

Company Number SC585462

**The Companies Act 2006**

**Private Company Limited by Shares**

**Written Resolution**

**of**

**Strength Shop Ltd (the "Company")**

Circulation Date: *28 MARCH* 2018

Pursuant to Chapter 2 of Part 13 of the Companies Act 2006, the directors of the Company propose that the resolution below is passed as special resolutions ("**Special Resolutions**"):

**Special Resolutions**

- 1 That the regulations contained in the attached document be and are hereby approved and adopted as the Articles of Association of the Company in substitution for and to the exclusion of the existing Articles of Association of the Company.
- 2 That all rights of pre-emption whether in terms of the articles of association of the Company, Companies Act 2006, any shareholders agreement that the Company is a party to or otherwise be and are hereby waived in respect of the allotment by the Company of 12,222,222 ordinary shares of £0.01 each.

**Agreement**

Please read the notes at the end of this document before signifying your agreement to the Special Resolutions.

The undersigned, being entitled to vote on the above Special Resolutions on the Circulation Date hereby irrevocably agree to the Special Resolutions.



Signed by Gary Martin

*28.3.18*

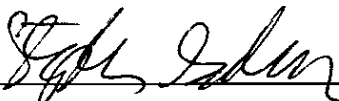
Date



Signed by Logan Kennedy

*28.3.18*

Date



Signed by Stephen Anderson

*28.3.18*

Date



## Notes

- 1 If you agree with the Special Resolutions, please indicate your agreement by signing and dating this document where indicated above and returning it to the Company using one of the following methods:
  - By hand: delivering the signed copy to Gail Chalmers, Harper Macleod LLP, The Ca'd'oro, 45 Gordon Street, Glasgow, G1 3PE; or
  - Post: returning the signed copy by post to Gail Chalmers, Harper Macleod LLP, The Ca'd'oro, 45 Gordon Street, Glasgow, G1 3PE.

If you do not agree to the Special Resolutions, you do not need to do anything: you will not be deemed to agree if you fail to reply.
- 2 Once you have indicated your agreement to the Special Resolutions, you may not revoke your agreement.
- 3 Unless by 28 days of the Circulation Date, sufficient agreement has been received for the Special Resolutions to pass, they will lapse. If you agree to the Special Resolutions, please ensure that your agreement reaches us before or during this date.
- 4 In the case of joint holders of shares, only the vote of the senior holder who votes will be counted by the Company. Seniority is determined by the order in which the names of the joint holders appear in the register of members.
- 5 If you are signing the document on behalf of a person under a power of attorney or other authority please send a copy of the relevant power of attorney or authority when returning this document.

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Company Number: SC585462

**The Companies Acts 2006**

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**Private Company Limited by Shares**

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**Articles of Association**

**of**

**Strength Shop Ltd (the "Company")**

**1 Interpretation**

1.1 In these Articles, unless the context otherwise requires:

"**Accountant**" has the meaning given in article 2.1.2;

"**Act**" means the Companies Act 2006;

"**Additional Shares**" has the meaning given in article 4.1;

"**appointor**" has the meaning given in article 14.1;

"**Articles**" means the Company's articles of association for the time being in force;

"**business day**" means any day (other than a Saturday, Sunday or public holiday in the United Kingdom) on which clearing banks in Glasgow are generally open for business;

"**Buyer**" has the meaning given in article 3.1;

"**Called Shareholders**" has the meaning given in article 3.1;

"**certified value**" has the meaning given in article 2.1.2;

"**Conflict**" has the meaning given in article 10.1;

"**Controlling Interest**" means an interest (as defined in section 820 to 825 of the Act) in Shares in the Company conferring in aggregate more than 50% of the total voting rights normally exercisable at a general meeting of the Company;

"**Drag Along Notice**" has the meaning given in article 3.1;

"**Drag Along Price**" has the meaning given in article 3.2.2;

"**Dragging Shareholders**" has the meaning given in article 3.1;

"**eligible director**" means a director who would be entitled to vote on the matter at a meeting of directors (but excluding any director whose vote is not to be counted in respect of the particular matter);

"**further offer**" has the meaning given in article 2.1.6;

"**further offer notice**" has the meaning given in article 2.1.6;

**"initial offer"** has the meaning given in article 2.1.3;

**"Interested Director"** has the meaning given in article 10.1;

**"members"** has the meaning given in article 2.1.3;

**"Model Articles"** means the model articles for private companies limited by shares contained in Schedule 1 of the Companies (Model Articles) Regulations 2008 (SI 2008/3229) as amended prior to the date of adoption of these Articles;

