REGISTERED COMPANY NUMBER: 07022458 (England and Wales)
REGISTERED CHARITY NUMBER: 1132199

Report of the Trustees and

Financial Statements

for the Year Ended 30 September 2020

for

CARE MERSEYSIDE

SB&P
Chartered Accountants
Oriel House
2-8 Oriel Road
Bootle
Liverpool
Merseyside
L20 7EP



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Report of the Trustees for the Year Ended 30 September 2020

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30 September 2020. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

The principal activity of the company during the year was charitable purposes for the benefit of the public, living, working and studying in Towerhill. The charity's aim is to help improve the well being, health, education and care of people in Towerhill, Knowsley. We focus on important issues effecting social and medical care needs whilst promoting community adhesion.

We support projects and schemes that improve health, education and well-being. We also try to increase understanding of the health and education trends of our community. We give priority to projects which improve direct health care and education for the community and individuals.

We offer a will writing service for you and your whole family, so that you can plan for everything eventually. We ask for a donation to be made for this service.

FINANCIAL REVIEW

The main income transactions in the year were a decrease in unrestricted donations amounting to £6,238 (2019 - £55,382) Grants increased mainly from the allocation of the three year contract from the National Lottery amounting to £48,525, a top up grant from the Community Foundation amounting to £7,800 and various other grants amounting to £11,940 (2019 - £5,700), Income from prescribing Creative events decreased to £nil (2019 - £10,950) and Corporate sponsorship of events decreased to £nil (2019 - £9,279), due mainly to the effects of the Covid-19 pandemic.

The main expenditure costs in the year were a decrease in Corporate sponsorship expenses amounting to £nil (2019 - £7,506), a decrease in Debt advice service costs of £941 (2019 - £7,059), a pensioners' dinner amounted to £150 (2019 - £15,276). Wages and Sessional workers costs increased amounting to £52,681 (2019 - £38,776) mainly due to the increase in the provision of Social Prescribing services.

The deficit for Unrestricted funds amounted to (£7,441), and the surplus on restricted funds amounted to £12,135 giving an overall surplus for the year of £4,694 (2019 - deficit (£4,326))

The charity will continue as a going concern as in December 2019 it was confirmed that the charity would receive a three year rolling contract amounting to £192,559. The trustees will continue to generate donations and will distribute them when they are received.

As the charity has little or no administration costs and no capital commitments, there are no material uncertainties regarding the lack of reserves. The charity will continue to operate with the support of the trustees and donors.

Reserves Policy

The trustees have identified financial risk as a result of the many continuing changes to government funding policies, accordingly these uncertainties have been considered when setting the charity's reserves policy. The charity's circumstances will change over time and as such the reserves policy will be reviewed annually. The amount held in reserves is also monitored regularly.

General reserves

The trustees have set a large range for free general reserves of between £10,000 and £20,000 excluding fixed assets and aim to retain working capital within that range. Net current assets at the balance sheet date amounted to (£3,188). This is outside the range set but it is hoped next year with additional funding from general donations and allocation of expenditure to other funds that net assets will be within the range set out above.

FUTURE PLANS

The charity will continue to look for opportunities to increase the amount of services it delivers.

Report of the Trustees for the Year Ended 30 September 2020

STRUCTURE, GOVERNANCE AND MANAGEMENT

The organisation is a charitable company limited by guarantee. The organisation was established under a Memorandum of Association and is governed by the Articles of Association. The organisation constitutes a limited company limited by guarantee as defined by the Companies Act 2006.

The original trustees Dr. F Maassarani & Mr. J. A. Howell were recruited by mutual consent when forming the charity to aid the communities' needs. Dr. F. Maassarani a general medical practitioner and J.A. Howell a solicitor both identified their professions as skills required and founded the charity in 2009.

