# Company Registration No. 07666213 (England and Wales)



# **COMPASS EDUCATION TRUST LTD**

(A COMPANY LIMITED BY GUARANTEE)

# TRUSTEES' REPORT AND AUDITED ACCOUNTS FOR THE YEAR ENDED 31 AUGUST 2021

CEO: Mr Ahson Mohammed

The 'Compass Education Trust Limited' is a charitable company limited by guarantee.

Registered company no: 07666213. Registered office: The Billericay School, School Road, Billericay, CM12

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# REFERENCE AND ADMINISTRATIVE DETAILS

Members

Colin Breathwick

Patrick Rothon Peter Walker

**Trustees** 

Colin Breathwick (Chair of Trustees until 21.09.2020)

Ian Miller (Chair of Trustees wef 21.09.2020)

Martin Clark David Franklin Jane Lyon Stewart Martin

Ahson Mohammed (CEO)

Andy White (07.12.2020-07.02.2021)

# The Billericay School Local Governing Body

Patrick John Doreen Knight - Chair

Val Manchee

Peter Owen (until 22.06.2021)

Lee Patmore
Jon Payne
Gary Shields - Vice Cl

Gary Shields – Vice-Chair

Ian Thompson (until 13.06.2021)

Stuart Waters (until 09.06.2021)

Alison Clifton (wef 04.12.2020)

Tom Tong (wef 04.12.2020)

# The Bromfords School & Sixth Form Local Governing Body

Paul Whalley (chair - wef 17.9.19)

Lucy Norman

Tony Parfett - Chair (wef 04.10.2021)

Mark Freeman

Emma Huet (until 17.05.2021)

Don Morris Carole Morris

Nikki Thain (wef 10.12.2020)

Richard Marshall (wef 10.12.2020)

# REFERENCE AND ADMINISTRATIVE DETAILS

#### Leadership teams

- CEO

- Headteacher Billericay School

-Acting Headteacher Billericay School

- Headteacher (Bromfords)

- Acting Headteacher (Bromfords)

Deputy Headteacher (Billericay)Deputy Headteacher (Billericay)

- Deputy Headteacher Pastoral (Billericay)

- Deputy Headteacher (Billericay)

- Deputy Headteacher (Bromfords)

- Deputy Headteacher (Bromfords)

- Trust Business & Finance Manager

- Director of Finance and Business Operations

Ahson Mohammed

Ahson Mohammed (until 11.04.2021)

Patrick Berry (wef 12.04.2021)

Neil Dunn from 20 April 2020 (wef 01.09.2021-

absent due to ill health)

Jochen Tree (wef 01.09.2021)

Shirley Smears (until 31.12.2020) Patrick Berry (until 11.04.2021)

Charlotte Berry (wef 01.11.2020)

Joanne Ingate (wef 01.09.2021)

Martin Coulson (until 31.08.2021)

Jochen Tree (until 31.08.2021)

Mandy Little (until 30th November 2020)

Tracy Brunning (wef 25<sup>th</sup> September 2020)

Academies The Billericay School, Billericay, Essex

The Bromfords School and Sixth Form College, Wickford, Essex

Company Secretary

Manuela Gordea

Company registration number

**Registered office** 

07666213 (England and Wales)

School Road

Billericay

Essex CM12 9LH

Independent auditor

Baxter & Co

Lynwood House

Crofton Road, Orpington

Kent BR6 8QE

Bankers NatWest Bank

41 High Street Billericay,

Essex CM12 9AL

# TRUSTEES' REPORT

# FOR THE YEAR ENDED 31 AUGUST 2021

The Trustees present their annual report together with the accounts and independent auditor's reports of the charitable company for the year ended 31 August 2021. The annual report serves the purposes of both a trustees' report, and a directors' report under company law.

The accounts have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charitable company's Memorandum and Articles of Association, the Companies Act 2006, the Statement of Recommended Practice 2015, "Accounting and Reporting by Charities", and the Academies' Accounts Direction 2020/2021 issued by the ESFA.

The principal activity of the company is the operation of state-funded academies, The Billericay School and The Bromfords School & Sixth Form College, providing a state funded education for students aged 11 to 18. The trust had 2784 students on roll in the school census at January 2021. (1681 at Billericay and 1103 at Bromfords)

# Structure, Governance and Management

#### **Constitution**

The Academy Trust is a company limited by guarantee incorporated on 12 June 2011, and was formerly named The Billericay School, the predecessor school having converted to academy status on 1 July 2011. On 17 July 2017, the company changed its name to Compass Education Trust Ltd and on 18 December 2017 adopted new articles of association, enabling the Company to operate as a Multi Academy Trust ("MAT"). The Bromfords School & Sixth Form College in Wickford joined the MAT with effect from 1 September 2017. The charitable company's memorandum and articles of association are its primary governing documents.

The Trustees, who are also the directors for the purpose of company law, and who served during the year are set out in the Reference and Administrative Details section on page 1.

#### Members' Liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company, in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before or within one year of when they ceased to be a member.

# **Trustees' Indemnities**

No indemnities or guarantees have been provided to third parties by the charitable company in respect of any of its trustees.

#### Method of recruitment and appointment or election of Trustees

In accordance with the articles adopted in December 2017, the trustees of the charitable company are appointed as follows:

- a) Up to 10 trustees appointed by the members
- b) The Chief Executive Officer, should they agree to so act, on an ex-officio basis
- c) The trustees may appoint further co-opted trustees
- d) The first trustees are those named in the statement delivered pursuant to sections 9 and 12 of the Companies Act 2006.

# TRUSTEES' REPORT

# FOR THE YEAR ENDED 31 AUGUST 2021

#### **Local Governing Bodies**

The Trustees have determined that academies within the Trust shall appoint a local governing body to ensure local oversight of the academies. The constitution of local governing bodies and governor responsibilities are set out in the Trust's Terms of Reference and Scheme of Delegation. The requirement as set out in the Articles of Association with regard to parent representation is satisfied by the appointment of parent governors to each local governing body.

#### Policies and procedures adopted for the induction and training of Trustees and Local Governors

The training and induction provided for new governors and trustees will depend on their existing experience. Where necessary, induction provides training in charity, educational, legal and financial matters. All governors and trustees are provided with the information they need (including policies, minutes, budgets, etc) to undertake their role as governors or trustees and training needs are considered regularly by both the full governing body and the Trust. Training is provided for all governors and trustees on a variety of subjects during the year and individual governors and trustees may book onto external training sessions as and when relevant. During this year, governors and trustees internal training took place, provided by external coaches.

# Organisational structure

The board of trustees, the majority of whom are non-executive, comprises those persons appointed under the Articles of Association. The board meets a minimum of 6 times a year and holds an AGM, within the total number of the 6 meetings.

The Local Governing Bodies may determine their committee structure in order that they may fulfil the responsibilities as set out in the scheme of delegation.

All committees are formally constituted with terms of reference and comprise appropriately qualified and experienced members.

Where Trustees and Governors have delegated specific responsibilities to committees, the decisions and activities are reported to and discussed at full Trust Board and full LGB Meetings.

The CEO, supported by Leadership Teams at both academies, undertakes day-to-day management of the company. Ahson Mohammed is the CEO of the Compass Education Trust Ltd. Patrick Berry undertakes the role of Acting Headteacher at The Billericay School with effect from 12.04.2021. A new Headteacher, Neil Dunn, was appointed for The Bromfords School, and he started on 20 April 2020. Starting 1st September 2021 Jochen Tree has been taking the role of Acting Headteacher of The Bromfords School as the appointed Headteacher was absent due to ill health.

The CEO is the Trust's Accounting Officer and Manuela Gordea holds the role of the Company Secretary.

# Arrangements for setting pay and remuneration of key management personnel

The senior leadership team members (SLT) are the key management personnel of the Trust. Where staff trustees are in place, they receive remuneration for their role as staff and their pay is determined in the same way as applicable to all other staff within their category. Further details of remuneration paid to staff who are trustees are set out within the notes to the accounts.

# TRUSTEES' REPORT

#### FOR THE YEAR ENDED 31 AUGUST 2021

The pay range of the CEO is set by the Trust Board having regard to the recommendations in the STP&C document. Performance against objectives is reviewed annually by a Review Committee, which includes trustees and an external advisor. Any consequent recommendations with regard to salary review are considered and approved by the Trust Board. The Pay Range of the academies' headteachers is determined by the Trust board in consultation with the staffing committee of the local governing bodies and are in line with the ISR. Pay ranges of other SLT members are set by local governing bodies in consultation with the CEO. Where individual salary ranges entitle staff to an incremental increase, these are approved by the Local governing bodies (or committee thereof) having regard to recommendations made by the Headteachers following annual review of performance against previously agreed objectives.

# **Trade Union Facility Time**

#### Relevant union officials

Number of employees who were relevant union officials during the relevant period	Full-time equivalent employee number
5	5

# Percentage of time spent on facility time

Percentage of time	Number of Employees
0%	5
1% - 50%	-
51% - 99%	-
100%	-

# Percentage of pay bill spent on facility time

Total Cost of facility time	£nil
Total Pay bill	£13,976k
Percentage of the total pay bill spent on facility time	£nil

#### Paid trade union activities

Time spent on paid trade union activities as a	0%
percentage of total paid facility time hours.	076

# TRUSTEES' REPORT

# FOR THE YEAR ENDED 31 AUGUST 2021

# Related Parties and other Connected Charities and Organisations

The Trust operates a sports centre - "The Billericay Sports Centre Ltd", which is a company limited by guarantee, company number 03357691. Full details of the nature and value of the transactions are detailed in a separate note to the accounts. The trustees do not consider that the transactions are material and have chosen not to consolidate the subsidiary on these grounds. It is the intention of the trust board to absorb this into The Billericay School and no longer operate it as a separate company.

The trust is a partner to the "Billericay Community Trust" (BCT) which is a partnership across all the schools located in the town of Billericay. Headteacher members of BCT collaborate to oversee the following two operations in respect of teacher training:

- The Billericay Educational Consortium (BEC,) is a school centred initial teacher training provider (SCITT) for both primary and secondary phases <a href="http://www.billericayscitt.com/">http://www.billericayscitt.com/</a>
- The Billericay Teaching Alliance (TA,) develops and organises courses and in-service training provision for teachers at all levels of career development.