**"offer notice"** has the meaning given in article 2.1.4;

**"Offer Period"** has the meaning given in article 3.9;

**"Parent"** has the meaning given in article 23.1;

**"Proportionate Entitlement"** has the meaning given in article 4.1;

**"relevant loss"** has the meaning given in article 22.2.1;

**"relevant officer"** means any director or other officer or former director or other officer of the Company or an associated company (including any company which is a trustee of an occupational pension scheme (as defined by section 235(6) of the Act)), but excluding in each case any person engaged by the Company (or associated company) as auditor (whether or not he is also a director or other officer), to the extent he acts in his capacity as auditor);

**"seller"** has the meaning given in article 2.1.1;

**"Shareholder Majority"** means shareholders holding more than 85% by nominal value of the shares held by the shareholders (whether through nominees or otherwise);

**"Shareholder Majority Director"** means a director appointed pursuant to article 6.1;

**"Tag Along Offer"** means an unconditional offer, open for acceptance for not less than 15 business days, to purchase shares at a price per share equal to the highest price per share (exclusive of stamp duty) paid or to be paid by any transferee referred to in article 3.6 (or any person with whom such transferee is connected or with whom such transferee is acting in concert) for shares (inclusive of the shares giving rise to the obligation to make the Tag Along Offer);

**"Tag Along Price"** has the meaning given in article 3.7;

**"transfer shares"** has the meaning given in article 2.1.1; and

**"transfer notice"** has the meaning given in article 2.1.1.

- 1.2 Save as otherwise specifically provided in these Articles, words and expressions which have particular meanings in the Model Articles shall have the same meanings in these Articles, subject to which and unless the context otherwise requires, words and expressions which have particular meanings in the Act shall have the same meanings in these Articles.
- 1.3 Headings in these Articles are used for convenience only and shall not affect the construction or interpretation of these Articles.
- 1.4 A reference in these Articles to an **"article"** is a reference to the relevant article of these Articles unless expressly provided otherwise.

- 1.5 Unless expressly provided otherwise, a reference to a statute, statutory provision or subordinate legislation is a reference to it as it is in force from time to time, taking account of:
- 1.5.1 any subordinate legislation from time to time made under it; and
  - 1.5.2 any amendment or re-enactment and includes any statute, statutory provision or subordinate legislation which it amends or re-enacts.
- 1.6 Any phrase introduced by the terms "**including**", "**include**", "**in particular**" or any similar expression shall be construed as illustrative and shall not limit the sense of the words preceding those terms.
- 1.7 The Model Articles shall apply to the Company, except in so far as they are modified or excluded by these Articles.
- 1.8 Articles 8, 9(1), 11(2) and (3), 13, 14(1), (2), (3) and (4), 17(2), 26(5), 44(2), 52 and 53 of the Model Articles shall not apply to the Company.
- 1.9 Article 7 of the Model Articles shall be amended by:
- 1.9.1 the insertion of the words "for the time being" at the end of article 7(2)(a); and
  - 1.9.2 the insertion in article 7(2) of the words "(for so long as he remains the sole director)" after the words "and the director may".
- 1.10 Article 20 of the Model Articles shall be amended by the insertion of the words" (including alternate directors)" before the words "properly incur".
- 1.11 Article 27(3) of the Model Articles shall be amended by the insertion of the words", subject to article 11," after the word "But".
- 1.12 Article 29 of the Model Articles shall be amended by the insertion of the words", or the name of any person(s) named as the transferee(s) in an instrument of transfer executed under article 28(2)," after the words "the transmittee's name".
- 1.13 Articles 31(1)(a) to (d) (inclusive) of the Model Articles shall be amended by the deletion, in each case, of the words "either" and "or as the directors may otherwise decide".

