Registered number: 08729262

TALENT INTERNATIONAL (UK) LIMITED

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

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COMPANY INFORMATION

Directors R W Earl

D Wells

Company secretary P M Dundon

Registered number 08729262

Registered office 7th Floor

9 Colmore Row Birmingham B3 2BJ

Independent auditor Grant Thornton UK LLP

Chartered Accountants & Senior Statutory Auditor

11th Floor Landmark St Peter's Square 1 Oxford Street Manchester M1 4PB

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GROUP STRATEGIC REPORT FOR THE YEAR ENDED 30 JUNE 2022

Introduction

The principal activity of the Group is the recruitment of technology and digital professionals. Our services are provided to our customers through retained search, exclusive project based recruitment projects and contingency recruitment covering the supply of both contract and permanent technology and digital professionals.

Business review

The Directors have been encouraged by the progress made within its core operating divisions.

Revenues for the year grew to £39.7m from £33.1m in 2021 and pre-tax profit for the year was £291,492 (2021: Loss £398,144).

The company has made a steady start to the new financial year and key markets currently remain robust despite uncertain economic and political challenges.

Principal risks and uncertainties

In addition to variable economic signals both globally and in the UK, uncertainty around the implementation of off-payroll worker regulations gives challenge to long-term planning.

Treasury Policies

Financial Instruments

The Group's financial instruments comprise cash at bank, balances with group undertakings and trade debtors and creditors, loan notes and the invoice discounting facility arising from normal operations.

These financial instruments are used to fund the Group's operations. It is group policy that no trading in financial instruments be undertaken.

Interest Rate Risk

Interest rate risk arises from the CLBILS loan, loan notes and invoice discounting facility. Loan note interest is at a fixed rate and the invoice discount rate varies in line with changes in SONIA. All remaining loan notes in the company are payable to the parent company.

Credit Risk

The Group's objective is to reduce the risk of financial loss due to a counterparty's failure to honour its obligations. The Group's principal financial assets are cash and trade debtors. The principal credit risk arises from its trade debtors. In order to mitigate this risk the company operates a robust credit management policy which includes a review of the customer credit and payment history and has in place a credit insurance policy which substantively covers its trade debtors.

Liquidity Risk

Liquidity risk is mitigated by careful and active management of the Group's funds to provide sufficient liquidity for its foreseeable needs.

GROUP STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2022

Financial key performance indicators

The financial key performance indicators of the group are:

 Net fee income per head
 2022
 2021

 Net fee income per head
 £131,250
 £118,178

 % contract margin
 14.07%
 15.36%

 Average perm fee
 £10,355
 £8,790

With regards to non-financial key performance indicators the Directors actively monitor staff numbers.

The results of these are in line with the business review on page 1.

This report was approved by the board and signed on its behalf.

Damen Wells

D Wells

Director

Date: 2/3/2023

DIRECTORS' REPORT FOR THE YEAR ENDED 30 JUNE 2022

The directors present their report and the financial statements for the year ended 30 June 2022.

Results and dividends

The profit for the year, after taxation, amounted to £291,492 (2021: loss £398,144).

Dividends of £Nil (2021: £Nil) were paid during the year.

Directors

The directors who served during the year, unless otherwise stated were:

R W Earl D Wells

Directors' responsibilities statement

The directors are responsible for preparing the Group Strategic Report, the Directors' Report and the consolidated financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs and profit or loss of the Company and the Group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and the Group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the Group's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2022

Going concern

The company is funded by a combination of loans from its parent company and a rolling invoice discount facility together with CBIL funding.

Management have prepared forecasts to June 2024, which incorporate assessments of post-pandemic recovery and other uncertainties in its core markets. These forecasts indicate the entity will be able to continue to operate, within its existing facilities, for the foreseeable future and for at least 12 months from the date of approval of these financial statements.

The company has obtained written confirmation of support from its parent company for at least 12 months from the date of these financial statements. The company's parent has facilities in place until 14 January 2025.

Based on the above, the Directors have concluded that it is appropriate to prepare the financial statements on a going concern basis.

Qualifying third party indemnity provisions

Insurance policies are in place that indemnity the directors against liability when acting for Talent International (UK) Limited.

Disclosure of information to auditor

The directors confirm that:

- so far as each director is aware, there is no relevant audit information of which the Company and the Group's auditor is unaware, and
- the directors have taken all the steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the Company and the Group's auditor is aware of that information.

Auditor

The auditor, Grant Thornton UK LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board and signed on its behalf.

Darren Wells

D Wells

Director

Date: 2/3/2023



Opinion

We have audited the financial statements of Talent International (UK) Limited (the 'parent Company') and its subsidiaries (the 'Group') for the year ended 30 June 2022, which comprise the Consolidated Statement of Comprehensive Income, the Consolidated and Company Statements of Financial Position, the Consolidated Statement of Cash Flows, the Consolidated and Company Statement of Changes in Equity and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Group's and of the parent Company's affairs as at 30 June 2022 and of the Group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial statements' section of our report. We are independent of the Group and the parent Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We are responsible for concluding on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and of the parent Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify the auditor's opinion. Our conclusions are based on the audit evidence obtained up to the date of our report. However, future events or conditions may cause the Group and the parent Company to cease to continue as a going concern.