Compass Education Trust Ltd is the fund holder for both these collaborative operations and the employer of their staff. The funds are held in the trust's bank accounts, however the transactions removed from the accounts and reserve balances at year end.

# Engagement with employees (including disabled persons)

The Trust places immense value on the involvement of its employees. We have continued to keep them informed on matters affecting them as employees and on the various factors affecting the performance of the Trust. This is achieved through formal and informal meetings, team briefings and internal newsletters/updates. Employee representatives are consulted regularly on a wide range of matters affecting their current and future interests.

In respect of disabled persons, the policy of the Trust is to support recruitment and retention of students, staff and Trustees/Governors with disabilities. Lifts, ramps and disabled toilets are installed and door widths are adequate to enable wheelchair access to all the main areas of all the schools. The Trust does this by adapting the physical environment, making support resources available and through relevant training. Our policy is to promote the career development and promotion of disabled persons, irrespective of the nature of their disability and we will provide whatever assistance we reasonably can in order to support the individual in meeting their career goals, ensuring that there is a 'level playing field' for all.

#### Engagement with suppliers, customers and others in a business relationship with the trust

The Trust recognises the importance of maintaining good business relationships with its suppliers. We have a clear procurement policy to ensure that suppliers are treated in an even-handed manner. The performance of and relationship with key suppliers is constantly monitored to ensure that we treat suppliers fairly, ensuring that payment terms are adhered to and that we comply with contractual obligations placed upon the Trust. We encourage an open and ongoing dialogue with suppliers to ensure that we conduct our business with them in a professional commercial manner.

Our objects and aims, described below, put students at the heart of all that we do. We have described our main achievements within the Strategic Report and also how we have performed against our objectives. We are committed to ensuring that we maintain strong and effective relationships with students, parents and wider stakeholders in the community.

# TRUSTEES' REPORT

#### FOR THE YEAR ENDED 31 AUGUST 2021

#### Objectives and activities

#### Objects and aims.

The principal object of the company is the advancement of education in the United Kingdom. It achieves this object principally through the operation of The Billericay School and The Bromfords School and Sixth Form College, the aim being to provide the highest possible standard of education and pastoral care, maximising the attainment and life-chances of all students. The trust also aims to provide facilities for use by the local community via letting of facilities and through its Sports Centres.

#### Objectives, strategies and activities

Our main objectives during the 2020/2021 year are summarised below:

- To adjust senior staffing responsibilities to increase staff capacity within the MAT
- To review GCSE and Sixth form curriculum offers
- To continue to establish policies and processes across the MAT to achieve harmonisation of practice, where this will be beneficial to student outcomes and effective working
- To achieve economies and efficiencies through procurement and purchase arrangements across the MAT
- To implement improvements in ICT infrastructure in both schools and utilise the latest technology to find economic solutions and meet curriculum need
- To recruit additional local governors and provide effective training to local governing bodies.
- To review the 6th form curriculum offer at both schools
- Provide the new appointed HeadTeacher with necessary support;
- To endeavour the schools to remain open and offer the full curriculum as far as possible during the Covid 19 pandemic

#### Public benefit

In setting the objectives and planning the associated activities, trustees have given careful consideration to the Charity Commission's general guidance on public benefit.

# Strategic Report - Achievements and performance

# The Billericay School

- At GCSE, 69% of students achieved Grade 4+ in both English & Maths (Standard Pass) and 49% achieved Grade 5+ in both (Strong Pass).
- The Progress 8 Score achieved by Year 11 students was estimated to be -0.12 using internal data; the DfE are not publishing national performance tables this academic year.
- Post 16, 59% of all A Levels taken by Year 13 students achieved Grades A\*-B
- Post 16, students studying Applied General or Tech Level courses achieved, on average, a Distinction.
- A number of capital improvements were carried out during the year. A successful PSDS application resulted in replacement LED lighting, new pipework and radiators in A block and Air Source Heat Pumps. A CIF bid for replacement of the fire alarm system was also successful and the work will commence during 2021-22.

# TRUSTEES' REPORT

# FOR THE YEAR ENDED 31 AUGUST 2021

# The Bromfords School & Sixth Form College

- At GCSE, 66% of students achieved Grade 4 in both English & Maths (Standard Pass) and 34% achieved Grade 5 in both (Strong Pass).
- The Attainment 8 Score was 42.4; there is no Progress 8 figure for 2021 as a result of Centre Assessed Grades being used to determine outcomes.
- Outcomes and Progress KPI for SEND students in comparison to their peers are very good and maintain a pre-pandemic trend.
- Outcomes and Progress KPI for EAL and NWB students continue to be strong. This was a key focus of the school from 2018 outcomes.
- Outcomes and Progress KPI for LPA students in comparison to their peers remain good and maintain a pre-pandemic trend.
- Outcomes and Progress KPI for HPA students in comparison to their peers are improving.
- Post 16, the average pass grade was C1 in comparison to B3 in 2020 with 44% of all A Levels taken by Year 13 students achieving grades A\*B and 99% achieving grades A\*E.
- However, as this was a weaker year group on entry to KS5, the ALPS grading for academic qualifications remains strong and improves to ALPS 1.
- Post 16, students studying Applied General or Tech Level courses achieved, on average, a Distinction with 80% of all grades at D\*/D.
- The school was full for Year 7 with the only year group well-below PAN now Year 11.
- The school's ASC remains at full capacity and is over subscribed. The local authority continues to commend the provision for vulnerable students.
- The 2019/20 CIF Bid for Sport Centre Roof was approved, work started in September 2020, this has
  now been completed. The Humanities roof is an ongoing concern, we have had recent testing of the
  roof structure and awaiting the reports, once we have the reports then we will decide how to
  proceed.
- Due to the -ill health of the current Headteacher, Neil Dunn, Jochen Tree is currently Acting Headteacher, initially for the Autumn and Spring Terms of 2021-22.

# **Multi Academy Trust**

- The Trust changed its name on 1st September 2017 to become the Compass Education Trust Ltd. A
  Trust Board was set up comprising members of the former governing bodies of The Billericay School
  and The Bromfords School and Sixth Form College. A Scheme of Delegation and governance plan is in
  place to ensure that the Trust board and local governing bodies understand their respective
  responsibilities.
- Policies were established for the Multi Academy Trust and work is ongoing to harmonise practice in both academies where this will be beneficial.
- A new financial system has been implemented: PS Financial.

# TRUSTEES' REPORT

# FOR THE YEAR ENDED 31 AUGUST 2021

#### **Coronavirus Impact**

- The coronavirus has had a major impact on the education of children. The lockdowns have had a detrimental impact on every aspect of education, due to disruption to teaching/learning time. Teachers in both schools faced very difficult educational challenges. They have had to learn new technical skills in order to be able to provide remote learning via Google Classroom and Microsoft Teams. Teachers continued to set and monitor work throughout the lockdowns. IT access was provided for students in order for them to access the remote learning.
- Risk assessments have been carried out on a regular basis in both schools
- Free school meals were provided during the lockdowns, including the holidays.
- The new methodology for examinations was followed by both schools as directed by DfE, as the summer 2021 exams were cancelled. Teachers had to assign Centre Assessment Grades for all subjects. The Centre Assessment Grade is the teacher's professional judgement of the grade the student would most likely have achieved if they had sat exams this summer and completed any nonexam assessment.
- During lockdowns, Trust Board ensured closer monitoring of all staff wellbeing and strategies were put in place to ensure that nobody was isolated or out of touch.
- All vulnerable children received weekly phone calls from SENCOs in both schools, in particular the ones with EHCPs.
- Both schools have remained compliant in their safeguarding procedures. All students have been monitored and if they did not check in via the remote platform, parents have been contacted.
- Schools have stayed open for the key worker children throughout.
- Admission appeals took place remotely via Zoom.
- Staff Recruitment has proven to be a challenge, both due to availability of staff and social distancing, as all interviews were conducted online.
- Both, the local governing body meetings and trust board meetings took place online, and were very well attended.
- The Billericay Sports Centre staff were paid via the furlough scheme.
- All trips were cancelled, as per the Foreign Office advice. RPA reimbursed the schools for losses incurred.
- The cleaning regime has been modified to accommodate a deep cleaning of the schools.

#### From a financial point of view

- The impact of Covid-19 was impossible to predict at the time of setting the original budget.
- There has been a large increase in cleaning consumable costs this year to ensure adequate sanitiser and hygiene across the schools.
- The trust has employed additional cleaners and hired portaloos to ensure our schools have adequate facilities for the students and all communal areas are cleaned regularly.
- The hire income has drastically reduced due to the restrictions in place and the lockdown.
- Both schools have suffered from a reduction in catering income due to the necessity of keeping year groups separate to maintain social distancing.

The Trust Board wish to acknowledge and salute the efforts and commitment by all staff on their extraordinary additional workload to maintain a level of tuition service during this very challenging period. Their creativity in adapting teaching and monitoring techniques is a tribute to their commitment to the schools and the students in their care.

