



For further information, please
refer to our guidance at
www.gov.uk/companieshouse

1 Company details

Company number 08182700

Company name in full Resourceful Earth Limited

→ Filling in this form

Please complete in typescript or in
bold black capitals.

2 Administrator's name

Full forename(s) James

Surname Hawksworth

3 Administrator's address

Building name/number Davidson House

Street Forbury Square

Post town Reading

County/Region Berkshire

Postcode RG13EU

Country

4 Administrator's name ①

Full forename(s) Diana

Surname Frangou

① Other administrator

Use this section to tell us about
another administrator.

5 Administrator's address ②

Building name/number St Philips Point

Street Temple Row

Post town Birmingham

County/Region

Postcode B25AF

Country

② Other administrator

Use this section to tell us about
another administrator.

AM10

Notice of administrator's progress report

6

Period of progress report

From date	<div><div>d</div><div>1</div></div>	<div><div>d</div><div>9</div></div>	<div><div>m</div><div>0</div></div>	<div><div>m</div><div>4</div></div>	<div><div>y</div><div>2</div></div>	<div><div>y</div><div>0</div></div>	<div><div>y</div><div>2</div></div>	<div><div>y</div><div>2</div></div>	
To date	<div><div>d</div><div>1</div></div>	<div><div>d</div><div>8</div></div>	<div><div>m</div><div>1</div></div>	<div><div>m</div><div>0</div></div>	<div><div>y</div><div>2</div></div>	<div><div>y</div><div>0</div></div>	<div><div>y</div><div>2</div></div>	<div><div>y</div><div>2</div></div>	


7

Progress report

☐ I attach a copy of the progress report

8

Sign and date

Administrator's signature	<div>Signature</div> <div><div>X</div><div></div><div>X</div></div>								
Signature date	<div><div>d</div><div>1</div></div>	<div><div>d</div><div>8</div></div>	<div><div>m</div><div>1</div></div>	<div><div>m</div><div>1</div></div>	<div><div>y</div><div>2</div></div>	<div><div>y</div><div>0</div></div>	<div><div>y</div><div>2</div></div>	<div><div>y</div><div>2</div></div>	

**Presenter information**

You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form. The contact information you give will be visible to searchers of the public record.

Contact name Nick Talbot

Company name RSM UK Restructuring Advisory
LLP

Address Third Floor, One London Square
Cross Lanes

Post town Guildford

County/Region

Postcode G U 1 1 U N

Country

DX

Telephone 01483 307000

**Checklist**

We may return forms completed incorrectly or with information missing.

Please make sure you have remembered the following:

- ☐ The company name and number match the information held on the public Register.
- ☐ You have attached the required documents.
- ☐ You have signed the form.

**Important information**

All information on this form will appear on the public record.

**Where to send**

You may return this form to any Companies House address, however for expediency we advise you to return it to the address below:

The Registrar of Companies, Companies House,
Crown Way, Cardiff, Wales, CF14 3UZ.
DX 33050 Cardiff.

**Further information**

For further information please see the guidance notes on the website at www.gov.uk/companieshouse or email enquiries@companieshouse.gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.gov.uk/companieshouse

RESOURCEFUL EARTH LIMITED IN ADMINISTRATION

JOINT ADMINISTRATORS' PROGRESS REPORT
FOR THE SIX MONTH PERIOD TO 18 OCTOBER 2022

THE POWER OF BEING UNDERSTOOD
AUDIT | TAX | CONSULTING



INTRODUCTION

Contact details

The key contacts at RSM in connection with this report are:

Primary office holder	Case manager
James Hawksworth	Nick Talbot
RSM UK Restructuring Advisory LLP	RSM UK Restructuring Advisory LLP
Davidson House, Forbury Square, Reading,	Second Floor, 1 The Square, Temple Quay,
Berkshire, RG1 3EU	Bristol, BS1 6DG
Tel: 01483 307000	Tel: 0117 945 2000

Basis of preparation

This report has been prepared solely to comply with the statutory requirements of the relevant legislation to provide creditors with information relating to the progress of the Administration. It should be read in conjunction with any previous reports that have been issued, copies of which are available on request.

This report has not been prepared for use in respect of any other purpose, or to inform any investment decision in relation to any debt or financial interest in the Company. Any estimated outcomes for creditors are illustrative and may be subject to revision and additional costs. They should not be used as the basis for any bad debt provision or any other purpose. Neither the Joint Administrators nor RSM UK Restructuring Advisory LLP accept any liability whatsoever arising as a result of any decision or action taken or refrained from as a result of information contained in this report. The Joint Administrators act as agents of the Company and without personal liability.