In our evaluation of the directors' conclusions, we considered the inherent risks associated with the Group's and of the parent Company's business model including effects arising from macro-economic uncertainties such as Covid-19, we assessed and challenged the reasonableness of estimates made by the directors and the related disclosures and analysed how those risks might affect the Group's and of the parent Company's financial resources or ability to continue operations over the going concern period.



In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's and of the parent Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the Annual Report, other than the financial statements and our Auditor's Report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Group Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Group Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.



Matter on which we are required to report under the Companies Act 2006

In the light of the knowledge and understanding of the Group and the parent Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Group Strategic Report or the Directors' Report.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent Company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent Company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors for the financial statements

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Group's and the parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the parent Company or to cease operations, or have no realistic alternative but to do so.



Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- We obtained an understanding of the legal and regulatory frameworks applicable to the group and parent company and the industry in which it operates. We determined the most significant laws and regulations to be the Companies Act 2006 and United Kingdom Accounting Standard, including Financial Reporting Standard 102 'Reduced Disclosure Framework'.
- We obtained an understanding of how the group and parent company are complying with those legal and regulatory frameworks by making inquiries of management and those responsible for legal and compliance procedures.
- We assessed the susceptibility of the group and parent company's financial statements to material misstatement, including how fraud might occur. Audit procedures performed by the group engagement team included:
 - Evaluation of the processes and controls established to address the risks related to irregularities and fraud.
 - Making inquiries, in respect of fraud, of those outside the finance team, including key management;
 - Challenging assumptions and judgements made by management in the company's significant accounting estimates;
 - Identifying and testing unusual journal entries; and
 - Identifying and testing related party transactions.
- These audit procedures were designed to provide reasonable assurance that the financial statements were free from fraud or error. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error and detecting irregularities that result from fraud and is inherently more difficult than detecting those that result from error, as fraud may involve collusion, deliberate concealment, forgery or intentional misrepresentations. Also, the further removed non-compliance with laws and regulations is from events and transactions reflected in the financial statements, the less likely we would be aware of it.
- The assessment of the appropriateness of the collective competence and capabilities of the engagement team included consideration of the engagement team's knowledge of the industry in which the group and parent company operates, and the understanding of, and practical experience with, audit engagements of a similar nature and complexity through appropriate training and participation.



- The engagement team's discussions in respect of potential non-compliance with laws and regulations and fraud included the risk of fraud in revenue recognition.
- In assessing the potential risks of material misstatement, we obtained an understating of:
 - The group and parent company's operations, including the nature of its revenue sources, expected financial statement disclosures and business risks that may result in risk of material misstatement; and
 - o The group and parent company's control environment including the adequacy of procedures for authorisation of transactions.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditor's Report.

Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditor's Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Grant Thomton UK LLP

Michael Lowe Senior Statutory Auditor for and on behalf of Grant Thornton UK LLP Statutory Auditor, Chartered Accountants Manchester Date: 2/3/2023

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2022

| | Note | 2022 £ | 2021 £ |
|---|------|--------------|--------------|
| Turnover | 4 | 39,732,146 | 33,108,731 |
| Cost of sales | | (31,935,915) | (26,463,056) |
| Gross profit | | 7,796,231 | 6,645,675 |
| Administrative expenses | | (7,321,575) | (6,910,469) |
| Other operating income | 5 | - | 62,273 |
| Operating profit/(loss) | 6 | 474,656 | (202,521) |
| Interest payable and similar expenses | 10 | (183,164) | (195,623) |
| Profit/(loss) before taxation | | 291,492 | (398, 144) |
| Profit/(loss) for the financial year | | 291,492 | (398, 144) |
| Profit/(loss) for the year attributable to: | | | |
| Owners of the parent Company | | 291,492 | (398,144) |
| | | 291,492 | (398,144) |

There was no other comprehensive income for 2022 (2021: £Nil).

TALENT INTERNATIONAL (UK) LIMITED REGISTERED NUMBER:08729262

CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2022

| • | Note | | 2022 £ | | 2021 £ |
|---|------|-------------|-------------|-------------|-------------|
| Fixed assets | | | | | |
| Tangible assets | 13 | | 49,623 | | 57,975 |
| Investments | 14 | | 374 | | 10,376 |
| | | | 49,997 | | 68,351 |
| Current assets | | | | | |
| Debtors: amounts falling due within one year | 15 | 6,372,922 | | 5,462,106 | |
| Cash at bank and in hand | 16 | 464,254 | | 263,104 | |
| | | 6,837,176 | | 5,725,210 | |
| Creditors: amounts falling due within one year | 17 | (8,865,266) | | (7,946,482) | |
| Net current liabilities | | | (2,028,090) | | (2,221,272) |
| Total assets less current liabilities | | | (1,978,093) | | (2,152,921) |
| Creditors: amounts falling due after more than one year | 18 | | (38,896) | | (155,560) |
| Net liabilities | | | (2,016,989) | | (2,308,481) |
| Capital and reserves | | | | | |
| Called up share capital | 21 | | 287,827 | | 287,827 |
| Share premium account | 22 | | 2,063,247 | | 2,063,247 |
| Profit and loss account | 22 | | (4,368,063) | | (4,659,555) |
| | | | (2,016,989) | | (2,308,481) |