# TRUSTEES' REPORT

# FOR THE YEAR ENDED 31 AUGUST 2021

# Key performance indicators for academies

<b>Billericay School</b>		2020/2021	2019/20	2018/19
GCSE	% Achieving 5+ (Strong Pass) in English & Maths (from 2017)	49%	58%	48%
	% Achieving 4+ (Standard Pass) in English & Maths (from 2017)	69%	79%	72%
	Average capped point score (new measures from 2016)			
	Attainment 8 score (new from 2017)	49.6	53.5	50.09
	Progress 8 score (new from 2016)	-0.12	-0.04	-0.33
A level	% achieving A* - B grades	59%	47%	48%
	% pass rate	99%	99%	99.4%
Total staffing costs  % salary costs as proportion of all grant income		83.3%	77.03%	85.74%
Teaching costs  % teaching costs as proportion of all grant income		62.5%	58.48%	63.83%
total Admin staffing	Admin % admin staffing as proportion of all grant income		3.92%	4.85%
Learning Support		2.6%	2.44%	3.14%
Educational resources	% spent on dept educational resources (excl IT) as proportion of GAG	1.3%	1.04%	1.39%
Staff development	% spent on staff development activities as a proportion of GAG	0.1%	0.23%	0.28%

<b>Bromfords School</b>		2020/2021	2019/2020	2018/19
GCSE	% Achieving 5 x A* to C Basics (Eng & Maths) Scoring 4+	66%	56%	43%
	Scoring 5+	34%	29%	20%
	Average capped point score (new measures from 2016)	n/a	n/a	n/a
	Attainment 8 score (new from 2017)	42.3	42.4	36
	Progress 8 score (new from 2016)	n/a	n/a	-0.6
A level	% achieving A* - B grades	44%	53%	25%
	% pass rate	99%	100%	96%
Total staffing costs	% salary costs as proportion of all grant income	83.60%	86.78%	87.04%
Teaching costs	% teaching costs as proportion of all grant income	54.80%	57.19%	55.81%
total Admin staffing	% admin staffing as proportion of all grant income	5.85%	6.07%	7.44%
Learning Support	% spent on learning support staff costs as a proportion of grant income	2.61%	3.19%	4.72%
Educational resources	% spent on dept educational resources (excl IT) as proportion of GAG	0.88%	1.28%	1.21%
Staff development	% spent on staff development activities as a proportion of GAG	0.23%	0.48%	0.34%

# Going concern

The board of trustees has a reasonable expectation that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

# TRUSTEES' REPORT

# FOR THE YEAR ENDED 31 AUGUST 2021

#### **Financial Review**

The Academy Trust receives income from a number of different sources. The majority of our income comes from central government via the Education and Skills Funding Agency who provide us with grants, based largely on our student numbers to cover our staffing and other general running costs (General Annual Grant - GAG). The ESFA may provide us with additional grants, which are allocated for specific purposes (such as Pupil Premium, which must be used to raise the attainment of disadvantaged pupils). These appear in the accounts as DfE/ESFA grants. Where we receive grant or other funding from the Local Authority (such as where we undertake responsibilities on their behalf in respect of our students) this appears in the accounts as other government grants. Such income is collectively referred to as "Restricted Funds". Other income is received from parents (for example as contributions to trip or other costs) and from third parties (for example from our bank for interest on our account balances or from others who are charged for their use of our facilities). Such other income may be restricted or unrestricted, depending on whether it comes to us with conditions as to its use or whether it is available for spending at the discretion of the trustees.

We hold funds in two broad categories, funds which are available for spending and other funds which are not available for spending.

Spendable funds are in turn sub-categorised between those which are available for spending at the discretion of trustees ("Unrestricted Funds") and those which are subject to condition or restriction, ("Restricted Funds").

Funds not available for spending include the book value of fixed assets such as land, buildings and equipment. These have a value and are therefore included as assets in the accounts but clearly, we cannot spend this value. In common with all academies and Local Authorities, our share of the Local Government Pension Scheme deficit must also be reflected in our accounts and as this is not a conventional liability, it does not need to be deducted from funds, which are available for spending. We meet our obligations in respect of the LGPS deficit by paying pension an annual deficit contribution, as calculated by the scheme's actuaries. The following balances were held at 31 August:

Fund	Category	2021 £'000	2020 £'000
GAG	Restricted General Funds	397	. <del>-</del>
Other DfE/ESFA Grants	Restricted General Funds	. 62	46
Other Income	Restricted General Funds	4	-
Sub-total General Restricted Funds		463	46
Unspent Capital Grants	Restricted Fixed Asset Fund	213	233
Salix Capital loan balance	Restricted Fixed Asset Fund	(1)	(11)
Other Income	Unrestricted General Fund	823	834
Sub-Total Funds available for spend	ling	1,498	1,102
Net Book Value of Fixed Assets	Restricted Fixed Asset Fund	27,231	27,201
Share of LGPS Deficit	Restricted Pension Reserve	(10,763)	(10,113)
Total All Funds		<u>17,966</u>	<u>18,190</u>

# TRUSTEES' REPORT

#### FOR THE YEAR ENDED 31 AUGUST 2021

During the year under review there was an increase of £417k (2020: increase of £46k) on general restricted funds, a reduction of £11k (2020: decrease of £269k) on unrestricted funds and after LGPS valuation adjustments, depreciation and capital income and expenditure, an overall decrease of £224k (2020: decrease of £1,692k).

The year to 31 August 2021 has been a challenging one with regards to the management of the schools' finances.

School generated income was adversely affected by the pandemic with school closures and students isolating causing a drop in catering income and hire income. In addition, the exam entry costs were not refunded until the end of the academic year which caused a huge amount of uncertainty during the year. The schools had to incur additional cleaning costs to maintain a clean environment for the students and this caused additional costs in cleaning supplies, cleaners and portaloos.

Furlough funding for catering and letting staff went some way to offset the additional costs incurred by the two schools. Savings were made in relation to invigilator and supply staff that were not required due to the lockdown. After taking into account the exam fee rebates, each school generated a surplus in year and therefore a positive contribution to the trust's reserves.

The trust has undertaken some significant capital projects during the year including replacement of heating systems, a new roof and the purchase of a significant bank of computers. These projects have been funded using capital grants as well as revenue contribution from the individual schools.

Each school benefits from stable student numbers. Bromfords School and Sixth Form College is likely to have increased numbers in the sixth form going forward and this will have a positive impact upon the financial position of the trust.

# Reserves policy

The Board has established the following reserves policy:

The trust will:

- Maintain a prudent level of resources to meet unforeseen contingencies
- · Where balances allow, hold a capital reserve fund to finance future capital expenditure.
- Hold reserves as necessary to ensure longer-term stability (eg in staffing) to meet and fund the strategic aims of the trust, cyclical renewals and other planned developments

The level of reserves shall in future be reviewed annually by the Trustees of Compass Education Trust, which shall determine the levels to be maintained in each of the above categories.

At 31st August 2021, the trust held reserves of £1,287k (2020: £880k). A proportion of these funds will be used in 2021/22 to contribute to capital projects at both academies.

Remaining funds are set aside for contingency purposes, to maintain stability and meet the academies objectives over the next few years. By maintaining a healthy contingency fund, the board will be able to meet unforeseen costs and allocate funds to capital improvements where these needs are not met by grant funding.

# TRUSTEES' REPORT

# FOR THE YEAR ENDED 31 AUGUST 2021

#### Investment policy

There are no investments held beyond cash deposits retained with the major UK clearing banks. Speculative investments are not permitted.

Trustees seek to maximise interest returns on cash balances held. However, with interest rates being at an all-time low these returns are minimal at present.

#### Principal risks and uncertainties

The trustees have assessed the major risks to which the company is exposed, in particular those relating to academic performance/finances/child welfare and safeguarding. The trustees have implemented a number of systems to assess the risks that the company faces, and have developed policies and procedures to mitigate those risks. Where significant financial risk remains, they have ensured they have adequate insurance cover. In 2015, the Billericay School joined the ESFA's Risk Protection Arrangement. Bromfords School joined this arrangement in 2017. The company has an effective system of internal financial controls and this is explained in more detail in the Governance Statement.

The principal financial risk faced by the company is that ongoing pressure on funding results in a risk that deficits may arise. The budgeting and reporting process, including scrutiny by both the trustees and local school governors of actual financial performance, mitigates the risks.

As the nature of the financial instruments dealt with by the company is relatively simple (bank balances, debtors and "trade" creditors), trustees consider the associated risk in this area to be minimal.

The risk resulting from the company's share of the LGPS deficit is managed by following the advice of the scheme's actuaries, specifically as regards the level of contributions payable, ensuring that annual budgets are drawn up to reflect and allow implementation of the actuary's advice.

Most of the company's income is received from the DfE (via the Education and Skills Funding Agency) in the form of recurrent grants, the use of which is restricted to particular purposes. The grants received from the DfE during the year ended 31 August 2021 and the associated expenditure are shown as restricted funds in the statement of financial activities.

#### Our fundraising practices

The trust and individual academies within it organise occasional fundraising events, appeals, and co-ordinate the activities of supporters both in the academies and in the wider community on behalf of the trust. It is however customary for fundraising activities to be actioned by parent teacher associations independently of the school

The trust does not use professional fundraisers or involve commercial participators.

There have been no complaints about fundraising activity this year.

The trust complies with the Fundraising Regulator's Code of Fundraising Practice.

All fundraising is undertaken by the trust in a manner that seeks to ensure that it is not unreasonably intrusive or persistent. Contact may be made through email, academy newsletters, academy websites and via students.

# TRUSTEES' REPORT

# FOR THE YEAR ENDED 31 AUGUST 2021

Streamlined energy and carbon reporting (SECR)

UK Greenhouse gas emissions and energy use data for the period	1 September 2020 to 31 August 2021	1 September 2019 to 31 August 2020
Energy consumption used to calculate emissions (kWh)	4,414,517	3,848,999
Energy consumption break down (kWh) (optional)		
• gas,	3,206,206	2,654,077
<ul> <li>electricity,</li> </ul>	1,208,311	1,190,125
transport fuel	0	4,797
Scope 1 emissions in metric tonnes CO2e		
Gas consumption	587.25	488.01
Owned transport – mini-buses	0	0.23
Total scope 1	587.25	488.24
Scope 2 emissions in metric tonnes CO2e		
Purchased electricity	256.56	277.47
Scope 3 emissions in metric tonnes CO2e		•
Business travel in employee owned vehicles	0	0.94
Total gross emissions in metric tonnes CO2e	843.81	766.64
Intensity ratio		
Tonnes CO2e per pupil	0.22	0.28

# Quantification and Reporting Methodology:-

We have followed the 2019 HM Government Environmental Reporting Guidelines. We have also used the GHG Reporting Protocol – Corporate Standard and have used the 2020 UK Government's Conversion Factors for Company Reporting

# Intensity measurement

The chosen intensity measurement ratio is total gross emissions in metric tonnes CO2e per pupil, the recommended ratio for the sector.

# Measures taken to improve energy efficiency

We have installed LED lighting where possible. During the year, we participated in the Public Sector Decarbonisation Scheme and have installed two Air Sourced Heat Pumps to replace gas boilers.