General guidance on the Administration process

You can find guidance on the different insolvency processes at the R3 website .
R3 is the trade association for the insolvency profession.

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CONDUCT OF THE ADMINISTRATION

Realisation of assets

Sale of business

Time was incurred in the period liaising with the secured creditor, Privilege Project Finance Limited ('PPFL') and Resourceful Energy Anaerobic Ltd ("the Prospective Purchaser"), a company connected to and financed by PPFL. Work was undertaken for the purposes of progressing a possible sale of the business and/or a rescue of the Company via a Company Voluntary Arrangement ('CVA') or Restructuring Plan.

Currently, plans remain on hold pending the outcome of ongoing planning applications sought by PPFL, the most recent of which was rejected in March 2022. We understand that PPFL and the Prospective Purchaser intend to lodge a further application in due course once works have been undertaken on site to comply with an enforcement notice issued by the local planning authority and which has a deadline of 10 March 2023.

In the meantime, the Company will remain in Administration and the site will continue to be mothballed. In order to allow a further planning application potentially to be sought, work was undertaken in the period to file an application at court for a further extension of the Administration to 19 October 2024. This application was approved.

As this work could facilitate the rescue of the Company as a going concern, it may result in a modest indirect financial benefit for the general body of creditors. However, this remains uncertain and further details will be provided in subsequent reports.

In the event that a rescue of the business via CVA or restructuring plan is no longer viable, steps will be taken to end the Administration as soon as possible and exit via the dissolution process.

Cash at bank

Cash totalling £10,915.90 was realised in a prior period. There are no known additional cash balances to collect.

Debtors

Recoveries of £75,675.60 have been made in respect of debts owed to the Company. The residual balance is due is subject to a set off and has therefore been written off. No further work is required.

Funding from PPFL

Work was undertaken in the period to forecast estimated outcomes and to agree the required funding to support the ongoing site holding costs being accrued by the Joint Administrators. Funding of £100,876.39 was received in the period from PPFL in relation to these costs and it is anticipated that further funds will be received in due course.

The funding received from PPFL to date totals £444,756.

Plant and Machinery

There have been no realisation in the current period.

A limited amount of moveable machinery remains on the site, together with certain other plant and machinery items that are integral to the facility and not otherwise easily removed.

It remains likely that these assets will be included in a sale of the business and asset, however, in the event that a sale cannot be concluded or other exit from Administration be achieved, further work may be required to realise these assets.

Work carried out will be for the benefit of the secured creditor only and the extent of the associated costs will not be known until asset sales are identified as being necessary.

Previously, sales of plant and machinery have resulted in realisations of £262,891 in the Administration.

Land and property

During the period, time has been incurred dealing with various matters relating to the Company's trading premises. Primarily this work relates to discharging the various holding costs, specifically in relation to electricity supply, which are required in order to preserve value in the Company's business and assets. These costs continue to be agreed and paid as an ongoing expense.

Time was also incurred dealing with general site issues, insurance, security matters, which will continue to be necessary until a sale of assets or an exit is achieved.

This work will result in a financial benefit to the secured creditor only.

Chattel Assets

Work has been carried out in the period relating to the realisation of scrap held on site realising £3,583.

No further work is anticipated.

Refunds

No refunds were received in the period.

During the Administration, refunds of pre-appointment VAT totalling £10,125 and rates refunds of £3,766 have been received. No further work is anticipated in this regard.

Bank Interest

Bank interest of £233.12 was received in the period. Total interest of £941.91 has been received in the Administration.

The time costs incurred to date in respect of asset realisations are shown on the attached analysis of time costs.

Investigations

All investigative matters have previously been reported.

Statutory and case management matters

The following work does not usually result in a financial return to creditors but is required by legislation, best practice and to ensure that the case is managed efficiently and effectively. Key work done in the period included:

Statutory requirements

- statutory filing,
- obtaining fee approvals and associated formalities
- preparing, review and issuing interim and progress reports to creditors and other prescribed parties
- obtaining an extension to the period of the Administration, including all associated formalities
- taxation matters, post appointment VAT, corporation and other post appointment tax returns and payments

Case management matters

- periodic case reviews, ongoing case planning and strategy, liaising with joint office holders
- maintaining and updating computerised case management records
- dealing with routine correspondence not attributable to other categories of work
- maintenance of cashiering records, bank accounts, receipts and payments, billing
- ongoing consideration of ethical, conflict & anti money laundering checks

The time costs incurred to date in dealing with these matters is set out in the attached analysis of time costs.