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 2/3/2023

Damen Wells

D Wells

Director

TALENT INTERNATIONAL (UK) LIMITED REGISTERED NUMBER:08729262

COMPANY STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2022

| | Note | | 2022 £ | | 2021 £ |
|---|-------|-------------|-------------|-------------|-------------|
| Fixed assets | 11010 | | - | | ~ |
| Tangible assets | 13 | | 46,888 | | 55,775 |
| Investments | 14 | | 23,360 | | 33,362 |
| | | | 70,248 | | 89,137 |
| Current assets | | | | | |
| Debtors: amounts falling due within one year | 15 | 7,034,209 | | 5,857,001 | |
| Cash at bank and in hand | 16 | 373,133 | | 233,642 | |
| | | 7,407,342 | | 6,090,643 | |
| Creditors: amounts falling due within one year | 17 | (8,656,888) | | (7,664,667) | |
| Net current liabilities | | | (1,249,546) | | (1,574,024) |
| Total assets less current liabilities | | | (1,179,298) | | (1,484,887) |
| Creditors: amounts falling due after more than one year | 18 | | (38,896) | | (155,560) |
| Net liabilities | | · | (1,218,194) | | (1,640,447) |
| Capital and reserves | | | | | |
| Called up share capital | 21 | | 287,827 | | 287,827 |
| Share premium account | 22 | | 2,063,247 | | 2,063,247 |
| Profit and loss account brought forward | | (3,991,521) | | (3,598,344) | |
| Profit/(loss) for the year | | 422,253 | | (393,177) | |
| Profit and loss account carried forward | | | (3,569,268) | | (3,991,521) |
| | | | (1,218,194) | | (1,640,447) |

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 2/3/2023

D Wells Parren Wells Director

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2022

| Called up share capital £ | | | Total equity |
|---------------------------------|-------------------------|---|---|
| 287,827 | 2,063,247 | (4,659,555) | (2,308,481) |
| | | | |
| - | - | 291,492 | 291,492 |
| - | - | 291,492 | 291,492 |
| • | - | - | - |
| 287,827 | 2,063,247 | (4,368,063) | (2,016,989) |
| | share capital £ 287,827 | Called up share capital account £ £ 287,827 2,063,247 | Called up share capital account loss account £ £ £ £ 287,827 2,063,247 (4,659,555) 291,492 291,492 |

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2021

| At 1 July 2020 | Called up share capital £ 287,827 | Share premium account £ 2,063,247 | Profit and loss account £ (4,261,411) | Total equity £ (1,910,337) |
|---|--|---|---------------------------------------|----------------------------------|
| Comprehensive income for the year | | | | |
| Loss for the year | - | - | (398,144) | (398,144) |
| Total comprehensive income for the year | • | - | (398,144) | (398,144) |
| Total transactions with owners | - | - | - | - |
| At 30 June 2021 | 287,827 | 2,063,247 | (4,659,555) | (2,308,481) |

COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2022

| | Called up share capital | Share premium account | Profit and loss account | Total equity |
|---|----------------------------|-----------------------------|-------------------------|--------------|
| | £ | £ | £ | £ |
| At 1 July 2021 | 287,827 | 2,063,247 | (3,991,521) | (1,640,447) |
| Comprehensive income for the year | | | | |
| Profit for the year | - | - | 422,253 | 422,253 |
| Total comprehensive income for the year | - | - | 422,253 | 422,253 |
| Total transactions with owners | • | - | - | • |
| At 30 June 2022 | 287,827 | 2,063,247 ===== | (3,569,268) | (1,218,194) |

COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2021

| | Called up share capital £ | Share premium account £ | Profit and loss account | Total equity |
|---|---------------------------------|----------------------------------|-------------------------|--------------|
| At 1 July 2020 | 287,827 | 2,063,247 | (3,598,344) | (1,247,270) |
| Comprehensive income for the year Loss for the year | | - | (393,177) | (393,177) |
| Total comprehensive income for the year | • | - | (393,177) | (393,177) |
| Total transactions with owners | - | • | • | - |
| At 30 June 2021 | 287,827 | 2,063,247 | (3,991,521) | (1,640,447) |

CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2022

| | 2022 £ | 2021 £ |
|--|-------------|-------------|
| Cash flows from operating activities | | |
| Profit/(loss) for the financial year | 291,492 | (398,144) |
| Adjustments for: | | |
| Amortisation of intangible assets | - | 65 |
| Depreciation of tangible assets | 38,758 | 45,573 |
| Impairments of fixed assets | 10,002 | - |
| Interest paid | 183,164 | 176,246 |
| (Increase) in debtors | (1,096,233) | (1,616,935) |
| Increase in creditors | 792,341 | 250,830 |
| Increase in amounts owed to groups | 300,218 | 162,932 |
| Net cash generated from operating activities | 519,742 | (1,379,433) |
| Cash flows from investing activities | | |
| Purchase of tangible fixed assets | (34,593) | (23,435) |
| Sale of tangible fixed assets | 4,187 | - |
| Net cash from investing activities | (30,406) | (23,435) |

CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2022

| | 2022 £ | 2021 £ |
|--|-----------|-----------|
| Cash flows from financing activities | | |
| New secured loans | - | 350,000 |
| Repayment of loans | (116,664) | (77,776) |
| Other new loans | 312,087 | (120,874) |
| Repayment of/new finance leases | - | (1,518) |
| Interest paid | (183,164) | (176,246) |
| Movements on invoice discounting | (300,445) | 1,150,642 |
| Net cash used in financing activities | (288,186) | 1,124,228 |
| Net increase/(decrease) in cash and cash equivalents | 201,150 | (278,640) |
| Cash and cash equivalents at beginning of year | 263,104 | 541,744 |
| Cash and cash equivalents at the end of year | 464,254 | 263,104 |
| Cash and cash equivalents at the end of year comprise: | | |
| Cash at bank and in hand | 464,254 | 263,104 |
| | 464,254 | 263,104 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

1. General information

Talent International (UK) Limited is a private company limited by shares and incorporated in England and Wales. Its registered office is 7th Floor 9 Colmore Row Birmingham B3 2BJ.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The financial statements are prepared in Sterling (£), the functional currency of the Company.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires Group management to exercise judgement in applying the Group's accounting policies (see note 3).

The Company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of Comprehensive Income in these financial statements.

The following principal accounting policies have been applied:

2.2 Basis of consolidation

The consolidated financial statements present the results of the Company and its own subsidiaries ("the Group") as if they form a single entity. Intercompany transactions and balances between group companies are therefore eliminated in full.

The consolidated financial statements incorporate the results of business combinations using the purchase method. In the Statement of Financial Position, the acquiree's identifiable assets, liabilities and contingent liabilities are initially recognised at their fair values at the acquisition date. The results of acquired operations are included in the Consolidated Statement of Comprehensive Income from the date on which control is obtained. They are deconsolidated from the date control ceases.

In accordance with the transitional exemption available in FRS 102, the group has chosen not to retrospectively apply the standard to business combinations that occurred before the date of transition to FRS 102, being 01 July 2014.

Due to the immaterial nature of Talent UK US Limited, it has been excluded from the 2022 and 2021 consolidation.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

2. Accounting policies (continued)

2.3 Going concern

The company is funded by a combination of loans from its parent company and a rolling invoice discount facility together with CBIL funding.

Management have prepared forecasts to June 2024, which incorporate assessments of post-pandemic recovery and other uncertainties in its core markets. These forecasts indicate the entity will be able to continue to operate, within its existing facilities, for the foreseeable future and for at least 12 months from the date of approval of these financial statements.

The company has obtained written confirmation of support from its parent company for at least 12 months from the date of these financial statements. The company's parent has facilities in place until 14 January 2025.

Based on the above, the Directors have concluded that it is appropriate to prepare the financial statements on a going concern basis.

2.4 Associates and joint ventures

An entity is treated as a joint venture where the Group is a party to a contractual agreement with one or more parties from outside the Group to undertake an economic activity that is subject to joint control.

An entity is treated as an associated undertaking where the Group exercises significant influence in that it has the power to participate in the operating and financial policy decisions.

In the consolidated accounts, interests in associated undertakings are accounted for using the equity method of accounting. Under this method an equity investment is initially recognised at the transaction price (including transaction costs) and is subsequently adjusted to reflect the investors share of the profit or loss, other comprehensive income and equity of the associate. The Consolidated Statement of Comprehensive Income includes the Group's share of the operating results, interest, pre-tax results and attributable taxation of such undertakings applying accounting policies consistent with those of the Group. In the Consolidated Statement of Financial Position, the interests in associated undertakings are shown as the Group's share of the identifiable net assets, including any unamortised premium paid on acquisition.

Any premium on acquisition is dealt with in accordance with the goodwill policy.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

2. Accounting policies (continued)

2.5 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before revenue is recognised:

Permanent placement revenue is recognised at the point in time when there is a high probability that revenue will be received for placing a candidate, this is typically when the candidate begins employment.

Revenue is recognised in the Statement of Comprehensive Income relating to the provision of technology and digital professionals subcontractors. Arrangements with customers are typically on a time and materials basis. Revenue is recognised as subcontractors are provided to the customer based on time incurred, in accordance with terms and rates of the arrangement with the customer.

2.6 Other income

Grants of a revenue nature are recognised in the Statement of Comprehensive Income in the same period as the related expenditure. Furlough income, which is a grant awarded by the government, is recognised in income in the periods in which the company recognises the related costs for which the grant is intended to compensate.

2.7 Intangible assets

Goodwill

Goodwill represents the difference between amounts paid on the cost of a business combination and the acquirer's interest in the fair value of the Group's share of its identifiable assets and liabilities of the acquiree at the date of acquisition. Subsequent to initial recognition, goodwill is measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is amortised on a straight line basis to the Consolidated Statement of Comprehensive Income over its useful economic life.

Other intangible assets - website development

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

All intangible assets are considered to have a finite useful life. If a reliable estimate of the useful life cannot be made, the useful life shall not exceed ten years.