# TRUSTEES' REPORT

#### FOR THE YEAR ENDED 31 AUGUST 2021

#### PLANS FOR THE FUTURE

- The principal objectives over the coming year 2021/22 are:

# The Billericay School

- To remain the school of choice for the local community and to continue to be over subscribed
- To sustain the popularity and success of the sixth form provision with a sixth form of over 300.
- To create a centre of excellence by embedding a curriculum of learning, curiosity and success for all.
- To develop the school curriculum to ensure it is knowledge rich, well sequenced and coherently planned
- To embed reading in the heart of the curriculum and to develop a student community of confident readers
- To review the curriculum model to ensure it is broad and balanced and enables students to be successful
- To improve outcomes for the most able through the development of the knowledge rich curriculum
- To embed a culture of improvement in the implementation of our curriculum through a focus on classroom practice.
- To Improve KS4 outcomes to positive progress 8 in the next 3 years
- To maintain positive progress outcomes for KS5
- To create a sustainable school community through a focus on staff and student well being

# The Bromfords School & Sixth Form College

- To maintain our status as an oversubscribed school in terms of Year 7 entries
- To increase the numbers of students choosing Bromfords for their Sixth Form provision.
- Enhanced and robust quality assurance to ensure middle leaders are driving improvement in the quality of learners' experiences in the classroom at all Key Stages and CPD is supporting the identified needs of colleagues.
- To increase the number of students entered for the eBacc measure at KS4.
- To increase the number of students who achieve a positive P8 score, aiming for an overall P8 figure within a tolerance level of -0.20 to 0.0.
- . To continue to improve outcomes in the 'basics' measure at both the standard and strong pass.
- To focus on outcomes for boys and upper ability students.
- To further, narrow the gap in attainment for all disadvantaged students at KS4.
- At KS5, the aspirational aim would be to maintain the school's ALPs rating to at least be in the top
  25% of providers with an ALPS rating of at least ALPS 3 but given the impact on students from
  COVID-19 and the students' lack of experience of public examinations (this year group have not
  taken an external examination since their KS2 SATS) and the current data for the year group, a
  realistic target would be an ALPS rating of at least ALPS 5 with a L3VA of between -0.2 and 0.
- For vocational courses, the suggestion would be to maintain a L3VA of around +0.2 to +0.3 (consistent with the last three years) and maintain ALPS 5 whilst striving for an aspirational rating of ALPS 3.
- Pursue the Well-being Award with the aim of maximising opportunities to improve the well-being of students, staff and parents.
- Pursue the Equality and Diversity Award in recognition of the school's inclusivity.
- To increase number of skilled governors in order to have a more efficient and effective governance.

# TRUSTEES' REPORT

# FOR THE YEAR ENDED 31 AUGUST 2021

# **Compass Education Trust**

- To increase staff capacity for school improvement within the MAT
- To review GCSE and Sixth form curriculum offers
- To continue to establish policies and processes across the MAT to achieve harmonisation of practice, where this will be beneficial to student outcomes and effective working
- To achieve economies and efficiencies through procurement and purchase arrangements across the MAT
- To implement improvements in ICT infrastructure and utilise the latest technology to find economic solutions
- To recruit additional local governors and provide effective training to local governing bodies.
- To secure the leadership across the schools
- To endeavour, to keep the schools open and offer the full curriculum as far as possible during the Covid 19 pandemic

#### Funds held as custodian trustee on behalf of others

The trust is the fund holder organisation for a number of collaborative groups, which have wider educational aims. Balances held at 31 August 2021 were as follows:

Behaviour and Attendance Partnership	2021: £2,702	2020: £223		
Billericay Teaching School Alliance Consortium for School Improvement	2021: £201,654 2021: £16,369	2020: £141,243 2020: £12,869		
SCITT (teacher Training)	2021: £273,304	2020: £208,610		

#### **Auditors**

In so far as the Trustees are aware:

- · there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The trustees' report, incorporating a strategic report, was approved by order of the Board of Trustees, as the company directors, on 13.12.2021 and signed on its behalf by:

Ian Miller

**Chair of Trustees** 

# **GOVERNANCE STATEMENT**

#### FOR THE YEAR ENDED 31 AUGUST 2021

# Scope of responsibility

As Trustees, we acknowledge we have overall responsibility for ensuring that Compass Education Trust Ltd has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Board of Trustees has delegated the day-to-day responsibility to the CEO, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Compass Education Trust Ltd and the Secretary of State for Education. The accounting officer is also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

#### Governance

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The Full Board of Trustees has formally met 7 times during the year. Attendance during the year at meetings of the Board of Trustees was as follows:

Full Trustee Board	Meetings Attended	Out of possible
C Breathwick (chairman)	7	7
D Franklin	5	7
M Clark	4	7
J Lyon	7	7
A Mohammed	7	7
S Martin	6	7
l Miller	6	7
A White	2	2

# **Governance Reviews**

During 2020/2021, the Trust Board continued to consider the most effective arrangements for the governance of the Multi Academy Trust. Appointments have been made and will continue to be made to the local governing bodies with the aim of ensuring a wide range of skills and expertise. Discussion has taken place with local governing bodies with the aim of ensuring that both academies benefit from skilled, knowledgeable, effective and committed local governors who engage with the academy at the local level and are able to hold school leaders to account for improving outcomes for all pupils. A governance plan has been put in place to detail the manner in which good governance is carried out. Following government social distancing requirements, local governors have attended where possible online training, as this is a key aim to ensure they are able to fulfil their monitoring responsibilities and hold headteachers to account. More training will be provided in the future, as per indicated by skills audits that will be done. An External Review of Governance will take place in 2021/2022.

# **GOVERNANCE STATEMENT**

# FOR THE YEAR ENDED 31 AUGUST 2021

#### The Finance & Audit

#### The board of Trustees:

- Set and monitor the allocation of funds to the academies, approve budgets and approve expenditure above established limits
- Set out in the Scheme of Delegation the level of authority allocated to local governing bodies, CEO and Heads of Schools
- Establish the framework for financial control to ensure probity, best value and compliance with grant funding regulations and the AFH
- Review and recommend the annual audited accounts to all members

# **Local Governing Bodies:**

- · Set a budget in accordance with funds delegated by the Trust board
- · Monitor the academy budget
- Adhere to the financial regulations and policies set out by the Trust

The role of the Trust board and the Local governing bodies is clearly set out in the Trust's Scheme of delegation and Terms of Reference. The responsibilities of both Trustees and Governors include the consideration of reports from the auditors and to scrutinise decisions and processes to ensure compliance with the ESFA Academies Financial Handbook 2020.

The Local Governing Bodies have monitored and reviewed academy finances in detail with the Trustee board maintaining strategic oversight.

# **Review of Value for Money**

As accounting officer, the CEO has responsibility for ensuring that the Academy Trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The accounting officer considers how the trust's use of its resources has provided good value for money during each academic year, and reports to the board of trustees where value for money can be improved, including the use of benchmarking data where available.

The Accounting Officer considers best value for the trust in all its day-to-day activities by:

- Ensuring the most effective means of staff deployment, the most effective timetable to deliver an appropriate curriculum to achieve good outcomes for students
- Always seeking economy in its purchases and ensuring that competitive quotes are obtained
- Avoiding waste and seeking efficiency in the use of resources
- Monitoring energy expenditure and seeking energy saving improvements in all capital projects
- Regularly reviewing expenditure, policy and practice to assess effectiveness and value for money
- Rigorous planning to ensure that priorities are determined to effect the best outcome for students
- Maximisation of income by ensuring that school facilities such as sports centre, halls and pitch are
  used for the benefit of the community and to generate income for the schools

# **GOVERNANCE STATEMENT**

# FOR THE YEAR ENDED 31 AUGUST 2021

Over the course of 2020/2021 the academies continued to implement further cost savings, with specific focus on a number of key budget areas, e.g. staffing, department recourses, ICT.

The Trust makes wide use of data to assess performance, quantify improvements, monitor and track student progress and analyse student outcomes. Benchmarking is also used to make comparisons with other schools, using both national data and local knowledge. Much informal benchmarking is undertaken by staff over a very wide range of functions to assess performance against other local schools, compare costs and benefits and to ensure best practice is learnt.

The Trust Board and Governing Bodies have met on a regular basis to review the schools' financial performance. The following items have been reviewed by either the full governing body or a committee of the GB, to ensure good use of resources and that value for money considerations are taken into account:

- Curriculum model and staffing structure
- Progress in relation to the school development plan
- Outcomes for Pupil Premium students
- Actual income and expenditure against budgets
- Budget changes
- Forecast budgets
- Cash flow and interest
- Consumption and cost of energy
- Tenders for large premises-related projects
- Cost of maintenance contracts
- Catering income and expenditure
- Sports Centre Income and Expenditure
- Sports Centre pricing policy
- Staffing restructure proposals

# The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of Academy Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Compass Education Trust Ltd for the year ended 31 August 2021 and up to the date of approval of the annual report and accounts.

# Capacity to handle risk

The board of Trustees has reviewed the key risks to which the Academy Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of Trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the Academy Trust's significant-risks that has been in place for the year ended 31 August 2021 and up to the date of approval of the annual report and accounts. This process is a reviewed annually by the Board of Trustees.

# **GOVERNANCE STATEMENT**

# FOR THE YEAR ENDED 31 AUGUST 2021

#### The risk and control framework

The Academy Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Governing Bodies and Board of Trustees;
- regular reviews of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- · setting targets to measure financial and other performance;
- · clearly defined purchasing (asset purchase or capital investment) guidelines;
- · delegation of authority and segregation of duties;
- · Identification and management of risks.

The Board of Trustees has considered the need for a specific internal audit function and has appointed Juniper to undertake "internal" assurance checks on a termly basis. The reports are circulated to all trustees. Juniper makes visits to the trust to review various aspects of the finance function and a report detailing checks made and findings is shared with all trustees and governors.

Juniper internal assurance section carried out three visits during the year, in March, April and July. External audit visits (held remotely) were conducted in April and July and in March Baxter & Co prepared the statutory accounts for the Sports Centre.

Checks and activities carried out included:

- File Audit (Safer Recruitment Checks)
- Single Central Record Check
- Cyber Security

No significant issues or system failures were identified as a result of checks. The trustees or governors regularly consider and recommend further areas of work to be explored and examined in addition to the routine checks.

# **GOVERNANCE STATEMENT**

# FOR THE YEAR ENDED 31 AUGUST 2021

# **Review of effectiveness**

As accounting officer, the CEO has responsibility for reviewing the effectiveness of the system of internal control. During the year in question, the review has been informed by:

- the work of the Internal Assurance checks;
- the work of the External Auditor;
- the financial management and governance self-assessment process;
- the work of the Executive Managers within the Academy Trust who have responsibility for the development and maintenance of the internal control framework.

The accounting officer has been advised of the implications of the result of their review of the system of internal control by to ensure continuous improvement of the system is in place.