Receipts and payments

A summary of receipts and payments is attached. Receipts and payments are shown net of VAT, with any amount due to or from HM Revenue and Customs shown separately.

OUTSTANDING MATTERS

Assets remaining to be realised

The following assets remain to be realised. Details of the work still required and the anticipated costs are set out in the 'Conduct of the Administration' section above, and below.

Sale of Business and assets and/or rescue as a going concern

A sale or rescue of the Company's business and assets, as set out above, remains outstanding. Where a sale of the business is achieved, it will primarily provide a financial benefit to the Company's secured creditor.

In the event that the business is rescued as a going concern, it is possible that a financial benefit may be returned to the general body of creditors, however this remains uncertain.

Other Assets

Other assets still to be realised include plant and machinery. Realisations will not result in a financial benefit for the general body of creditors.

Extension of the Administration

The Administration was previously extended by creditors for a period of 12 months to 19 October 2020. A further extension to the Administration was granted by court order for a 24-month period to 19 October 2020 to enable the sale of the Company's business and assets and/or rescue as a going concern.

As the sale or rescue could not yet be facilitated, the Administration was extended by court order on 11 October 2022 for a 24-month period to 19 October 2024.

The Joint Administrators do not consider that a further extension to the period of the Administration will be required.

End of the Administration

It is currently anticipated that the Company will exit Administration by way of Company Voluntary Arrangement. If so, work will be required to revise the Joint Administrators' proposals.

It is not possible to ascertain at present when the Administration will end. Further information will be provided in subsequent progress reports.

The Joint Administrators or any successor(s), will be appointed Joint Supervisors of the Company.

Exit by dissolution

However, if at any point in the Administration should the Joint Administrators reach a conclusion that the property is insufficient to permit a distribution then they shall (unless the court orders otherwise) be required to file a notice pursuant to paragraph 84 of Schedule B1 to the Insolvency Act 1986 seeking that the company be dissolved.

CREDITORS' CLAIMS AND DIVIDEND PROSPECTS

Dividend prospects

	Owed (£)	Paid to date (£)	Estimated future prospects
Secured creditor	16,611,058	NIL	shortfall
Preferential creditors	17,103	NIL	NIL
Unsecured creditors	1,555,579	NIL	NIL
Estimated Net Property	n/a		
Estimated 'Prescribed Part' available for creditors	n/a		

Prescribed Part

The 'Prescribed Part' is a statutory amount set aside for unsecured creditors from funds ('Net Property') available to a Qualifying Floating Charge Holder ('QFCH'). The Prescribed Part is calculated on a sliding scale up to a maximum of £800,000 depending on when the floating charge was created and whether or not it is a first ranking floating charge.

Whilst there is a QFCH it is estimated that they will receive no money and there is therefore no requirement to calculate the amount of the Prescribed Part.

Agreement of claims

Creditors' claims are usually only agreed if there is a likelihood of a dividend being made to that particular class of creditor.

In this case, as there is no likelihood of a dividend being paid to any class of creditor, other than the secured creditor(s), no work has been done to agree creditors' claims, other than that necessary for the purposes of admitting claims for voting, where applicable.

Creditors whose debts are treated as a small debt in accordance with Rule 14.31(1) of the Insolvency (England and Wales) Rules 2016 must still deliver a proof of debt if they wish to vote. Rule 14.31(1) states that Office Holders may treat a debt, which is a small debt according to the accounting records or the statement of affairs of the company, as if it were proved for the

purposes of paying a dividend. Small debts are defined in Rule 14.1(3) as a debt (being the total amount owed to a creditor) which does not exceed £1,000.

Dividend payments

As noted above, there is unfortunately no likelihood of a dividend being paid to any class of creditor, other than the secured creditor(s), based on current information.

Creditor communication

The following work was done in the period to comply with legislation, best practice and to ensure creditors were kept informed.

- preparation of general (non statutory) reports to creditors
- dealing with communication with creditors
- maintenance of schedules of creditors' claims
- liaising with, and reporting to, the secured creditor

Creditors only derive an indirect financial return from this work on cases where a dividend has been, or will be, paid.