The estimated useful lives range as follows:

Website development Goodwill 10 years

-

years

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

2. Accounting policies (continued)

2.8 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Short-term leasehold property - 20.0% Fixtures and fittings - 33.3% Office equipment - 33.3%

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss.

2.9 Investments

Investments in subsidiaries are measured at cost less accumulated impairment.

2.10 Debtors

Short-term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

2.11 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Consolidated Statement of Cash Flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Group's cash management.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

2. Accounting policies (continued)

2.12 Financial instruments

The Group only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in ordinary shares.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade debtors and creditors, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However, if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or in case of an out-right short-term loan that is not at market rate, the financial asset or liability is measured, initially at the present value of future cash flows discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost, unless it qualifies as a loan from a director in the case of a small company, or a public benefit entity concessionary loan.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Consolidated Statement of Comprehensive Income.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate of the recoverable amount, which is an approximation of the amount that the Group would receive for the asset if it were to be sold at the reporting date.

Financial assets and liabilities are offset and the net amount reported in the Statement of Financial Position when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

2.13 Creditors

Short-term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

2. Accounting policies (continued)

2.14 Foreign currency translation

Functional and presentation currency

The Company's functional and presentational currency is GBP.

Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss except when deferred in other comprehensive income as qualifying cash flow hedges.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the Consolidated Statement of Comprehensive Income within 'finance income or costs'. All other foreign exchange gains and losses are presented in profit or loss within 'other operating income'.

2.15 Finance costs

Finance costs are charged to profit or loss over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

2.16 Operating leases

Rentals paid under operating leases are charged to profit or loss on a straight-line basis over the lease term.

The Group has taken advantage of the optional exemption available on transition to FRS 102 which allows lease incentives on leases entered into before the date of transition to the standard 01 July 2014 to continue to be charged over the period to the first market rent review rather than the term of the lease

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

2. Accounting policies (continued)

2.17 Pensions

Defined contribution pension plan

The Group operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate entity. Once the contributions have been paid the Group has no further payment obligations.

The contributions are recognised as an expense in profit or loss when they fall due. Amounts not paid are shown in accruals as a liability in the Statement of Financial Position. The assets of the plan are held separately from the Group in independently administered funds.

2.18 Borrowing costs

All borrowing costs are recognised in profit or loss in the year in which they are incurred.

3. Judgements in applying accounting policies and key sources of estimation uncertainty

Preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for income and expenses during the year. However the nature of estimation means that actual outcomes differ from those estimates.

Information about the estimates and assumptions that have most significant effect on the recognition and measurement of assets, liabilities, income and expenses is provided below:

- Provision for bad and doubtful debtors: trade debtors are assessed individually for their recoverability and a provision is made against the balance if management determine there is uncertainty over whether the balance will be recoverable.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

| 4. | Turnover | | |
|----|--|------------|------------|
| | An analysis of turnover by class of business is as follows: | | |
| | | 2022 £ | 2021 £ |
| | Contractor revenue | 37,164,068 | 31,209,377 |
| | Permanent placement revenue | 2,568,078 | 1,899,354 |
| | | 39,732,146 | 33,108,731 |
| | Analysis of turnover by country of destination: | | |
| | | 2022 £ | 2021 £ |
| | United Kingdom | 35,762,166 | 30,921,238 |
| | Rest of Europe | 3,969,980 | 2,187,493 |
| | | 39,732,146 | 33,108,731 |
| 5. | Other operating income | | |
| | | 2022 £ | 2021 £ |
| | Other operating income | • | 62,273 |
| | Grants received under the Government Coronavirus Job Retention Scheme. | | |
| 6. | Operating profit/(loss) | | |
| | The operating profit/(loss) is stated after charging: | | |
| | | 2022 £ | 2021 £ |
| | Depreciation of tangible fixed assets | 38,758 | 45,573 |
| | Amortisation of intangible assets, including goodwill | - | 65 |
| | Exchange differences | 34,032 | 38,490 |
| | Other operating lease rentals | 11,859 | 11,563 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

| 7. | Auditor's remuneration | | |
|----|---|-----------|-----------|
| | | 2022 £ | 2021 £ |
| | Fees payable to the Group's auditor and its associates for the audit of the Group's annual financial statements | 33,500 | 35,000 |
| | Other services relating to taxation | 7,150 | 6,350 |
| | Other services relating to accounts production | 5,500 | - |
| | | 46,150 | 41,350 |

8. Employees

Staff costs, including directors' remuneration, were as follows:

The average monthly number of employees, including the directors, during the year was as follows:

| | Group 2022 No. | Group 2021 No. | Company 2022 No. | Company 2021 No. |
|--------------------------------------|----------------------|----------------------|------------------------|------------------------|
| Office, administration and directors | 79 ———— = | 84 | 74 | 83 |
| | Group 2022 £ | Group 2021 £ | Company 2022 £ | Company 2021 £ |
| Wages and salaries | 4,966,906 | 4,169,531 | 4,726,782 | 3,890,808 |
| Social security costs | 611,195 | 494,986 | 604,747 | 488,018 |
| Cost of defined contribution scheme | 208,052 | 157,024 | 207,309 | 155,851 |
| | 5,786,153 | 4,821,541 | 5,538,838 | 4,534,677 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

| 9. | Directors' remuneration | | |
|----|---|-----------|-----------|
| | | 2022 £ | 2021 £ |
| | Directors' emoluments | 183,302 | 70,834 |
| | Group contributions to defined contribution pension schemes | 14,773 | 6,155 |
| | | 198,075 | 76,989 |

During the year retirement benefits were accruing to 1 directors (2021: 1) in respect of defined contribution pension schemes.