## **2 Transfer of Shares**

- 2.1 The shares in the capital of the Company shall only be transferred in accordance with the provisions of this article 2.1:
- 2.1.1 a member wishing to transfer, or a transmittee becoming entitled to, shares (the "**transfer shares**" and the member or transmittee being referred to as a "**seller**") shall give notice in writing (a "**transfer notice**") to the directors specifying the details of the proposed transfer including, the number of shares to be transferred, the price per share of the shares to be transferred and the identity (if any) of the proposed transferee;
  - 2.1.2 if the directors do not agree to the price per share proposed, the seller and the directors shall endeavour to agree a price per share and if they fail to agree a price per share within 21 days of the transfer notice being served by the seller, a chartered accountant (the "**Accountant**") appointed by agreement between the seller and the directors, failing such agreement, appointed by the President of the Institute of Chartered Accountants of Scotland shall determine the certified value (the "**certified value**") of the transfer shares in accordance with articles 2.1.9 and 2.1.10 and give a notice in writing specifying such certified value to the seller and

the directors, at which time the seller shall be entitled to revoke the transfer notice by notice in writing given to the directors within seven business days of receipt of the notice specifying the certified value;

- 2.1.3 the transfer shares shall first be offered to the members of the Company other than the seller (the "**members**") in proportion to their existing holdings of shares (the "**initial offer**") and at the price per share agreed by the seller and the directors or at the certified value;
  - 2.1.4 the initial offer shall be made by written notice (the "**offer notice**") from the directors specifying the number and price of the transfer shares and shall invite each member to state in writing within a period not being less than fifteen business days whether they are willing to accept any transfer shares and if so the maximum number of transfer shares they are willing to accept, which shall not be more than that offered to them;
  - 2.1.5 at the expiration of the time specified for acceptance in the offer notice the directors shall allocate the transfer shares to or amongst the members who shall have notified to the directors their willingness to take any of the transfer shares but so that no member shall be obliged to take more than the maximum number of shares notified by him under article 2.1.4;
  - 2.1.6 if any transfer shares remain unallocated after the initial offer, the directors shall make a further offer ("**further offer**") in writing ("**further offer notice**") on the same terms as the initial offer to members who shall have expressed their willingness to purchase the transfer shares and if there is more than one member to whom this article applies then the further offer shall be pro rata to their existing holdings of shares;
  - 2.1.7 at the expiration of the time specified for acceptance in the further offer notice, the directors shall allocate the transfer shares to or amongst the members who shall have notified to the directors their willingness to take any of the transfer shares but so that no member shall be obliged to take more than the maximum number of shares notified by him under article 2.1.6;
  - 2.1.8 if any transfer shares remain unallocated after the further offer, the directors shall be entitled to dispose of these transfer shares to such persons on such terms and in such manner as they think fit save that these transfer shares shall not be disposed of on terms which are more favourable to their transferees than the terms on which they were offered to the members;
  - 2.1.9 in determining the certified value the Accountant shall rely on the following assumptions:
    - 2.1.9.1 the shares are sold free of all restrictions, liens, charges and other encumbrances; and
    - 2.1.9.2 the sale takes place on the date the Accountant was requested to determine the certified value; and
  - 2.1.10 the Accountant's decision on certified value shall, save in the case of manifest error, be final and binding on the seller and the directors.
- 2.2 If the Company finds a purchaser or purchasers for all or any of the transfer shares under the terms of article 2.1 the seller shall be bound upon receipt of the price payable for such shares to transfer the transfer shares (or such of the same for which the Company shall have found a purchaser or purchasers) to such person or persons. If the seller defaults in transferring the transfer shares the Company shall if so required by the person or persons willing to purchase such transfer shares receive and give a good discharge for the purchase money on behalf of the seller and shall authorise an officer of the Company (or such other

person as the Company may at its discretion consider appropriate) to execute transfers of the transfer shares in favour of the purchaser or purchasers and shall enter the names of the purchaser or purchasers in the Register of Members as the holder of such of the transfer shares as shall have been transferred to them.

### **3 Drag Along and Tag Along**

3.1 If the Shareholder Majority (in this article 3 the "**Dragging Shareholders**") wish to transfer their shares in the Company to a bona fide arms length purchaser (the "**Buyer**"), then provided that the Drag Along Price is no less than £2,000,000 the Dragging Shareholders can require all of the other shareholders (and any persons who would become shareholders upon exercise of any options or other rights to subscribe for shares which exist at the date of the Offer) (the "**Called Shareholders**") to sell and transfer all of their shares in the Company to the Buyer (or as the Buyer directs) by giving notice to that effect (the "**Drag Along Notice**") to such Called Shareholders, such Drag Along Notice to be served not less than 30 business days prior to the proposed completion of the transfer of shares to the Buyer.

3.2 The Drag Along Notice shall specify:

3.2.1 that the Called Shareholders are required to transfer all their shares free from all liens, charges and encumbrances;

3.2.2 the price (the "**Drag Along Price**") including the calculation of any element not payable in cash at which such shares of the Company are proposed to be transferred which shall be a price per Share equal to that offered by the Buyer to the Dragging Shareholders;

3.2.3 the identity of the Buyer; and

3.2.4 the proposed date of the transfer.