Approved by order of the Board of Trustees on 13.12.2021 and signed on its behalf by:

Ian Miller

**Chair of Trustees** 

A Mohammed

**Accounting Officer** 

# STATEMENT OF REGULARITY, PROPRIETY AND COMPLIANCE

# FOR THE YEAR ENDED 31 AUGUST 2021

As accounting officer of Compass Education Trust Ltd, I have considered my responsibility to notify the Academy Trust Board of Trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding received by the Academy Trust, under the funding agreement in place between the Academy Trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2020.

I confirm that I and the Academy Trust's Board of Trustees are able to identify any material irregular or improper use of funds by the Academy Trust, or material non-compliance with the terms and conditions of funding under the Academy Trust's funding agreement and the Academies Financial Handbook 2020.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Trustees and ESFA.

A Mohammed

**Accounting Officer** 

13 December 2021

# STATEMENT OF TRUSTEES' RESPONSIBILITIES

#### FOR THE YEAR ENDED 31 AUGUST 2021

The trustees (who are also the directors of Compass Education Trust Ltd for the purposes of company law) are responsible for preparing the Trustees' report and the Financial Statements in accordance with the Academies Accounts Direction 2020 to 2021 published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare Financial Statements for each financial year. Under company law, the Trustees must not approve the Financial Statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period.

In preparing these Financial Statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 and the Academies Accounts Direction 2020 to 2021:
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the Financial Statements; and
- prepare the Financial Statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the Financial Statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring that grants received from ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of Financial Statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees on 13 December 2021 and signed on its behalf by:

Ian Miller

**Chair of Trustees** 

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF COMPASS EDUCATION TRUST LTD

#### FOR THE YEAR ENDED 31 AUGUST 2021

# Opinion

We have audited the Financial Statements of Compass Education Trust Ltd for the year ended 31 August 2021 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice), the Charities SORP 2019 and the Academies Accounts Direction 2020 to 2021 issued by the Education and Skills Funding Agency.

#### In our opinion the Financial Statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2021 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Charities SORP 2019 and the Academies Accounts Direction 2020 to 2021.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the Financial Statements' section of our report. We are independent of the Academy Trust in accordance with the ethical requirements that are relevant to our audit of the Financial Statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Academy Trust's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

#### Other information

The Trustees are responsible for the other information, which comprises the information included in the annual report other than the Financial Statements and our auditor's report thereon. Our opinion on the Financial Statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Financial Statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the Financial Statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF COMPASS EDUCATION TRUST LTD (CONTINUED)

# FOR THE YEAR ENDED 31 AUGUST 2021

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report including the incorporated Strategic Report for the financial year for which the Financial Statements are prepared is consistent with the Financial Statements; and
- the Trustees' report including the incorporated strategic report has been prepared in accordance with applicable legal requirements.

# Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Academy Trust and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report, including the incorporated Strategic Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the Financial Statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of Trustees**

As explained more fully in the statement of Trustees' responsibilities, the Trustees are responsible for the preparation of the Financial Statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of Financial Statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, the Trustees are responsible for assessing the Academy Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

- Enquiry of management and those charged with governance around actual and potential litigation and claims.
- Enquiry of management to identify any instances of non-compliance with laws and regulations.
- Reviewing minutes of meetings of those charged with governance.
- Reviewing internal assurance reports.
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations.
- Auditing the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness, and evaluating the business rationale of significant transactions outside the normal course of business.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF COMPASS EDUCATION TRUST LTD (CONTINUED)

# FOR THE YEAR ENDED 31 AUGUST 2021

A further description of our responsibilities for the audit of the Financial Statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

# Use of our report

This report is made solely to the charitable company's Members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's Members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's Members as a body, for our audit work, for this report, or for the opinions we have formed.

David John Walsh FCCA (Senior Statutory Auditor)
For and on behalf of Baxter & Co
Chartered Certified Accountants
Lynwood House
Crofton Road
Orpington
Kent
BR6 8QE

Dated: 17 December 2021

# INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO COMPASS EDUCATION TRUST LTD AND THE EDUCATION AND SKILLS FUNDING AGENCY

#### FOR THE YEAR ENDED 31 AUGUST 2021

In accordance with the terms of our engagement letter dated 1 November 2012 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2020 to 2021, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Compass Education Trust Ltd during the period 1 September 2020 to 31 August 2021 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Compass Education Trust Ltd and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the Compass Education Trust Ltd and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Compass Education Trust Ltd and ESFA, for our work, for this report, or for the conclusion we have formed.

# Respective responsibilities of Compass Education Trust Ltd's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of Compass Education Trust Ltd's funding agreement with the Secretary of State for Education dated 21 June 2011 and the Academies Financial Handbook, extant from 1 September 2020, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance, and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2020 to 2021. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2020 to 31 August 2021 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

#### **Approach**

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy Trust's income and expenditure.

# INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO COMPASS EDUCATION TRUST LTD AND THE EDUCATION AND SKILLS FUNDING AGENCY (CONTINUED)

# FOR THE YEAR ENDED 31 AUGUST 2021

The work undertaken to draw to our conclusion includes:

- Review of payments to staff;
- Review of payments to suppliers and other third parties;
- Review of grant and other income streams;
- Review of some key financial control procedures;
- Discussions with finance staff;
- Consideration of the record maintained by the Accounting Officer of the oversight they have exercised;
- Consideration of the programme of internal scrutiny implemented by the Academy Trust in order to comply with its obligations under 3.1 of the Academies Financial Handbook 2020, issued by the ESFA.
- Consideration of compliance with the 'musts' in the Academies Financial Handbook.

#### Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2020 to 31 August 2021 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Baxter & Co
Independent Reporting Accountants
Chartered Certified Accountants
Lynwood House
Crofton Road
Orpington
Kent
BR6 8QE

Dated: 17 December 2021

# STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

# FOR THE YEAR ENDED 31 AUGUST 2021

	Notes	Unrestricted funds		ricted funds: Fixed asset £'000	Total 2021 £'000 ·	Restated Total 2020 £'000
Income and endowments from:						
Donations and capital grants Charitable activities:	3	28	14	863	905	333
- Funding for educational operations	4	402	16,499	-	16,901	15,827
Other trading activities	5	180	. 5	-	185	207
Investments	6	-	-	-	-	11
Total		610	16,518	863	17,991	16,378
Expenditure on:						
Raising funds	7	37	-	-	37	34
Charitable activities:						
- Educational operations	9	574 	16,881	904	18,359	17,595
Total	7	611	16,881	904	18,396	17,629
Net expenditure		(1)	(363)	(41)	(405)	(1,251)
Transfers between funds	19	(10)	(51)	61	-	-
Other recognised gains/(losses) Actuarial gains/(losses) on defined benefit pension schemes	21	-	181	<u>-</u>	181	(441)
·				<del></del>		
Net movement in funds		(11)	(233)	20	(224)	(1,692)
Reconciliation of funds						
Total funds brought forward		834	(10,067)	27,423	18,190	19,882
Total funds carried forward		823	(10,300)	27,443	17,966	18,190

# STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

# FOR THE YEAR ENDED 31 AUGUST 2021

Comparative year information					Restated
Year ended 31 August 2020	ended 31 August 2020 Unrestricted		Restr	icted funds:	Total
		funds	General	Fixed asset	2020
	Notes	£'000	£'000	£'000	£'000
Income and endowments from:					
Donations and capital grants	3	22	22	289	333
Charitable activities:					
- Funding for educational operations	4	506	15,321	-	15,827
Other trading activities	5	199	. 8	-	207
Investments	6	11	_	_	11
	-				
Total		738	15,351	289	16,378
Expenditure on:					
Raising funds	7	-	34	_	. 34
Charitable activities:	•				•
- Educational operations	9	702	15,990	903	17,595
	ŭ				
Total	7	702	16,024	903	17,629
	•				
Not income//even anditions)		22	(070)	(0.4.4)	(4.054)
Net income/(expenditure)		36	(673)	(614)	(1,251)
Transfers between funds	19	(305)	51	254	_
Other recognised gains/(losses)					
Actuarial losses on defined benefit pension					
schemes	21	-	(441)	-	(441)
		<del></del>			
Net movement in funds		(269)	(1,063)	(360)	(1,692)
Reconciliation of funds					
Total funds brought forward		1,103	(9,004)	27,783	19,882
Takel founds associated for any				<u> </u>	
Total funds carried forward		834	(10,067)	27,423	18,190

# **BALANCE SHEET**

# AS AT 31 AUGUST 2021

		2021		2020		
	Notes	£'000	£'000	£'000	£'000	
Fixed assets				•	: ,	
Tangible assets	. 13 ·		27,231		27,201	
Current assets						
Stocks	14	6		14		
Debtors	15	634		638		
Cash at bank and in hand		2,402		1,801	•	
		3,042		2,453		
Current liabilities			•			
Creditors: amounts falling due within one						
year	16	(1,544) ———		(1,350)		
Net current assets			1,498		1,103	
<b>—</b>						
Total assets less current liabilities			28,729		28,304	
Creditors: amounts falling due after more						
than one year	17				(1)	
Net assets before defined benefit pension	n					
scheme liability			28,729		28,303	
Defined benefit pension scheme liability	21		(10,763)		(10,113)	
Total wat appare			47.000		40.400	
Total net assets			17,966 ———		18,190	
Funds of the Academy Trust:						
Restricted funds	19					
- Fixed asset funds			27,443		27,423	
- Restricted income funds			463		46	
- Pension reserve			(10,763)		(10,113)	
Total restricted funds			17,143		17,356	
Unrestricted income funds	19		823		834	
Total funds			17,966		18,190	

The Financial Statements on pages 29 to 57 were approved by the Trustees and authorised for issue on 13 December 2021 and are signed on their behalf by:

lan Miller

**Chair of Trustees** 

Company Number 07666213

# STATEMENT OF CASH FLOWS

# FOR THE YEAR ENDED 31 AUGUST 2021

		2021			2020	
	Notes	£'000	£'000	£'000	£'000	
Cash flows from operating activities Net cash provided by/(used in) operating						
activities	22		682		(71)	
Cash flows from investing activities						
Dividends, interest and rents from investr	ments	-		11		
Capital grants from DfE Group		863		289		
Purchase of tangible fixed assets		(934)		(352)		
Net cash used in investing activities			(71)		(52)	
Cash flows from financing activities						
Repayment of long term loan		(10)		(10)		
Net cash used in financing activities			(10)		(10)	
Net increase/(decrease) in cash and ca equivalents in the reporting period	ash		601		(133)	
Cash and cash equivalents at beginning	of the year		1,801		1,934	
Cash and cash equivalents at end of t	he year		2,402		1,801	

# NOTES TO THE FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED 31 AUGUST 2021

# 1 Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

#### 1.1 Basis of preparation

The Financial Statements of the Academy Trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their Financial Statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2020 to 2021 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

#### 1.2 Going concern

The Trustees assess whether the use of going concern is appropriate, ie whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charitable company to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the Financial Statements and have concluded that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Academy Trust's ability to continue as a going concern. Thus they continue to adopt the going concern basis of accounting in preparing the Financial Statements.