In addition to the above, the Directors received remuneration of £42,500 (2021: £Nil) which was paid by Talent International Holdings Pty for services to the company. This amount was not recharged to the company.

10. Interest payable and similar expenses

Total deferred tax

Taxation on profit on ordinary activities

1

| 2022 £ | 2021 £ |
|---------------|--|
| 16,927 | 105,581 |
| 163,764 | 86,424 |
| • | 311 |
| 2,473 | 3,307 |
| 183,164 | 195,623 |
| | |
| 2022 | 2021 |
| £ | £ |
| • | - |
| - | |
| | £ 16,927 163,764 - 2,473 - 183,164 - = |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

11. Taxation (continued)

Factors affecting tax charge for the year

The tax assessed for the year is lower than (2021: higher than) the standard rate of corporation tax in the UK of 19% (2021: 19%). The differences are explained below:

| | 2022 £ | 2021 £ |
|---|-------------|-----------|
| Profit/(loss) on ordinary activities before tax | 291,492 | (398,144) |
| Profit/(loss) on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2021: 19%) Effects of: | 55,383 | (75,647) |
| Expenses not deductible for tax purposes, other than goodwill amortisation and impairment | 5,552 | 3,854 |
| Deferred tax not recognised | (81,890) | 303,724 |
| Adjustment in respect of changes to tax rate | - | (231,931) |
| Income not taxable | 22,781 | - |
| Fixed asset timing difference | (1,826) | - |
| Total tax charge for the year | <u> </u> | - |

Trading losses carried forward at the year end amounted to £3,471,968 (2021: £3,904,085). Deferred tax assets not recognised relating to brought forward losses amounted to £881,362 (2021: £979,103). These will be redeemed against future profits.

Factors that may affect future tax charges

An increase in the future main corporation tax rate to 25% from 1 April 2023, from the previously enacted 19%, was announced in the budget on 3 March 2021, and substantively enacted on 24 May 2021. The deferred tax balance at the year-end has been calculated at the rate substantially enacted at the balance sheet date being 25%.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

12. Intangible assets

Group and Company

| | Website development £ | Goodwill £ | Total £ |
|-----------------|-----------------------------|---------------|------------|
| Cost | | | |
| At 1 July 2021 | 10,665 | 164,089 | 174,754 |
| At 30 June 2022 | 10,665 | 164,089 | 174,754 |
| Amortisation | | | |
| At 1 July 2021 | 10,665 | 164,089 | 174,754 |
| At 30 June 2022 | 10,665 | 164,089 | 174,754 |
| Net book value | | | |
| At 30 June 2022 | : | <u> </u> | <u> </u> |
| At 30 June 2021 | - | | - |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

13. Tangible fixed assets

Group

| | Short-term leasehold property £ | Fixtures and fittings | Office equipment £ | Total £ |
|-------------------------------------|--|-----------------------|--------------------------|------------|
| Cost | | | | |
| At 1 July 2021 | 30,552 | 66,133 | 228,207 | 324,892 |
| Additions | - | 6,491 | 28,102 | 34,593 |
| Disposals | • | (26,316) | (142,066) | (168,382) |
| At 30 June 2022 | 30,552 | 46,308 | 114,243 | 191,103 |
| Depreciation | | | | |
| At 1 July 2021 | 24,059 | 55,033 | 187,825 | 266,917 |
| Charge for the year on owned assets | 4,210 | 3,832 | 30,716 | 38,758 |
| Disposals | - | (22,117) | (142,078) | (164,195) |
| At 30 June 2022 | 28,269 | 36,748 | 76,463 | 141,480 |
| Net book value | | | | |
| At 30 June 2022 | 2,283 | 9,560 | 37,780 | 49,623 |
| At 30 June 2021 | 6,493 | 11,100 | 40,382 | 57,975 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

13. Tangible fixed assets (continued)

Company

| | Short-term leasehold | Fixtures and | Office | |
|-------------------------------------|----------------------|--------------|------------|-----------|
| | property | fittings | equipment | Total |
| Cost | £ | £ | £ | £ |
| At 1 July 2021 | 30,552 | 66,133 | 216,999 | 313,684 |
| Additions | - | 6,491 | 25,545 | 32,036 |
| Disposals | - | (26,316) | (135,794) | (162,110) |
| At 30 June 2022 | 30,552 | 46,308 | 106,750 | 183,610 |
| Depreciation | | | | |
| At 1 July 2021 | 24,108 | 55,033 | 178,768 | 257,909 |
| Charge for the year on owned assets | 4,161 | 3,832 | 28,731 | 36,724 |
| Disposals | - | (22,117) | (135,794) | (157,911) |
| At 30 June 2022 | 28,269 | 36,748 | 71,705 | 136,722 |
| Net book value | | | | |
| At 30 June 2022 | 2,283 | 9,560 | 35,045 | 46,888 |
| At 30 June 2021 | 6,444 | 11,100 | 38,231 | 55,775 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