3.3 Once issued, a Drag Along Notice shall be irrevocable. A Drag Along Notice shall lapse if, for any reason, the Dragging Shareholders have not sold their shares to the Buyer within 15 business days of serving the Drag Along Notice. The Dragging Shareholders may serve further Drag Along Notices following the lapse of any particular Drag Along Notice.

3.4 The Called Shareholders shall be bound, on payment of the Drag Along Price to transfer the Called Shares in accordance with the Drag Along Notice at the time and place therein specified free from any lien, charge or encumbrance.

3.5 In the event of disagreement as to the calculation of the Drag Along Price such shall be referred to the Accountant for determination applying the terms of article 2.1.9 and 2.1.10 mutatis mutandis.

3.6 If in one or a series of related transactions, one or more sellers propose to transfer any shares to an arms' length purchaser for value which would, if completed, result in the transferee together with persons acting in concert or connected with that transferee holding more than 85% by nominal value of the shares in the Company, the seller or sellers shall before making such transfer procure that the proposed transferee of the seller's shares makes a Tag Along Offer to all of the shareholders.

3.7 The Tag Along Offer shall set out:

3.7.1 the identity of the purchaser of the shares referred to in article 3.6;

3.7.2 the purchase price ("**Tag Along Price**") including the calculation of any element not payable in cash and other terms and conditions of payment, which shall be a price per share equal to that offered to the Sellers;

- 3.7.3 the proposed date of sale; and
- 3.7.4 the number of shares proposed to be purchased.
- 3.8 The Tag Along Offer shall be given by written notice at least 30 business days before the proposed sale date.
- 3.9 Every shareholder, on receipt of a Tag Along Offer, shall be bound within 15 business days of the date of such offer (which date shall be specified therein) (the "**Offer Period**") either to accept or reject such offer in writing (and in default of so doing shall be deemed to have rejected the offer). If a Tag Along Offer is not made the seller or sellers shall not be entitled to complete the proposed sale and the board of directors shall not register any transfer to effect the sale.
- 3.10 If the Tag Along Offer is accepted by any shareholder within the Offer Period, the completion of the proposed transfer shall be conditional upon the purchase of all the shares held by such accepting shareholders.
- 3.11 In the event of disagreement as to the calculation of the Tag Along Price such shall be referred to the Accountant for determination applying the terms of article 2.1.9 and 2.1.10.

#### **4 Allotment of Shares**

- 4.1 Subject to the further terms of these Articles, the directors shall not allot any shares unless notice in writing is given to each shareholder specifying the number and classes of shares which are proposed to be issued, the consideration payable on the shares, and any other material terms or conditions of the proposed issue. Each shareholder shall be entitled to subscribe for shares in proportion (as nearly as may be) to their existing holdings of shares ("**Proportionate Entitlement**"). It shall be open to each such shareholder to specify if he/it is willing to subscribe for shares in excess of his/its Proportionate Entitlement ("**Additional Shares**") and, if the shareholder does so specify, he/it shall state the number of Additional Shares.
- 4.2 The notice specified in article 4.1 shall invite each shareholder to state, in writing within 20 business days from the date of such notice whether he/it will subscribe for any shares, and if so, how many shares.
- 4.3 Within 3 business days of the expiry of the invitation made pursuant to the notice given under article 4.1 the Company shall allocate the shares in the following manner:
  - 4.3.1 if the total number of shares applied for is equal to or less than the available number of shares to be issued the Company shall allocate the number applied for in accordance with the applications and may dispose of any shares not accepted by the shareholders in such manner as they think most beneficial to the Company provided that such shares shall not be disposed of on terms that are more favourable to the allottee than the terms on which they were offered under this article 4; or
  - 4.3.2 if the total number of shares applied for is more than the available number of shares to be issued, each shareholder shall be allocated his/its Proportionate Entitlement (or such lesser number of shares to be issued for which he/it may have applied) and applications for Additional Shares shall be allocated in accordance with such applications or, in the event of competition, to each shareholder willing to subscribe for Additional Shares in proportion (as nearly as may be) to the proportion which the shares held by a shareholder bear to the total number of shares held by all shareholders applying for Additional Shares provided that any shareholder shall not be allocated more Additional Shares than he/it shall have stated himself willing to take.