Appointment and Training of Trustees

The trustees are continuing to look for new trustees and potential trustees will be appointed with the current consent of the existing trustees based on their appropriate skills. suitable training for trustees will be provided as deemed appropriate to the existing skills of the trustee.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

07022458 (England and Wales)

Registered Charity number

1132199

Registered office

Oriel House 2-8 Oriel Road Bootle Merseyside L20 7EP

Trustees

Dr F Maassarani General Medical Practioner
J A Howell Solicitor
L Panter
A O'Prey
A Moorhead
Mrs H Barker
J Devine

Company Secretary

Dr F Maassarani

Independent Examiner

Suzanne Draper FCCA ACA SB&P Chartered Accountants Oriel House 2-8 Oriel Road Bootle Liverpool L20 7EP

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Report of the Trustees for the Year Ended 30 September 2020

Dr F Maassarani - Trustee

Independent examiner's report to the trustees of CARE MERSEYSIDE ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 30 September 2020.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
- 2. the accounts do not accord with those records; or
- 3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Suzanne Draper FCCA ACA SB&P

Chartered Accountants

Oriel House 2-8 Oriel Road Bootle

Liverpool Merseyside L20 7EP

Date: 26/5/2021

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Statement of Financial Activities (Incorporating an Income and Expenditure Account) for the Year Ended 30 September 2020

INCOME AND ENDOWMENTS FROM Donations and legacies	Notes	Unrestricted funds £ 6,238	Restricted funds £ 68,533	30.9.20 Total funds £ 74,771	30.9.19 Total funds £ 61,083
Other trading activities	2				20,229
Total		6,238	68,533	74,771	81,312
EXPENDITURE ON Raising funds	3	-	-	-	7,508
Charitable activities General		13,679	55,457	69,136	61,846
Tower Hill Debt Advice Fund Knowsley Better Together Fund		-	941	941 -	7,059 9,225
Total		13,679	56,398	70,077	85,638
NET INCOME/(EXPENDITURE)		(7,441)	12,135	4,694	(4,326)
RECONCILIATION OF FUNDS	,				
Total funds brought forward		4,253	941	5,194	9,520
TOTAL FUNDS CARRIED FORWARD		(3,188)	13,076	9,888	5,194

The notes form part of these financial statements

Balance Sheet 30 September 2020

	Notes	Unrestricted funds	Restricted funds	30.9.20 Total funds £	30.9.19 Total funds £
FIXED ASSETS Tangible assets	8	-	2,700	2,700	-
-	-		_,,	_,	
CURRENT ASSETS Debtors Cash at bank	9	<u>.</u>	1,252 9,124	1,252 9,124	5,000 2,421
		•	10,376	10,376	7,421
CREDITORS Amounts falling due within one year	10	(3,188)	-	(3,188)	(2,227)
NET CURRENT ASSETS/(LIABILITIES)		(3,188)	10,376	7,188	_5,194
TOTAL ASSETS LESS CURRENT LIABILITIES		(3,188)	13,076	9,888	5,194
NET ASSETS		(3,188)	13,076	9,888	5,194
FUNDS Unrestricted funds Restricted funds	11			(3,188) 13,076	4,253 941
TOTAL FUNDS				9,888	5,194

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 30 September 2020.

The members have not required the company to obtain an audit of its financial statements for the year ended 30 September 2020 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on and were signed on its behalf by:

E Maassarani - Trustee-

The notes form part of these financial statements

Notes to the Financial Statements for the Year Ended 30 September 2020

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Notes to the Financial Statements - continued for the Year Ended 30 September 2020