14. Fixed asset investments

Group

| | Investment in Mindsauce Ltd £ | Investment in joint ventures £ | Total £ |
|-----------------------|--|---|------------|
| Cost | | | |
| At 1 July 2021 | 10,002 | 374 | 10,376 |
| At 30 June 2022 | 10,002 | 374 | 10,376 |
| Impairment | | | |
| Charge for the period | 10,002 | - | 10,002 |
| At 30 June 2022 | 10,002 | - | 10,002 |
| Net book value | | | |
| At 30 June 2022 | - | 374 | 374 |
| At 30 June 2021 | 10,002 | 374 | 10,376 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

14. Fixed asset investments (continued)

Company

| | Investments in subsidiary companies £ | Investment in Mindsauce Ltd £ | Investment in joint ventures £ | Total £ |
|-----------------------|---------------------------------------|--|---|------------|
| Cost | | | | |
| At 1 July 2021 | 22,986 | 10,002 | 374 | 33,362 |
| At 30 June 2022 | 22,986 | 10,002 | 374 | 33,362 |
| Impairment | | | | |
| Charge for the period | - | 10,002 | • | 10,002 |
| At 30 June 2022 | • | 10,002 | • | 10,002 |
| Net book value | | | | |
| At 30 June 2022 | 22,986 | <u> </u> | 374 | 23,360 |
| At 30 June 2021 | 22,986 | 10,002 | 374 | 33,362 |

Direct subsidiary undertakings

The following were direct subsidiary undertakings of the Company:

| Name | Registered office | Principal activity | Class of shares | Holding |
|---|--|--------------------|--------------------|---------|
| Talent Outsourcing Solutions Limited | 7th Floor 9 Colmore Row, Birmingham, B3 2BJ | Recruitment agency | Ordinary | 100% |
| Avec Global UK Limited | 7th Floor 9 Colmore Row, Birmingham, B3 2BJ | Recruitment agency | Ordinary | 100% |
| Talent International B.V. | Weteringschans 165, 1017 XD Amsterdam, Netherlands | Recruitment agency | Ordinary | 100% |
| Talent International GmbH | Mindspace Skalitzerstraße, Skalitzer Str. 104, 10997 Berlin, Germany | Recruitment agency | Ordinary | 100% |
| Talent Engage Limited | 7th Floor 9 Colmore Row, Birmingham, B3 2BJ | Dormant | Ordinary | 100% |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

14. Fixed asset investments (continued)

Participating interests

Joint Ventures

Talent International (UK) Limited also owns 50% of the ordinary share capital of Talent UK US Inc. The company's principal activity is that of a recruitment agency.

15. Debtors

| Group 2022 £ | Group 2021 £ | Company 2022 £ | Company 2021 £ |
|--------------------|---|--|---|
| 5,500,570 | 5,031,128 | 5,293,856 | 4,601,641 |
| 364,715 | 11,939 | 1,382,032 | 896,391 |
| 163,853 | 98,148 | 93,659 | 86,489 |
| 343,784 | 320,891 | 264,662 | 272,480 |
| 6,372,922 | 5,462,106 | 7,034,209 | 5,857,001 |
| | 2022 £ 5,500,570 364,715 163,853 343,784 | 2022 2021 £ £ 5,500,570 5,031,128 364,715 11,939 163,853 98,148 343,784 320,891 | 2022 2021 2022 £ £ £ 5,500,570 5,031,128 5,293,856 364,715 11,939 1,382,032 163,853 98,148 93,659 343,784 320,891 264,662 |

An impairment loss of £73,908 (2021: £399,579) was recognised against trade debtors.

16. Cash and cash equivalents

| | Group | Group | Company | Company |
|--------------------------|---------|---------|---------|---------|
| | 2022 | 2021 | 2022 | 2021 |
| | £ | £ | £ | £ |
| Cash at bank and in hand | 464,254 | 263,104 | 373,133 | 233,642 |
| | | | | |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

17. Creditors: Amounts falling due within one year

| Group 2022 | Group 2021 | Company 2022 | Company 2021 |
|---------------|--|--|---|
| £ | £ | £ | £ |
| 116,664 | 116,664 | 116,664 | 116,664 |
| 762,087 | 450,000 | 762,087 | 450,000 |
| 3,578,354 | 3,346,794 | 3,444,954 | 3,090,929 |
| 1,286,164 | 633,170 | 1,434,143 | 641,633 |
| 891,769 | 710,561 | 863,847 | 693,800 |
| 1,322,786 | 1,623,231 | 1,243,008 | 1,672,525 |
| 71,204 | 20,712 | 26,661 | 20,712 |
| 836,238 | 1,045,350 | 765,524 | 978,404 |
| 8,865,266 | 7,946,482 | 8,656,888 | 7,664,667 |
| | 2022 £ 116,664 762,087 3,578,354 1,286,164 891,769 1,322,786 71,204 836,238 | 2022 2021 £ £ 116,664 116,664 762,087 450,000 3,578,354 3,346,794 1,286,164 633,170 891,769 710,561 1,322,786 1,623,231 71,204 20,712 836,238 1,045,350 | 2022 2021 2022 £ £ £ 116,664 116,664 116,664 762,087 450,000 762,087 3,578,354 3,346,794 3,444,954 1,286,164 633,170 1,434,143 891,769 710,561 863,847 1,322,786 1,623,231 1,243,008 71,204 20,712 26,661 836,238 1,045,350 765,524 |

The amount advanced by the invoice discounters is secured by a fixed and floating charge on the company's assets. The invoice discounting facility is uncommitted and due for renewal in September 2023.