- 4.4 Sections 561 and 562 (1) to (5) of the Act do not apply to the allotment of shares in the Company.

## **5 Unanimous decisions**

- 5.1 A decision of the directors is taken in accordance with this article when all eligible directors indicate to each other by any means that they share a common view on a matter.
- 5.2 Such a decision may take the form of a resolution in writing, where each eligible director has signed one or more copies of it, or to which each eligible director has otherwise indicated agreement in writing.
- 5.3 A decision may not be taken in accordance with this article if the eligible directors would not have formed a quorum at such a meeting.
- 5.4 Where there is only one director that director shall take decisions in the form of resolutions in writing.

## **6 Appointment and removal of directors**

- 6.1 The Shareholder Majority shall be entitled to appoint one or more persons to be directors of the Company who shall be designated as the Shareholder Majority Director.
- 6.2 A Shareholder Majority Director may at any time be removed from office by the Shareholder Majority.
- 6.3 Save as otherwise provided, any appointment or removal of a Shareholder Majority Director pursuant to this article 6 shall be in writing and signed by or on behalf of Shareholder Majority and served on each of the other shareholder, the Company at its registered office, marked for the attention of the board of directors of the Company and in the case of a removal of director or the director concerned. Any such appointment or removal shall take effect when received by the Company or at such later time as shall be specified in such notice.
- 6.4 No director shall be appointed or removed otherwise than pursuant to these Articles, save as provided by law.
- 6.5 Any director (excluding a Shareholder Majority Director):
- 6.5.1 who is an employee of the Company and who ceases to be an employee shall be automatically removed from office from the date his employment ceases without the requirement for the service of notice on such director; and/or
  - 6.5.2 who sells or disposes of all or part of his shares so that, following completion of the relevant sale or disposal he does not hold shares in the Company, he shall immediately resign any office with the Company without claim for compensation.

## **7 Directors' meetings**

- 7.1 Any director may call a directors' meeting by giving not less than two business days' notice of the meeting (or such lesser notice as all the directors may agree) to the directors or by authorising the Company secretary (if any) to give such notice.
- 7.2 Any decision of the directors must be taken at a meeting of directors in accordance with these Articles.
- 7.3 Save as provided in these Articles, the directors may participate in directors' meetings for the despatch of business, adjourn and otherwise regulate their meetings as they think fit.

- 7.4 All decisions made at any meeting of the directors or of any committee of the directors shall be made only by resolution, and no such resolution shall be passed unless:
- 7.4.1 more votes are cast for it than against it; and
  - 7.4.2 at least one Shareholder Majority Director has voted in favour of it.
- 7.5 Except as provided by article 7.6, each director has one vote at a meeting of directors.
- 7.6 If at any time at or before any meeting of the directors or of any committee of the directors all Shareholder Majority Director participating should request that the meeting be adjourned or reconvened to another time or date (whether to enable further consideration to be given to any matter or for other directors to participate or for any other reason, which need not be stated) then such meeting shall be adjourned or reconvened accordingly, and no business shall be conducted at that meeting after such a request has been made.
- 7.7 A committee of the directors must include at least Shareholder Majority Director. The provisions of article 7 shall apply equally to meetings of any committee of the directors as to meetings of the directors.
- 7.8 Subject to article 7.9, the quorum for the transaction of business at a meeting of directors is any two eligible directors, of whom one at least shall be a Shareholder Majority Director.
- 7.9 No business shall be conducted at any meeting of the directors unless a quorum is participating at the beginning of the meeting and also when that business is voted on. If a quorum is not participating within thirty minutes of the time specified for the relevant meeting in the notice of the meeting then the meeting shall be adjourned for five business days at the same time and place.
- 7.10 For the purposes of any meeting (or part of a meeting) held pursuant to article 10 to authorise a director's conflict, if there is only one eligible director in office other than the conflicted director(s), the quorum for such meeting (or part of a meeting) shall be one eligible director.

## **8 Casting vote**

- 8.1 The post of chairman of the directors will be held by a Shareholder Majority Director. The chairman shall have a casting vote. If the chairman for the time being is unable to attend any meeting of the board of directors, the shareholder who appointed him shall be entitled to appoint another of its nominated directors to act as chairman at the meeting.