The time incurred in dealing with these matters during the period is set out in the attached post appointment analysis of time costs.

JOINT ADMINISTRATORS' FEES, COSTS AND EXPENSES

Guide to Administrator's fees and expenses

A Guide to Administrator's Fees, which provides information for creditors in relation to the fees and expenses of an Administrator, can be accessed at [www.gov.uk/government/uploads/system/uploads/attachment_data/file/601267/2019-01-24-Guide-to-Administrator-s-Fees.pdf](#) under 'general information for creditors'. A hard copy can be requested from this office by telephone, email or in writing. All fees, costs and expenses are subject to VAT.

Relevant Approving Body

The secured creditor is the Relevant Approving Body responsible for approving the Joint Administrators' post appointment fee basis and, where applicable, 'Category 2' expenses.

However, if a creditors' committee is established at any stage, this will become its responsibility and it will be the Relevant Approving Body.

Pre-Administration costs

Pre-appointment costs of £10,549.50 have been paid. There are no other unpaid pre-appointment costs.

Post Appointment fees, costs and expenses

Basis of Remuneration

Insolvency legislation allows an Administrator to charge fees on one of, or a combination of, the following bases:

- as a percentage of the value of the property the Administrator has to deal with (percentage basis);
- to the time spent by the Administrator or their staff on the administration of the case (time cost basis);
- as a set amount (fixed fee basis); or
- a combination of the above (mixed fee basis).

The Relevant Approving Body approved the Joint Administrators' fees on a time cost basis, limited to the sum of £263,719 plus VAT. Funds of £245,890 have been drawn.

Approval has also been received on a fixed fee basis in the amount of £10,000 plus VAT relating to investigations carried out. These fees have been drawn.

Remuneration Charged

Legislation requires that 'remuneration charged' is reported. Remuneration is charged when the work to which it relates is done. It does not mean the Joint Administrators' fees have been paid. Amounts paid to date, if any, are shown in the attached receipts and payments account.

During the period, the fees charged by the Joint Administrators, on the basis set out above, totalled £22,455. An analysis of time incurred in the period is attached. Time costs incurred since appointment total £317,417. Please note that where fees are based on time costs, remuneration charged will be limited to the amount approved.

Further fee approval

The amount of fee that can be drawn is limited to the amount approved by the Relevant Approving Body, whether calculated on the basis of time in accordance with a fee estimate, or for a fixed amount or a percentage rate. It cannot be further increased or the percentage rates changed, without their approval.

The Joint Administrators have undertaken work in the period seeking further approval for additional fees because of the significant levels of additional work that have been carried out with a view to exploring option to rescue the Company as a going concern, which was not anticipated in original estimates. Please note that, should the Company exit Administration via a Company Voluntary Arrangement, a further fee request will be provided in relation to the fees of any succeeding Supervisors.

Expenses and professional costs

The total costs and expenses estimated to be incurred by the Joint Administrators are set out below together with details of those incurred in the period. Amounts incurred in the period may include estimates where actual invoices have not been received. Amounts paid to date are shown in the attached receipts and payments account. The quantum of costs and expenses is higher than the estimates previously provided to creditors as the appointment has extended beyond the original estimated timeframes and accrued costs such as utilities have increased accordingly. It has also been necessary to obtain additional professional advice, such as legal advice.

Category 1 expenses

These comprise external supplies of incidental services specifically identifiable to the insolvency estate. They do not require approval of the Relevant Approving Body prior to being paid.



Type of expense	Total estimated (£)	Incurred in period (£)
Bond	85	0
Statutory advertising	84	0
Website fee	8	0
Repairs & Maintenance	2,440	0
Travel	13	0
Wages & Salaries	604	0
PAYE	176	0
Insurance	144,946	15,547
Rates	2,862	0
Utilities-Electricity	139,060	51,864
Utilities-Water	2,564	250
Permits-Environment agency	12,435	0
Total	305,277	67,661

Category 2 expenses

These are costs which are not capable of precise identification or calculation, or that may include an element of shared or allocated costs. Payments to outside parties that the Office Holder, firm, or any associate has an interest, are also treated as 'Category 2' expenses. These expenses require the specific approval of the Relevant Approving Body before being paid from the insolvency estate.

The Relevant Approving Body has approved the payment of the 'Category 2' expenses, at the rates prevailing at the date they were incurred. Details of the current rates are set out below.