#### 1.3 Income

All incoming resources are recognised when the Academy Trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

#### Grants

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of Financial Activities in the period for which it is receivable, and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the Balance Sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

#### **Donations**

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

## Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the Academy Trust has provided the goods or services.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2021

#### 1 Accounting policies

#### Donated goods, facilities and services

Goods donated for resale are included at fair value, being the expected proceeds from sale less the expected costs of sale. If it is practical to assess the fair value at receipt, it is recognised in stock and 'Income from other trading activities'. Upon sale, the value of the stock is charged against 'Income from other trading activities' and the proceeds are recognised as 'Income from other trading activities'. Where it is impractical to fair value the items due to the volume of low value items they are not recognised in the Financial Statements until they are sold. This income is recognised within 'Income from other trading activities'.

#### Donated fixed assets

Donated fixed assets are measured at fair value unless it is impractical to measure this reliably, in which case the cost of the item to the donor is used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the Academy Trust's accounting policies.

# 1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

All resources expended are inclusive of irrecoverable VAT.

#### Expenditure on raising funds

This includes all expenditure incurred by the Academy Trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

#### **Charitable activities**

These are costs incurred on the Academy Trust's educational operations, including support costs and costs relating to the governance of the Academy Trust apportioned to charitable activities.

# 1.5 Tangible fixed assets and depreciation

Assets costing £5,000 or more per item (or less if they form part of a larger purchase or project where the total cost exceeds £25,000) are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding that require the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Where tangible fixed assets have been acquired / funded by other income, the fixed asset fund is also credited. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities.

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2021

# 1 Accounting policies

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset over its expected useful life, as follows:

Freehold land and buildings 2% Straight Line
Computer equipment 33.33% Straight Line
Fixtures, fittings & equipment 10% Straight Line
Motor vehicles 10% Straight Line

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

#### 1.6 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Academy Trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods of services it must provide.

#### 1.7 Leased assets

Rentals under operating leases are charged on a straight-line basis over the lease term.

### 1.8 Financial instruments

The Academy Trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Academy Trust and their measurement basis are as follows.

### Financial assets

Trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

#### Financial liabilities

Trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost. Taxation and social security are not included in the financial instruments disclosure definition.

Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

### 1.9 Stock

Stock is valued at the lower of cost and net realisable value. Net realisable value is based on estimated selling price less further costs to completion and disposal. Provision is made for obsolete and slow moving stock.

# 1.10 Taxation

1 1 1 1 1

The Academy Trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Academy Trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2021

### 1 Accounting policies

#### 1.11 Pensions benefits

Retirement benefits to employees of the Academy Trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes and the assets and the liabilities are held separately from those of the Academy Trust.

The TPS is an unfunded scheme and contributions are calculated to spread the cost of pensions over employees' working lives with the Academy Trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary based on quadrennial valuations using a prospective unit credit method. The TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions are recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the Academy Trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to net income or expenditure are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses. Actuarial gains and losses are recognised immediately in other recognised gains and losses.

#### 1.12 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy Trust at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

### 1.13 Agency arrangement

Where the Academy Trust acts as agent in collecting and / or distributing from the ESFA or others, and subsequent disbursements are excluded from the Statement of Financial Activities as the Trust does not have control over charitable application of the funds. The funds received and paid, and any balances held are disclosed in note 29.

### 2 Critical accounting estimates and areas of judgement

Accounting estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED).

### FOR THE YEAR ENDED 31 AUGUST 2021

#### 2 Critical accounting estimates and areas of judgement

### Critical accounting estimates and assumptions

The Academy Trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 21, will impact the carrying amount of the pension liability. Furthermore, a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2019 has been used by the actuary in valuing the pensions liability at 31 August 2021. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

### Critical areas of judgement

In preparing these Financial Statements, the Trustees have not needed to exercise any subjective judgements that would be critical to the Academy Trust's Financial Statements.

### 3 Donations and capital grants

Donationo and outstand granto	Unrestricted funds £'000	Restricted funds £'000	Total 2021 £'000	Total 2020 £'000
Capital grants	-	863	863	289
Other donations	28	14 	42	44
	28	877	905	333

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 AUGUST 2021

F	Funding for the Academy Trust's education	al operations		•	Restated
		Unrestricted	Restricted	Total	Total
		funds	funds	2021	2020
		£'000	£'000	£'000	£'000
	OfE / ESFA grants				
(	General annual grant (GAG)	-	14,286	14,286	13,199
(	Other DfE / ESFA grants:				
-	Pupil premium	-	429	429	420
-	Others	-	922	922	974
					<del></del>
		-	15,637	15,637	14,593
(	Other government grants				
L	_ocal authority grants	-	449	449	348
		17 *** ***	=		
	COVID-19 additional funding (DfE / ESFA)				
	Catch-up premium	-	195	195	-
(	Other DfE / ESFA COVID-19 funding	-	68	68	-
	COVID-19 additional funding (non-DfE / ESFA)				
(	Coronavirus Job Retention Scheme grant	-	46	46	91
(	Other COVID-19 funding	-	57	57	-
		-	366	366	91
C	Other funding	-			
C	Catering income	. 351	-	351	440
(	Other incoming resources	51	47	98	355
		402	47	449	795
7	Fotal funding	402	16,499	16,901	15,827

Following the reclassification in the Academies Accounts Direction 2020/21 of some grants received from the Department for Education and ESFA, the Academy Trust's funding for Universal Infant Free School Meals and Pupil Premium is no longer reported under the Other DfE group grants heading, but as separate lines under the Other DfE/ESFA grants heading. The prior year numbers have been reclassified.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2021

### 4 Funding for the Academy Trust's educational operations

- The Academy Trust has been eligible to claim additional funding in the year from government support schemes in response to the Coronavirus outbreak. The funding received is shown above under "COVID-19 additional funding".

• The funding received (detailed below) for coronavirus exceptional support covers £258k of staff and FSM vouchers costs reclaimed. These costs are included in notes 7 and 9 below as appropriate, with the remaining £62k to be spent in 2021/22.

. . .

Income received in the year; Covid 19 Catch up Premium £195k Summer School grant £40k FSM Grants £25k Academies Emergency Support £3k Mass Testing grant £57k

• The Academy Trust furloughed some of its catering and pitch/sports centre staff under the government's Coronavirus job retention scheme. The funding received of £46k relates to staff costs in respect of 30 staff, which are included within note 10 below as appropriate.

5	Other trading activities		Unrestricted funds £'000	Restricted funds £'000	Total 2021 £'000	Restated Total 2020 £'000
	Hire of facilities Other income		136	-	136	141
	Other income		<u> 44</u>	5	<u>49</u>	66
			180	5	185	207
6	Investment income					
			Unrestricted	Restricted	Total	Total
			funds	funds	2021	2020
			£'000	£'000	£'000	£'000
	Short term deposits		-	-	-	11
				<u></u>		
7	Expenditure					Dontatod
			Non-nav	expenditure	Total	Restated Total
		Staff costs	Premises	Other	2021	2020
		£'000	£,000	£'000	£'000	£'000
	Expenditure on raising funds					
	- Direct costs	31	-	6	37	34
	Academy's educational operations					
	- Direct costs	12,222	723	847	13,792	13,451
	- Allocated support costs	2,733	1,011	823	4,567	4,144
		14,986	1,734	1,676	18,396	17,629

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2021

7	Expenditure		•
÷	Net income/(expenditure) for the year includes:	2021 £'000	2020 £'000
	Fees payable to auditor for:		
	- Audit	10	10
	- Other services	8	· 10
	Operating lease rentals	74	77
	Depreciation of tangible fixed assets	904	903
	Net interest on defined benefit pension liability	157	162
	Included within expenditure are the following transactions:		
	·	2021	
		£	
	Gifts made by the Academy Trust - total	1,459	

Clarification - While the majority of disclosure in these accounts are rounded to £'000, disclosure of gifts made are not. The value of gifts made for the year was £1,459 (and not £1,459k).

### 8 Central services

The Academy Trust has provided the following central services to its academies during the year:

- human resources and payroll services;
- financial services;
- legal services;
- educational support services:

The Academy Trust charges for these services on the basis of a flat percentage of income (3.5% of GAG funding).

The amounts charged during the year were as follows:	2021	2020
	£'000	£'000
The Billericay School	304	290
The Bromfords School and Sixth Form College	218	200
	522	490

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 AUGUST 2021

9	Charitable activities				Restated
· · .	: :	Unrestricted funds £'000	Restricted funds £'000	Total 2021 £'000	2020 £'000
	Direct costs				
	Educational operations	213	13,579	13,792	13,451
	Support costs				
	Educational operations	361	4,206	4,567	4,144
		574	17,785	18,359	17,595

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 AUGUST 2021

# 9 Charitable activities

Analysis of costs	2021 £'000	Restated 2020 £'000
Direct costs		
Teaching and educational support staff costs	12,222	11,576
Staff development	24	31
Depreciation	723	722
Technology costs	107	114
Educational supplies and services	299	231
Examination fees	155	257
Educational consultancy	85	118
Other direct costs	177	402
	13,792	13,451
Support costs		B-04
Support staff costs	2,059	1,879
Defined benefit pension scheme - staff costs (FRS102 adjustment)	674	506
Depreciation	181	181
Technology costs	176	166
Maintenance of premises and equipment	233	230
Cleaning	94	52
Energy costs	258	252
Rent, rates and other occupancy costs	169	154
Insurance	59	54
Security and transport	46	24
Catering	249	290
Defined benefit pension scheme - finance costs (FRS102 adjustment)	157	162
Legal costs	-	1
Other support costs	194	173
Governance costs	18	20
	4,567	4,144

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 AUGUST 2021

10	Staff		g vet v
	Staff costs		
	Staff costs during the year were:		
		2021	2020
		£'000	£'000
,	Wages and salaries	10,528	9,908
• •	Social security costs	1,013	975
	Pension costs	2,435	2,244
	Defined benefit pension scheme - staff costs (FRS102 adjustment)	674	506
	Staff costs - employees	14,650	13,633
	Agency staff costs	303	336
	Staff restructuring costs	33	25
		14,986	13,994
	Staff restructuring costs comprise:		
	Redundancy payments	31	19
	Severance payments	2	6
		33	25

### Non statutory/non-contractual staff severance payments

Included in staff restructuring costs are non-statutory/non-contractual severance payments totalling £2k (2020: £6k). Individually, the payment was £2k.