2.	OTHER TRADING ACTIVITIES		
2.	OTHER TRADING ACTIVITIES	30.9.20	30.9.19
	Fundraising events Social prescribing creative events	£ -	£ 9,279 10,950
			20,229
3.	RAISING FUNDS		
	Raising donations and legacies	30.9.20 £	30.9.19 £
	Support costs	<u> </u>	1
4.	NET INCOME/(EXPENDITURE)		•
	Net income/(expenditure) is stated after charging/(crediting):		
		30.9.20 £	30.9.19 £
	Depreciation - owned assets Other operating leases	900 <u>1,797</u>	1,357
5 .	TRUSTEES' REMUNERATION AND BENEFITS		
	There were no trustees' remuneration or other benefits for the year ended 30 September 2019.	ember 2020 nor for	the year ended
	Trustees' expenses		
	There were no trustees' expenses paid for the year ended 30 September 30 September 2019.	r 2020 nor for t	ne year ended
6.	STAFF COSTS		
	The average monthly number of employees during the year was as follows:		
	Staff	30.9.20 3	30.9.19
	No employees received emoluments in excess of £60,000.		

Notes to the Financial Statements - continued for the Year Ended 30 September 2020

7.	COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVI	TIFS		
••	COM ANATOLOTON THE STATEMENT OF FINANCIAL ACTIVITY	Unrestricted funds	Restricted funds	Total funds £
	INCOME AND ENDOWMENTS FROM Donations and legacies	60,383	700	61,083
	Other trading activities	20,229		20,229
	Total	80,612	700	81,312
	EXPENDITURE ON Raising funds	7,508	-	7,508
	Charitable activities General Tower Hill Debt Advice Fund	61,846	-	61,846
	Knowsley Better Together Fund	:	7,059 9,225	7,059 9,225
	Total .	69,354	16,284	85,638
	NET INCOME/(EXPENDITURE)	11,258	(15,584)	(4,326)
	RECONCILIATION OF FUNDS			
	Total funds brought forward	(7,005)	16,525	9,520
	TOTAL FUNDS CARRIED FORWARD	4,253	941	<u>5,194</u>
8.	TANGIBLE FIXED ASSETS			Computer equipment £
	COST Additions			3,600
	DEPRECIATION Charge for year			900
	NET BOOK VALUE At 30 September 2020			2,700
	At 30 September 2019			

Notes to the Financial Statements - continued for the Year Ended 30 September 2020

9.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR Debtors Other debtors		30.9.20 £ - 1,252 1,252	30.9.19 £ 5,000
10.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		30.9.20 £	30.9.19 £
	Social security and other taxes Pension Other creditors		645 16 1,395	763 - -
	Accrued expenses		1,132 3,188	1,464 2,227
11.	MOVEMENT IN FUNDS		Net	
		At 1.10.19 £	movement in funds	At 30.9.20 £
	Unrestricted funds General fund	4,253	(7,441)	(3,188)
	Restricted funds Tower Hill Debt Advice Fund Community Foundation for Lancashire &	941	(941)	-
	Merseyside - Covid Community Fund - National Lottery funding P H Holt Foundation	•	4,725 2,610 740	4,725 2,610 740
	Steve Morgan Foundation Adyen Motorcycle Ambulance COVID-19 Emergency fund	- -	2,700 271 <u>2,030</u>	2,700 271 <u>2,030</u>
		941	12,135	<u>13,076</u>
	TOTAL FUNDS	<u>5,194</u>	<u>4,694</u>	9,888

11. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

Unrestricted funds €				
Comparatives for movement in funds Comparatives for movement in funds Comparatives for movement in funds Comparatives funds C		Incoming	Resources	Movement
Unrestricted funds 6,238 (13,679) (7,441)			•	
Restricted funds	Unrestricted funds	L	L	L
Tower Hill Debt Advice Fund - (941) (941) Community Foundation for Lancashire & 7,800 (3,075) 4,725 Community Found - National Lottery funding 48,522 (45,912) 2,610 P H Holt Foundation 3,840 (3,100) 740 Steve Morgan Foundation 3,600 (900) 2,700 2,700 Adyen Motorcycle Ambulance 271 - 271 271 COVID-19 Emergency fund 4,500 (2,470) 2,030 2,00 2,000		6,238	(13,679)	(7,441)
Community Foundation for Lancashire & Merseyside - Covid 7,800 (3,075) 4,725 Community Fund - National Lottery funding P H Holt Foundation 3,840 (3,100) 740 Steve Morgan Foundation Adyen Motorcycle Ambulance 271 - 271 271 COVID-19 Emergency fund 4,500 (2,470) 2,030 TOTAL FUNDS 74,771 (70,077) 4,694 Comparatives for movement in funds Net Mathematical Movement in funds Net Met Movement in funds At 1.10.18 in funds funds 30.9.19 for function funds Unrestricted funds General fund (7,005) 11,258 4,253 Restricted funds Tower Hill Debt Advice Fund 8,000 (7,059) 941 Knowsley Council Better Together Fund 8,525 (8,525)	Restricted funds			
Merseyside - Covid Community Fund - National Lottery funding P H Holt Foundation 48,522 (45,912) 2,610 (3,100) 740 (3,100) 740 (3,100) 740 (3,100) 2,700 (900)	· · · · · · · · · · · · · · · · · · ·	-	(941)	(941)
Community Fund - National Lottery funding P H Holt Foundation 48,522 (45,912) 2,610 740 740 740 740 740 740 740 740 740 74		7 800	(3.075)	4.725
P H Holt Foundation 3,840 (3,100) 740 Steve Morgan Foundation 3,600 (900) 2,700 Adyen Motorcycle Ambulance 271 - 271 COVID-19 Emergency fund 4,500 (2,470) 2,030 TOTAL FUNDS 74,771 (70,077) 4,694 Comparatives for movement in funds Net movement in funds At movement in funds In 10.18 in funds 30.9.19 £ £ £ £ £ £ £ Current funds General fund (7,005) 11,258 4,253 Restricted funds Tower Hill Debt Advice Fund 8,000 (7,059) 941 Knowsley Council Better Together Fund 8,525 (8,525) - 16,525 (15,584) 941				
Adyen Motorcycle Ambulance COVID-19 Emergency fund 271 4,500 (2,470) 2,030 68,533 (56,398) 12,135 TOTAL FUNDS 74,771 (70,077) 4,694 Net movement in funds Comparatives for movement in funds Unrestricted funds General fund (7,005) 11,258 4,253 Restricted funds Tower Hill Debt Advice Fund Knowsley Council Better Together Fund 8,000 (7,059) 941 (8,525) Knowsley Council Better Together Fund 8,525 (8,525) 16,525 (15,584) 941	P H Holt Foundation		(3,100)	
COVID-19 Emergency fund 4,500 (2,470) (2,470) 2,030 68,533 (56,398) 12,135 TOTAL FUNDS 74,771 (70,077) 4,694 Comparatives for movement in funds At At movement in funds Net movement in funds in funds in funds funds for funds funds 30.9.19 for funds funds Ceneral fund (7,005) 11,258 4,253 Restricted funds Tower Hill Debt Advice Fund Knowsley Council Better Together Fund 8,000 (7,059) (7,059) (8,525) (8,525) (8,525) (15,584) 941			(900)	
Comparatives for movement in funds			(0.470)	
TOTAL FUNDS 74,771 (70,077) 4,694 Comparatives for movement in funds Net movement in funds At movement in funds in funds in funds in funds in funds in funds funds 30.9.19 Unrestricted funds (7,005) 11,258 4,253 Restricted funds 8,000 (7,059) 941 Knowsley Council Better Together Fund 8,525 (8,525) - 16,525 (15,584) 941	COVID-19 Emergency rung	4,500	(2,470)	
Comparatives for movement in funds At movement		68,533	(56,398)	12,135
Net movement At 1.10.18 in funds 30.9.19	TOTAL FUNDS	74,771	<u>(70,077</u>)	4,694
At movement 1.10.18 in funds 30.9.19	Comparatives for movement in funds			
At movement 1.10.18 in funds 30.9.19			Not	
1.10.18 in funds 30.9.19 £ £ £ £ £ £ £ £ £		Δt		At
Unrestricted funds (7,005) 11,258 4,253 Restricted funds 8,000 (7,059) 941 Knowsley Council Better Together Fund 8,525 (8,525) — 16,525 (15,584) 941				
General fund (7,005) 11,258 4,253 Restricted funds 8,000 (7,059) 941 Knowsley Council Better Together Fund 8,525 (8,525) - 16,525 (15,584) 941		£	£	£
Restricted funds Tower Hill Debt Advice Fund 8,000 (7,059) 941 Knowsley Council Better Together Fund 8,525 (8,525) - 16,525 (15,584) 941		(7.005)	44.050	4.050
Tower Hill Debt Advice Fund 8,000 (7,059) 941 Knowsley Council Better Together Fund 8,525 (8,525) - 16,525 (15,584) 941	General fund	(7,005)	11,258	4,253
Knowsley Council Better Together Fund 8,525 (8,525) - 16,525 (15,584) 941	Restricted funds			
<u>16,525</u> (<u>15,584</u>) <u>941</u>		•		941
<u></u>	Knowsley Council Better Together Fund	<u>8,525</u>	<u>(8,525</u>)	
TOTAL FUNDS 9,520 (4,326) 5,194		16,525	(<u>15,584</u>)	941
	TOTAL FUNDS	9,520	<u>(4,326</u>)	5,194