## **9 Transactions or other arrangements with the Company**

- 9.1 Subject to sections 177(5) and 177(6) and sections 182(5) and 182(6) of the Act and provided he has declared the nature and extent of his interest in accordance with the requirements of the Act, a director who is in any way, whether directly or indirectly, interested in an existing or proposed transaction or arrangement with the Company:
- 9.1.1 may be a party to, or otherwise interested in, any transaction or arrangement with the Company or in which the Company is otherwise (directly or indirectly) interested;
  - 9.1.2 shall be an eligible director for the purposes of any proposed decision of the directors (or committee of directors) in respect of such contract or proposed contract in which he is interested;
  - 9.1.3 shall be entitled to vote at a meeting of directors (or of a committee of the directors) or participate in any unanimous decision, in respect of such contract or proposed contract in which he is interested;

- 9.1.4 may act by himself or his firm in a professional capacity for the Company (otherwise than as auditor) and he or his firm shall be entitled to remuneration for professional services as if he were not a director;
- 9.1.5 may be a director or other officer of, or employed by, or a party to a transaction or arrangement with, or otherwise interested in, any body corporate in which the Company is otherwise (directly or indirectly) interested; and
- 9.1.6 shall not, save as he may otherwise agree, be accountable to the Company for any benefit which he (or a person connected with him (as defined in section 252 of the Act)) derives from any such contract, transaction or arrangement or from any such office or employment or from any interest in any such body corporate and no such contract, transaction or arrangement shall be liable to be avoided on the grounds of any such interest or benefit nor shall the receipt of any such remuneration or other benefit constitute a breach of his duty under section 176 of the Act.

## **10 Directors' conflicts of interest**

- 10.1 The directors may, in accordance with the requirements set out in this article, authorise any matter or situation proposed to them by any director which would, if not authorised, involve a director (an "**Interested Director**") breaching his duty under section 175 of the Act to avoid conflicts of interest ("**Conflict**").
- 10.2 Any authorisation under this article 10 will be effective only if:
  - 10.2.1 to the extent permitted by the Act, the matter in question shall have been proposed by any director for consideration in the same way that any other matter may be proposed to the directors under the provisions of these Articles or in such other manner as the directors may determine;
  - 10.2.2 any requirement as to the quorum for consideration of the relevant matter is met without counting the Interested Director; and
  - 10.2.3 the matter was agreed to without the Interested Director voting or would have been agreed to if the Interested Director's vote had not been counted.
- 10.3 Any authorisation of a Conflict under this article 10 may (whether at the time of giving the authorisation or subsequently):
  - 10.3.1 extend to any actual or potential conflict of interest which may reasonably be expected to arise out of the matter or situation so authorised;
  - 10.3.2 provide that the Interested Director be excluded from the receipt of documents and information and the participation in discussions (whether at meetings of the directors or otherwise) related to the Conflict;
  - 10.3.3 provide that the Interested Director shall or shall not be an eligible director in respect of any future decision of the directors vote in relation to any resolution related to the Conflict;
  - 10.3.4 impose upon the Interested Director such other terms for the purposes of dealing with the Conflict as the directors think fit;

- 10.3.5 provide that, where the Interested Director obtains, or has obtained (through his involvement in the Conflict and otherwise than through his position as a director of the Company) information that is confidential to a third party, he will not be obliged to disclose that information to the Company, or to use it in relation to the Company's affairs where to do so would amount to a breach of that confidence; and
- 10.3.6 permit the Interested Director to absent himself from the discussion of matters relating to the Conflict at any meeting of the directors and be excused from reviewing papers prepared by, or for, the Directors to the extent they relate to such matters.
- 10.4 Where the directors authorise a Conflict, the Interested Director will be obliged to conduct himself in accordance with any terms and conditions imposed by the directors in relation to the Conflict.
- 10.5 The directors may revoke or vary such authorisation at any time, but this will not affect anything done by the Interested Director, prior to such revocation or variation, in accordance with the terms of such authorisation.
- 10.6 A director is not required, by reason of being a director (or because of the fiduciary relationship established by reason of being a director), to account to the Company for any remuneration, profit or other benefit which he derives from or in connection with a relationship involving a Conflict which has been authorised by the directors or by the Company in general meeting (subject in each case to any terms, limits or conditions attaching to that authorisation) and no contract shall be liable to be avoided on such grounds.
- 11 Records of decisions to be kept**  
  
Where decisions of the directors are taken by electronic means, such decisions shall be recorded by the directors in permanent form, so that they may be read with the naked eye.
- 12 Number of directors**
- 12.1 Unless otherwise determined by ordinary resolution, the number of directors (other than alternate directors) shall not be subject to any maximum.
- 13 Appointment of directors**  
  
In any case where, as a result of death or bankruptcy, the Company has no shareholders and no directors, the transmittee(s) of the last shareholder to have died or to have a bankruptcy order made against him (as the case may be) have the right, by notice in writing, to appoint a natural person (including a transmittee who is a natural person), who is willing to act and is permitted to do so, to be a director.
- 14 Appointment and removal of alternate directors**
- 14.1 Any director ("**appointor**") may appoint as an alternate any other director, or any other person approved by resolution of the directors, to:
  - 14.1.1 exercise that director's powers; and
  - 14.1.2 carry out that director's responsibilities,
- 14.2 in relation to the taking of decisions by the directors, in the absence of the alternate's appointor.