## Staff numbers

The average number of persons employed by the Academy Trust during the year was as follows:

	2021 Number	2020 Number
Teachers	179	163
Administration and support	222	231
Management	15	18
Consortium staff	8	8
	424	420

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2021

### 10 Staff

The number of persons employed, expressed as a full time equivalent, was as follows:

	2021	2020 Number	
	Number		
Teachers	152	140	
Administration and support	110	116	
Management	15	18	
Consortium staff	8	6	
	285	280	

## Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2021 Number	2020 Number
£60,000 - £70,000	1	4
£70,001 - £80,000	2	3
£80,001 - £90,000	1	1
£90,001 - £100,000	1	-
£120,001 - £130,000	1	-
£130,001 - £140,000	1	1

### Key management personnel

The key management personnel of the Academy Trust comprise the Trustees and the senior management team as listed on page 1. The total amount of key management personnel employee benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the Academy Trust was £931,726 (2020: £1,508,536).

#### 11 Trustees' remuneration and expenses

One or more of the Trustees has been paid remuneration or has received other benefits from an employment with the Academy Trust. The Headteacher and other Staff Trustees only receive remuneration in respect of services they provide undertaking the roles of Headteacher and staff members under their contracts of employment, and not in respect of their services as Trustees.

The value of Trustees' remuneration and other benefits was as follows:

### A Mohammed (Headteacher):

- Remuneration: £135,000 £140,000 (2020: £130,000 £135,000)
- Employer's pension contributions: £30,000 £35,000 (2020: £30,000 £35,000)

During the year, expenses totalling £6,497 (2020: £1,519) were reimbursed or paid directly to 2 Trustee (2020: 1 Trustee). Expenses were incurred in performing the normal duties of employment.

Other related party transactions involving the Trustees are set out within the related parties note.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 AUGUST 2021

### 12 Trustees' and officers' insurance

The Academy Trust has opted into the Department for Education's Risk Protection Arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on Academy Trust business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees and officers indemnity element from the overall cost of the RPA scheme.

13	Tangible fixed assets					
		Freehold land and buildings	Computer equipment	Fixtures, fittings & equipment	Motor vehicles	Total
		£'000	£'000	£'000	£'000	£'000
	Cost		•			
	At 1 September 2020	31,408	169	1,087	27	32,691
	Additions	841 	93			934
	At 31 August 2021	32,249	262	1,087	27	33,625
	Depreciation					
	At 1 September 2020	4,748	162	568	12	5,490
	Charge for the year	746	34	121	3	904
	At 31 August 2021	5,494	196	689	15	6,394
	Net book value					
	At 31 August 2021	26,755	66	398	12	27,231
	At 31 August 2020	26,660	7	519	15	27,201
14	Included within freehold land and bui	ldings is freehold la	and valued at f	£6,215k.	2021	2020
					£'000	£'000
	Catering and uniform stock				6	14
15	Debtors					
					2021	2020
					£'000	£'000
	Trade debtors				28	14
	VAT recoverable	•		-	93	70
	Other debtors				433	426
	Prepayments and accrued income				80	128 
		*			634	. 638

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 AUGUST 2021

16	Creditors: amounts falling due within one year		,
10	Creditors. amounts faming due within one year	2021	2020
		£'000	£'000
	Government loans	1	10
	Trade creditors	103	134
	Other taxation and social security	269	241
	Other creditors	800	641
	Accruals and deferred income	371	324
		1,544	1,350
17	Creditors: amounts falling due after more than one year		
		2021	2020
		£'000	£'000
	Government loans	-	1
		2021	2020
	Analysis of loans	£,000	£'000
	Wholly repayable within five years	1	11
	Less: included in current liabilities	(1)	(10)
	Amounts included above	-	1
	Loan maturity		
	Debt due in one year or less	-	10
	Due in more than one year but not more than two years		1
			11
18	Deferred income		
			Restated
		2021	2020
		£'000	£'000
	Deferred income is included within:		
	Creditors due within one year	95	180
			<del></del>
	Deferred income at 1 September 2020	180	515
	Released from previous years	(180)	(515)
	Resources deferred in the year	95 ——	180
	Deferred income at 31 August 2021	95	180

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 AUGUST 2021

### 18 Deferred income

Deferred income at 31 August 2021 is represented by donation and charity income of £nil (2020: £23k), catering income of £20k (2020: £21k), trips income of £29k (2020: £90k) and rates grant £46k (2020: £46k).

### 19 Funds

**	Balance at 1 September 2020	Income	Expenditure	Gains, losses and transfers	Balance at 31 August 2021
	£,000	£'000	£'000	£'000	£'000
Restricted general funds					
General Annual Grant (GAG)	-	14,286	(13,838)	(51)	397
Pupil premium	46	429	(475)	` -	_
Other DfE / ESFA grants	-	950	(950)	-	-
Catch Up Premium	-	195	(133)	_	62
Other COVID-19 ESFA/DfE			` ,		
funding	-	40	(40)	-	-
Other government grants	-	449	(449)	-	-
Coronvirus Job Retention					
Scheme grant	-	46	(46)	-	_
Other COVID-19 funding	-	57	(57)	-	-
Other restricted funds	-	66	(62)	-	4
Pension reserve	(10,113)		(831)	181	(10,763)
	(10,067)	16,518	(16,881)	130	(10,300)
Restricted fixed asset funds					
Inherited on conversion	21,562	-	(642)	-	20,920
DfE group capital grants	5,149	863	(165)	(19)	5,828
Capital expenditure from GAG					
and other funds	561	-	(91)	80	550
Private sector capital					
sponsorship	151 ———		(6)		145 ———
	27,423	863	(904)	61	27,443
Total restricted funds	17,356	17,381	(17,785)	191	17,143
Unrestricted funds					
	004	212	(0.4.1)	(4.0)	000
General funds	<u>834</u>	610 ———	(611)	<u>(10)</u>	<u>823</u>
Total funds	18,190	17,991	(18,396)	181	17,966
	•				

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2021

### 19 Funds

The specific purposes for which the funds are to be applied are as follows:

The Restricted General Funds are used to fund the general operating costs of the Academy.

Under the funding agreement with the Secretary of State, the Academy Trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2021.

. . . , .

The Restricted LGPS Fund represents the Academy's share of the LGPS Pension Fund deficit.

The Restricted Fixed Asset Fund represents investment in fixed assets, net of related depreciation. Unspent capital grants, if any, are also held in this fund and their use is restricted to the capital projects for which the grant was paid. These balances are offset by any capital loan balance.

Unrestricted Funds represent balances held at period end that can be applied at the discretion of the trustees, to support any of the company's charitable purposes.

### Comparative information in respect of the preceding period is as follows:

	Balance at 1 September 2019 £'000	Income £'000	Expenditure £'000	Gains, losses and transfers £'000	Balance at 31 August 2020 £'000
Restricted general funds					
General Annual Grant (GAG)	-	13,199	(13,250)	51	-
Pupil premium	-	420	(374)	-	46
Other DfE / ESFA grants	-	974	(974)	-	-
Other government grants	-	439	(439)	-	-
Other restricted funds	-	319	(319)	-	-
Pension reserve	(9,004)		(668)	(441)	(10,113)
	(9,004)	15,351	(16,024)	(390)	(10,067)
Restricted fixed asset funds			<u> </u>		
Transfer on conversion	22,237	_	(675)	-	21,562
DfE group capital grants	5,064	289	(153)	(51)	5,149
Capital expenditure from GAG			<b>(</b> · <b>/</b>	( ,	
and other funds	325	-	(69)	305	561
Private sector capital					
sponsorship	157 ———		(6)		151 
	27,783		(903)		27,423
Total restricted funds	18,779	15,640	(16,927)	(136)	17,356
Unrestricted funds					
General funds	1,103	738	(702)	(305)	834
Total funds	19,882	16,378	(17,629)	(441)	18,190

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 AUGUST 2021

19	Funds						, · · · · · · · ·
	Total funds analysis by aca	demy	<u>.</u>	•	S 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	arte y	. •
	Fund balances at 31 August 2	2021 were all	ocated as follo	ows:	ç	2021 £'000	2020 £'000
	The Billericay School The Bromfords School and Si Central services	ixth Form Col	lege			760 458	504 290
	Central services					68 <del></del>	86
•	Total before fixed assets fund	l and pension	reserve			1,286	880
	Restricted fixed asset fund Pension reserve					27,443 (10,763)	27,423 (10,113)
	Total funds					17,966	18,190
	Total cost analysis by acad	emy	:			•	
	Expenditure incurred by each	academy du	ring the year v	vas as follows	s:		
		Teaching and			Other costs		
			Other support	Educational	excluding	Total	Total
		support staff £'000	staff costs £'000	supplies £'000	depreciation £'000	2021 £'000	2020 £'000
	The Billericay School The Bromfords School and	7,073	1,322	120	1,334	9,849	9,577
	Sixth Form College	4,997	1,122	179	802	7,100	6,691
	Central services	152	320			542	458
		12,222	2,764	299	2,206	17,491	16,726
20	Analysis of net assets betw	een tunas	linros	tricted	Postrict	ed funds:	Total
			Omes	Funds £'000		xed asset £'000	Funds £'000
	Fund balances at 31 Augus represented by:	t 2021 are				· <del>-</del>	
	Tangible fixed assets			-	-	27,231	27,231
	Current assets			823	2,006	213	3,042
	Creditors falling due within or		•	-	(1,543)	(1)	(1,544)
	Defined benefit pension liabili	ity ,		-	(10,763)		(10,763) ———
	Total net assets			823	(10,300)	27,443	. 17,966

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED): 🚟

### FOR THE YEAR ENDED 31 AUGUST 2021

### 20 Analysis of net assets between funds

	Unrestricted Restricted		tricted funds:	Total
	Funds	General	Fixed asset	Funds
	£'000	£'000	£'000	£'000
Fund balances at 31 August 2020 are represented by:				
Tangible fixed assets	-	-	27,201	27,201
Current assets	2,185	46	222	2,453
Creditors falling due within one year	(1,350)	-	-	(1,350)
Creditors falling due after one year	(1)	-	-	(1)
Defined benefit pension liability	-	(10,113)		(10,113)
Total net assets	834	(10,067)	27,423	18,190
				<del></del>

### 21 Pension and similar obligations

The Academy Trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Essex County Council. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2016, and that of the LGPS related to the period ended 31 March 2019.