Included in amounts owed to group undertakings is £1,095,059 (2021: £641,635) due to Talent International Holdings PTY Limited, a company incorporated in Australia and a shareholder of Talent International (UK) Limited. These amounts incur no interest, are unsecured and are repayable on demand.

Loan notes falling due within one year incur interest at a rate of 8% and 11% plus SONIA. The loan notes are unsecured and were due for repayment in May 2021 and are now repayable on demand. The balance of £450,000 is due to Talent International Holdings PTY Limited. An additional loan note of £312,000 was issued in the year due to Talent US.

The bank loan relates to the CLBILS loan which incurs interest at 6% above the Bank of England base rate. The loan is repayable under monthly instalments and the final amount is due for repayment in September 2023.

18. Creditors: Amounts falling due after more than one year

| | Group | Group | Company | Company |
|------------|--------|---------|---------|---------|
| | 2022 | 2021 | 2022 | 2021 |
| | £ | £ | £ | £ |
| Bank loans | 38,896 | 155,560 | 38,896 | 155,560 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

| _ | _ | _ | | | |
|---|---|---|----|----|---|
| 1 | g | 1 | O: | an | 8 |

| | Group 2022 £ | Group 2021 £ | Company 2022 £ | Company 2021 £ |
|-------------------------------------|--------------------|--------------------|----------------------|----------------------|
| Amounts falling due within one year | | | | |
| Bank loans | 116,664 | 116,664 | 116,664 | 116,664 |
| Other loans | 762,087 | 450,000 | 762,087 | 450,000 |
| | 878,751 | 566,664 | 878,751 | 566,664 |
| Amounts falling due 1-2 years | | | | |
| Bank loans | 38,896 | 155,560 | 38,896 | 155,560 |
| | 917,647 | 722,224 | 917,647 | 722,224 |
| | | | | |

20. Analysis of net debt

| | At 1 July 2021 £ | Cash flows | Other non- cash changes £ | At 30 June 2022 £ |
|--------------------------|------------------------|------------|------------------------------------|-------------------------|
| Cash at bank and in hand | 263,104 | 201,150 | - | 464,254 |
| Debt due after 1 year | (155,560) | - | 116,664 | (38,896) |
| Debt due within 1 year | (566,664) | (195,423) | (116,664) | (878,751) |
| Invoice discounting | (1,623,231) | 300,445 | - | (1,322,786) |
| | (2,082,351) | 306,172 | - | (1,776,179) |

21. Share capital

| | 2022 | 2021 |
|---|---------|---------|
| | £ | £ |
| Allotted, called up and fully paid | | |
| 28,782,732 (2021: 28,782,732) Ordinary shares of £0.01 each | 287,827 | 287,827 |
| | | |

There is a single class of ordinary shares. There are no restrictions on dividends and the repayment of capital.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

22. Reserves

Share premium account

Includes any premium received on issue of share capital. Any transaction costs associated with the issuing of shares are deducted from share premium.

Profit and loss account

Includes all current and prior period retained profits and losses.

23. Pension commitments

The Group operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the group in an independently administered fund. The pension cost charge represents contributions payable by the group to the fund and amounted to £208,052 (2021: £157,024). Contributions totalling £71,204 (2021: £20,712) were payable to the fund at the balance sheet date and are included in creditors.

24. Commitments under operating leases

At 30 June 2022 the Group and the Company had future minimum lease payments due under non-cancellable operating leases for each of the following periods:

| | Group | Group | Company | Company |
|--|---------|---------|---------|---------|
| | 2022 | 2021 | 2022 | 2021 |
| | £ | £ | £ | £ |
| Not later than 1 year | 124,330 | 158,028 | 124,330 | 158,028 |
| Later than 1 year and not later than 5 years | 106,677 | 231,007 | 106,677 | 231,007 |
| | 231,007 | 389,035 | 231,007 | 389,035 |

25. Related party transactions

The Company has taken advantage of the exemption available under FRS 102 'Related Party Transactions' from disclosing related party transactions with other group entities that are wholly owned.

Key management personnel

The cost to the company of individuals that are considered to be key management was £Nil (2021: £196,743).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

26. Ultimate parent undertaking and Controlling party

The company is a subsidiary of Talent International Holdings Pty which is its ultimate parent and ultimate controlling related undertaking.

Talent International Holdings Pty, a company incorporated in Australia, is the ultimate holding entity for this company.

Talent International (UK) Limited is included within the consolidation results of Talent International Holdings Pty. Copies of the financial statements can be obtained from 201 Elizabeth Street, Sydney, NSW 2000.