Type of expense	Total estimated (£)	Incurred in period (£)
Room hire £100 per hour	0	0
Mileage (42.5p per mile)	0	0
Tracker reports (£10 per report)	0	0
Subsistence (£25 per night)	0	0
Total	0	0

Other professional costs

The office holders retained the following advisers based on their experience and expertise. These costs are not subject to approval by the Relevant Approving Body. However, they are subject to review and approval by the Joint Administrators.

Party	Nature of advice	Total estimated (£)	Incurred in period (£)
VW Vizards LLP	Legal advice	35,000	5,000
VW Vizards LLP	Legal disbursements	7,500	173
Gordon Brothers	Asset Valuation and disposal	55,000	0
LSH	Asset Valuation	5,000	0
GVA	Asset Valuation	5,144	0
NFU	Energy Consultant	800	0
Total		108,444	5,173

Creditors' right to information and ability to challenge fees

Creditors have a right to request further information about fees or expenses (other than pre-Administration costs) and to challenge such fees or expenses.

If you wish to make a request for further information it must be made in writing within 21 days of receipt of this report either by (i) any secured creditor or (ii) an unsecured creditor with the concurrence of at least 5% in value of the unsecured creditors (including the creditor in question).

Any secured creditor, or any unsecured creditor with either the concurrence of at least 10% in value of the unsecured creditors (including that creditor) or the permission of the court, may apply to court that the fees charged, the basis fixed or expenses incurred by the Administrator are in all the circumstances excessive. Any such challenge must be made no later than eight weeks after receipt of the report which first discloses the charging of remuneration or incurring of the expenses in question.

Any such challenge must be made no later than eight weeks after receipt of the report which first discloses the charging of fees or incurring of the expenses in question.



James Hawksworth
Restructuring Advisory Director
RSM UK Restructuring Advisory LLP
Joint Administrator

James Hawksworth is licensed to act as an Insolvency Practitioner in the UK by the Institute of Chartered Accountants in England and Wales

Diana Frangou is licensed to act as an Insolvency Practitioner in the UK by the Institute of Chartered Accountants in England and Wales

Insolvency Practitioners are bound by the Insolvency Code of Ethics when carrying out all professional work relating to an insolvency appointment

The affairs, business and property of the company are being managed by the Joint Administrator who act as agents of the company and without personal liability

APPENDICES

APPENDIX A - STATUTORY INFORMATION

Company information

Company name:	Resourceful Earth Limited
Company number:	08182700
Date of incorporation:	16 August 2012
Trading name:	Real Technologies
Trading address:	Queen Charlton Quarry, Charlton Field Lane, Queen Charlton , Keynsham, Bristol, BS31 2TN
Principal activity:	Treatment and disposal of non-hazardous waste
Registered office:	RSM UK Restructuring Advisory LLP Second Floor One The Square Temple Quay Bristol BS1 6DG
Previous company names:	None
Directors:	Mr Angus Cunningham Mr Nicholas Stubbs Mr Frank Kenny Mr Jonathan Stubbs
Secretary:	None

Administration information

<p> Court reference: </p>	<p> Business and Property Court Bristol Insolvency and Companies List No 194 of 2017 </p>	
<p> Joint Administrators: </p>	<p> James Hawksworth and Diana Frangou Mark Boughey-Vacated office </p>	
<p> Date of appointment: </p>	<p> 19/10/2017 </p>	
<p> Joint Administrators: </p>	<p> Primary office holder James Hawksworth RSM UK Restructuring Advisory LLP Davidson House, Forbury Square, Reading, Berkshire, RG1 3EU 0118 953 0350 IP Number: 22450 </p>	<p> Joint office holder Diana Frangou RSM UK Restructuring Advisory LLP St Philips Point, Temple Row, Birmingham, B2 5AF 0121 214 3329 IP Number: 9559 </p>