Contributions amounting to £277k (2020: £260k) were payable to the schemes at 31 August 2021 and are included within creditors.

### **Teachers' Pension Scheme**

### Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for teachers in academies. All teachers have the option to opt out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary. These contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

#### Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019.

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2021

#### 21 Pension and similar obligations

The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% employer administration levy)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million giving a notional past service deficit of £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI. The assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2023.

The employer's pension costs paid to the TPS in the period amounted to £1,739k (2020: £1,628k).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The Academy Trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The Academy Trust has set out above the information available on the scheme.

### **Local Government Pension Scheme**

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contributions are as noted below. The agreed contribution rates for future years are 21.1% for employers and 2.75% - 8.5% for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of Academy Trust closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

Total contributions made	2021	2020
	£'000	£'000
Employer's contributions	694	616
Employees' contributions	167	154
Total contributions	861	770
Principal actuarial assumptions	2021	2020
	· %	%
Rate of increase in salaries	3.90	3.30
Rate of increase for pensions in payment/inflation	2.90	2.30
Discount rate for scheme liabilities	1.65	1.60
RPI Increase	2.90	2.30
CPI Increase	3.20 to 3.25	3.10
	·	

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 AUGUST 2021

21	Pension and	similar obligations
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The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2021	2020
	Years	Years
Retiring today		
- Males	21.6	21.8
- Females	23.6	23.8
Retiring in 20 years		
- Males	22.9	23.2
- Females	25.1	25.2

Scheme liabilities would have been affected by changes in assumptions as follows:

	2021	2020
	3000	£'000
Discount rate + 0.1%	21,610	18,360
Discount rate - 0.1%	22,553	19,161
Mortality assumption + 1 year	22,982	19,470
Mortality assumption - 1 year	21,206	18,069
Increase in pension rate + 0.1%	22,496	19,113
Decrease in pension rate - 0.1%	21,665	18,407
Increase in salary rate + 0.1%	22,126	18,801
Decrease in salary rate - 0.1%	22,026	18,711
Defined benefit pension scheme net liability	2021	2020

Defined benefit pension scheme net liability	2021 £'000	2020 £'000
Scheme assets Scheme obligations	11,313 (22,076)	8,643 (18,756)
Net liability	(10,763)	(10,113)

	•	
The Academy Trust's share of the assets in the scheme	2021	2020
·	Fair value	Fair value
	£'000	£'000
Equities	7,240	5,356
Gilts	286	369
Other Bonds	526	483
Cash	315	235
Property	790	672
Other assets	2,156	1,528
Total market value of assets	11,313	8,643

The actual return on scheme assets was £2,057,000 (2020: £936,000).

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 AUGUST 2021

Pension and similar	obligations		• :	· · · · · · · · · · · · · · · · · · ·
Amount recognised	in the statement of financial activities	e goto e e	2021	2020
Amount recognised	in the statement of financial activities	•	£'000	£'000
Current service cost			1,363	1,117
Interest income			(143)	(137
Interest cost			300	299
Administration expen	ses		5	5
Total operating charg	е		1,525	1,284
Changes in the pres	ent value of defined benefit obligation	ns		2021 £'000
At 1 September 2020				18,756
Current service cost				1,363
Interest cost				300
Employee contributio	ns			167
Actuarial loss				1,733
Benefits paid				(243
At 31 August 2021				22,076
Changes in the fair	value of the Academy Trust's share of	scheme assets		
				2021
				£'000
At 1 September 2020				8,643
Interest income				143
Actuarial gain				1,914
Employer contribution				694
Employee contributio	ns			167
Benefits paid				(243
Administration expen	ses			(5
At 31 August 2021				11,313

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED): 45.00

### FOR THE YEAR ENDED 31 AUGUST 2021

22	Reconciliation of net expenditure to net cash flow from operating activi	ties		
	g activities of the control of the c		2021	2020
			£'000	£'000
	Net expenditure for the reporting period (as per the statement of financial			· ,
	activities)		(405)	(1,251)
	Adjusted for:			
	Capital grants from DfE and other capital income		(863)	(289)
	Investment income receivable		-	(11)
	Defined benefit pension costs less contributions payable		674	506
	Defined benefit pension scheme finance cost		157	162
	Depreciation of tangible fixed assets		904	903
	Decrease/(increase) in stocks		8	(7)
	Decrease/(increase) in debtors		4	(12)
	Increase/(decrease) in creditors		203	(72)
	Net cash provided by/(used in) operating activities		682	(71)
23	Analysis of changes in net funds			
	1 Septemb		Cash flows	31 August 2021
	£'0	00	£'000	£'000
	Cash 1,8	01	601	2,402
	Loans falling due within one year (	10)	9	(1)
	Loans falling due after more than one year	(1)	1	<u>-</u>
	1,7	90	611	2,401

...

# 24 Contingent liabilities

The Bromfords School and Sixth Form College was awarded capital project funding of £160k which was recognised in the 2018/2019 financial statements.

There is the possibility that some or all of that funding may have to be returned, in the event that conditions of grant are not met and hence there is a contingent liability of up to £160k at 31 August 2021. The trustees are satisfied that no provision is required, on the basis that no liability is expected to materialise.

As at the year end a legal case is in progress as a result of a tribunal. The outcome is unknown and the liability would be expected to be no more than £27k.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2021

### 25 Long-term commitments, including operating leases

At 31 August 2021 the total of the Academy Trust's future minimum lease payments under non-cancellable operating leases was:

		2021 £'000	2020 £'000
	Amounts due within one year	74	66
	Amounts due in two and five years	14	57
		88	123
			-
26	Capital commitments		
		2021	2020
		9000	£'000
	Expenditure contracted for but not provided in the Financial Statements	208	275

At 31 August 2021 the Trust was committed to an urgent fire safety improvement project at Billericay School with total expected costs of £208k. No costs were incurred as at 31 August 2021 therefore the full cost of the project was a commitment at 31 August 2021. The project will be largely funded by DfE capital funding.

At 31 August 2020 the Trust was committed to a roof repair project at The Bromfords School and Sixth Form College with total expected costs of £275k. No costs were incurred as at 31 August 2020 therefore the full cost of the project was a commitment at 31 August 2020. The project will be largely funded by DfE capital funding.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2021

### 27 Related party transactions

Owing to the nature of the Academy Trust's operations and the composition of the Board of Trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the Academy Trust has an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the Academy Trust's financial regulations and normal procurement procedures. The following related party transaction took place in the period of account.

1

Billericay Sports Centre Limited (Company No. 03357691, England & Wales) is a related party by virtue of its directors also being directors of the Academy Trust.

During the year the Academy Trust received a donation of £nil (2020: £51k) from Billericay Sports Centre Limited ("the company"). The Academy Trust also incurs costs on behalf of the company for which it is reimbursed, collected by the company on behalf of the Academy Trust. At the year end, the Academy Trust owed the Sports Centre £46k being its contribution, which is included within creditors. At the year end, the Academy Trust was owed £nil (2020: £42k), which is included within debtors. As the company operates with no retained earnings and no net assets, no consolidation has been prepared as there would be no impact on the academy's reserves.

Billericay Community Trust (Company No. 06997931) is a related party by virtue of its director also being a director of the Academy Trust.

During the year the Academy Trust received £8k (2020: £3k) from Billericay Community Trust and incurred expenditure of £nil (2020: £nil). At the year end £8k was due from the Billericay Community Trust and included within debtors.

In entering into these transactions, the Academy Trust has complied with the requirements of the Academies Financial Handbook 2020.

### 28 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he or she ceases to be a member.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2021

## 29 Agency arrangements

The academy trust distributes various funds as an agent. In the accounting period ending 31 August 2021 the academy undertook the following transactions in the capacity as agent:

### 16-19 Bursary Funding

- Funds received £26,494 (2020: £57,430)
- Disbursements £(37,020) (2020: £(39,005))
- Unspent balance £6,099 (2020: £18,425)

### SCITT Bursary Funding

- Funds received £628,100 (2020: £762,250)
- Disbursements £(612,350) (2020: £(759,000))
- Unspent balance £19,000 (2020: £3,250)

## Billericay Education Consortium School Centred Initial Teacher Training (BEC SCITT)

- Funds received £557,217 (2020: £639,465)
- Disbursements £(508,273) (2020: £(434,105))
- Unspent balance £254,304 (2020: £205,360)

### **Teaching School Alliance**

- Funds received £254,618 (2020: £340,384)
- Disbursements £(194,207) (2020: £(199,142))
- Unspent balance £201,654 (2020: £141,243)

#### Behaviour and Attendance Partnership (BAP)

- Funds received £31,500 (2020: £54,779)
- Disbursements £(29,021) (2020: £(54,556))
- Unspent balance £2,702 (2020: £223)

### Consortium for School Improvement (CSI)

- Funds received £3,500 (2020: £13,716)
- Disbursements £(nil) (2020: £(847))
- Unspent balance £16,369 (2020: £12,869)

All unspent balances are included within creditors: amounts falling due within one year relating to undistributed funds that are repayable to the funders.

### 30 Prior year adjustment

Allocation of income and expenditure to appropriate headings was considered following the reclassifications in the Academies Accounts Direction 2020/2021 and the ESFA chart of accounts. The allocation of income and expenditure in the prior year has been amended in order for the two years to be comparable. There was no impact on the reported surplus for the year, reserves at year end or on any balance sheet items.