14.3 Any appointment or removal of an alternate must be effected by notice in writing to the Company signed by the appointor, or in any other manner approved by the directors.

14.4 The notice must:

14.4.1 identify the proposed alternate; and

14.4.2 in the case of a notice of appointment, contain a statement signed by the proposed alternate that the proposed alternate is willing to act as the alternate of the director giving the notice.

## **15 Rights and responsibilities of alternate directors**

15.1 An alternate director may act as alternate director to more than one director and has the same rights in relation to any decision of the directors as the alternate's appointor.

15.2 Except as the Articles specify otherwise, alternate directors:

15.2.1 are deemed for all purposes to be directors;

15.2.2 are liable for their own acts and omissions;

15.2.3 are subject to the same restrictions as their appointors; and

15.2.4 are not deemed to be agents of or for their appointors,

15.3 and, in particular (without limitation), each alternate director shall be entitled to receive notice of all meetings of directors and of all meetings of committees of directors of which his appointor is a member.

15.4 A person who is an alternate director but not a director:

15.4.1 may be counted as participating for the purposes of determining whether a quorum is present (but only if that person's appointor is not participating);

15.4.2 may participate in a unanimous decision of the directors (but only if his appointor is an eligible director in relation to that decision, but does not participate); and

15.4.3 shall not be counted as more than one director for the purposes of articles 15.4.1 and 15.4.2.

15.5 A director who is also an alternate director is entitled, in the absence of his appointor, to a separate vote on behalf of his appointor, in addition to his own vote on any decision of the directors (provided that his appointor is an eligible director in relation to that decision), but shall not count as more than one director for the purposes of determining whether a quorum is present.

15.6 An alternate director may be paid expenses and may be indemnified by the Company to the same extent as his appointor but shall not be entitled to receive any remuneration from the Company for serving as an alternate director except such part of the alternate's appointor's remuneration as the appointor may direct by notice in writing made to the Company.

## **16 Termination of alternate directorship**

16.1 An alternate director's appointment as an alternate terminates:

16.1.1 when the alternate's appointor revokes the appointment by notice to the Company in writing specifying when it is to terminate;

- 16.1.2 on the occurrence, in relation to the alternate, of any event which, if it occurred in relation to the alternate's appointor, would result in the termination of the appointor's appointment as a director;
- 16.1.3 on the death of the alternate's appointor; or
- 16.1.4 when the alternate's appointor's appointment as a director terminates.

## **17 Secretary**

The directors may appoint any person who is willing to act as the secretary for such term, at such remuneration and upon such conditions as they may think fit and from time to time remove such person and, if the directors so decide, appoint a replacement, in each case by a decision of the directors.

## **18 Poll votes**

- 18.1 A poll may be demanded at any general meeting by any qualifying person (as defined in section 318 of the Act) present and entitled to vote at the meeting.
- 18.2 Article 44(3) of the Model Articles shall be amended by the insertion of the words "A demand so withdrawn shall not invalidate the result of a show of hands declared before the demand was made" as a new paragraph at the end of that article.

## **19 Proxies**

- 19.1 Article 45(1)(d) of the Model Articles shall be deleted and replaced with the words "is delivered to the Company in accordance with the Articles not less than 48 hours before the time appointed for holding the meeting or adjourned meeting at which the right to vote is to be exercised and in accordance with any instructions contained in the notice of the general meeting (or adjourned meeting) to which they relate".
- 19.2 Article 45(1) of the Model Articles shall be amended by the insertion of the words "and a proxy notice which is not delivered in such manner shall be invalid, unless the directors, in their discretion, accept the notice at any time before the meeting" as a new paragraph at the end of that article.