APPENDIX B - RECEIPTS AND PAYMENTS SUMMARY

SOA	19/04/2022 to 18/10/2022	Total £
FIXED CHARGE ASSET REALISATIONS		
PPFL contributions to costs	100,876.39	444,755.60
- Rates Refund	NIL	3,766.28
Mobile plant and machinery	NIL	262,891.31
	<u>100,876.39</u>	<u>711,413.19</u>
Less costs of fixed asset realisations:		
Joint Administrators' Fees	NIL	155,057.91
Legal Disbursements	NIL	4,137.00
Legal Fees	NIL	29,821.00
Agents Fees - Gordon Brothers	NIL	40,769.15
Agents Fees - GVA	NIL	5,144.37
Agents Fees - LSH	NIL	5,000.00
Sundry Costs - Electricity	28,038.54	186,719.48
Sundry Costs - Water	140.05	2,134.98
Sundry Costs - EA permits	NIL	12,435.50
Sundry Costs - Repairs & Maintenance	NIL	2,440.00
Sundry Costs - Business Rates	NIL	2,826.64
Sundry Costs - NFU	NIL	800.00
Employee Related Costs	NIL	781.54
Administrators' Disbursements - Subsistence	NIL	176.85
Administrators' Disbursements - Mileage	NIL	74.80
Administrators' Disbursements - Travel	NIL	13.75
OTHER ASSET REALISATIONS	<u>28,178.59</u>	<u>448,332.97</u>
-		
- Bank Interest	233.12	941.91
10,915.00 Other Assets - Scrap Metal	3,583.33	4,503.16
75,000.00 Cash at bank	NIL	10,915.90
- Debtors	NIL	75,675.60
Refunds	NIL	10,125.00
PAYMENTS	<u>3,816.45</u>	<u>102,161.57</u>
Statutory Advertising	NIL	84.60
Bank Charges	NIL	25.90
Bonding	NIL	85.00
Website Fee	NIL	8.00
Joint Administrators' Pre-Appointment Fees	NIL	5,836.00
Joint Administrators' Fees	NIL	90,832.09
Pre-Appointment Legal Fees	NIL	4,713.50
	<u>NIL</u>	<u>101,585.09</u>
BALANCE		
REPRESENTED BY:	<u>76,514.25</u>	<u>263,656.70</u>
Balance at bank		252,228.54
VAT payable		(716.67)
VAT Receivable		12,144.83
		<u><u>263,656.70</u></u>

APPENDIX C - POST-APPOINTMENT TIME ANALYSIS

Hours Spent	Partners	Directors / Associate Directors	Managers	Associates	Executives & Analysts	Assistants & Support Staff	Total Hours	Total Time Costs	Average Rates
Statutory Requirements									
Appointment & SoA	0.0	0.0	0.0	0.0	0.2	0.0	0.2	£ 50.00	250.00
Creditors/shareholders decisions, meetings & reports	0.0	7.3	15.9	0.3	1.3	0.0	24.8	£ 9,195.50	370.79
Taxation	0.0	0.0	2.0	0.0	0.2	0.0	2.2	£ 640.00	290.91
Total	0.0	7.3	17.9	0.3	1.7	0.0	27.2	£ 9,885.50	363.44
Realisation of Assets									
Assets - general/other	0.0	0.0	0.5	0.0	0.0	0.0	0.5	£ 152.50	305.00
Land and Property	0.0	0.0	3.0	0.0	0.0	0.0	3.0	£ 915.00	305.00
Sale of business	0.0	1.4	12.8	0.0	0.0	0.0	14.2	£ 4,606.00	324.37
Total	0.0	1.4	16.3	0.0	0.0	0.0	17.7	£ 5,673.50	320.54
Case Specific Matters									
Legal Matters	0.0	0.8	0.0	0.0	0.0	0.0	0.8	£ 440.00	550.00
Total	0.0	0.8	0.0	0.0	0.0	0.0	0.8	£ 440.00	550.00
Creditors									
Secured Creditors	0.0	3.4	1.9	0.0	0.0	0.0	5.3	£ 2,499.50	471.60
Total	0.0	3.4	1.9	0.0	0.0	0.0	5.3	£ 2,499.50	471.60
Administration and Planning									
Case Management	0.1	1.4	3.4	0.2	3.5	0.0	8.6	£ 2,495.00	290.12
Cashiering	0.0	0.5	1.0	1.0	2.7	0.3	5.5	£ 1,462.00	265.82
Total	0.1	1.9	4.4	1.2	6.2	0.3	14.1	£ 3,957.00	280.64
Total Hours	0.1	14.8	40.5	1.5	7.9	0.3	65.1	£ 22,455.50	344.94
Total Time Cost	£ 58.00	£ 7,942.50	£ 12,709.50	£ 423.00	£ 1,289.50	£ 33.00	£ 22,455.50		
Average Rates	580.00	536.66	313.81	282.00	163.23	110.00	344.94		