## **20 Means of communication to be used**

- 20.1 Any notice, document or other information shall be deemed served on or delivered to the intended recipient:
  - 20.1.1 if properly addressed and sent by prepaid United Kingdom first class post to an address in the United Kingdom, 48 hours after it was posted or five business days after posting either to an address outside the United Kingdom or from outside the United Kingdom to an address within the United Kingdom, if (in each case) sent by reputable international overnight courier addressed to the intended recipient, provided that delivery in at least five business days was guaranteed at the time of sending and the sending party receives a confirmation of delivery from the courier service provider);
  - 20.1.2 if properly addressed and delivered by hand, when it was given or left at the appropriate address;
  - 20.1.3 if properly addressed and sent or supplied by electronic means, one hour after the document or information was sent or supplied; and

- 20.1.4 if sent or supplied by means of a website, when the material is first made available on the website or (if later) when the recipient receives (or is deemed to have received) notice of the fact that the material is available on the website.
- 20.2 For the purposes of this article, no account shall be taken of any part of a day that is not a working day.
- 20.3 In proving that any notice, document or other information was properly addressed, it shall be sufficient to show that the notice, document or other information was delivered to an address *permitted for the purpose by the Act*.

## **21 Indemnity**

- 21.1 Subject to article 21.2, but without prejudice to any indemnity to which a relevant officer is otherwise entitled:
- 21.1.1 each relevant officer shall be indemnified out of the Company's assets against all costs, charges, losses, expenses and liabilities incurred by him as a relevant officer:
- 21.1.1.1 in the actual or purported execution and/or discharge of his duties, or in relation to them; and
- 21.1.1.2 in relation to the Company's (or any associated company's) activities as trustee of an occupational pension scheme (as defined in section 235(6) of the Act),
- 21.2 including (in each case) any liability incurred by him in defending any civil or criminal proceedings, in which judgment is given in his favour or in which he is acquitted or the proceedings are otherwise disposed of without any finding or admission of any material breach of duty on his part or in connection with any application in which the court grants him, in his capacity as a relevant officer, relief from liability for negligence, default, breach of duty or breach of trust in relation to the Company's (or any associated company's) affairs; and
- 21.2.1 the Company may provide any relevant officer with funds to meet expenditure incurred or to be incurred by him in connection with any proceedings or application referred to in article 21.1.1 and otherwise may take any action to enable any such relevant officer to avoid incurring such expenditure.
- 21.3 This article does not authorise any indemnity which would be prohibited or rendered void by any provision of the Act or by any other provision of law.
- 21.4 In this article companies are associated if one is a subsidiary of the other or both are subsidiaries of the same body corporate.

## **22 Insurance**

- 22.1 The directors may decide to purchase and maintain insurance, at the expense of the Company, for the benefit of any relevant officer in respect of any relevant loss.
- 22.2 In this article:
- 22.2.1 a "**relevant loss**" means any loss or liability which has been or may be incurred by a relevant officer in connection with that relevant officer's duties or powers in relation to the Company, any associated company or any pension fund or employees' share scheme of the Company or associated company; and

- 22.2.2 companies are associated if one is a subsidiary of the other or both are subsidiaries of the same body corporate.

## **23 Over-riding provisions**

- 23.1 If any member alone, jointly or acting together with any other member or members (such member or members jointly or acting together being hereinafter referred to as the "**Parent**") shall hold not less than 75 per cent in nominal value of the issued shares of the Company as confers the right for the time being to attend and vote at general meetings of the Company, the following provisions shall apply (but without prejudice to the provisions of section 168 of the Act) and to the extent of any inconsistency shall have over-riding effect as against all other provisions of these Articles:
- 23.1.1 the Parent may at any time and from time to time appoint any person to be a director or remove from office any director howsoever appointed in each case by notice to the Company; and
- 23.1.2 any or all powers of the directors shall be restricted in such respects and to such extent as the Parent may by notice to the Company from time to time prescribe and any such restriction may be removed or varied in such regard and to such extent as the Parent may by notice to the Company from time to time prescribe.
- 23.2 Any such notice as referred to in article 23.1 shall be in writing, served on the Company and signed by, or on behalf of, the Parent (where the Parent consists of two or more persons, jointly or acting together, any such notice shall be signed by, or on behalf of, each of them). No person dealing with the Company shall be concerned to enquire as to whether the powers of the directors have been in any way restricted hereunder and no obligation incurred, security given or transaction effected by the Company to, or with, any third party shall be invalid or ineffectual unless the third party had at the time express notice that the incurring of such obligation, the giving of such security or the effecting of such transaction was in excess of the powers of the directors.