11. **MOVEMENT IN FUNDS - continued**

Comparative net movement in funds, included in the above are as follows:

Unrestricted funds General fund	Incoming resources £ 80,612	Resources expended £ (69,354)	Movement in funds £ 11,258
Restricted funds Tower Hill Debt Advice Fund Knowsley Council Better Together Fund	<u>700</u> 700	(7,059) _(9,225) (16,284)	(7,059) (8,525) (15,584)
TOTAL FUNDS	81,312	<u>(85,638</u>)	(4,326)
A current year 12 months and prior year 12 months combined positi	on is as follows:	Net movement	At

		Net	
	At	movement	At
	1.10.18	in funds	30.9.20
	£	£	£
Unrestricted funds			
General fund	(7,005)	3,817	(3,188)
Restricted funds			
Tower Hill Debt Advice Fund	8,000	(8,000)	-
Knowsley Council Better Together Fund	8,525	(8,525)	-
Community Foundation for Lancashire &			
Merseyside - Covid	_	4,725	4,725
Community Fund - National Lottery funding	-	2,610	2,610
P H Holt Foundation	-	740	740
Steve Morgan Foundation	-	2,700	2,700
Adyen Motorcycle Ambulance	-	271	271
COVID-19 Emergency fund		2,030	2,030
	16,525	(3,449)	13,076
TOTAL FUNDS	9,520	368	9,888

Notes to the Financial Statements - continued for the Year Ended 30 September 2020

11. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds	-	~	_
General fund	86,850	(83,033)	3,817
Restricted funds			
Tower Hill Debt Advice Fund	-	(8,000)	(8,000)
Knowsley Council Better Together Fund	700	(9,225)	(8,525)
Community Foundation for Lancashire &			
Merseyside - Covid	7,800	(3,075)	4,725
Community Fund - National Lottery funding	48,522	(45,912)	2,610
P H Holt Foundation	3,840	(3,100)	740
Steve Morgan Foundation	3,600	(900)	2,700
Adyen Motorcycle Ambulance	271	-	271
COVID-19 Emergency fund	4,500	(2,470)	2,030
	69,233	(72,682)	(3,449)
TOTAL FUNDS	156,083	(<u>155,715</u>)	368

12. RELATED PARTY DISCLOSURES

During the year the charity incurred direct charitable labour costs amounting to £9,025 which were provided by surgeries under the control of one of the trustees.

13. RESTRICTED FUNDS

Tower Hill Debt Advice Fund

This fund is to provide debt advice to residents in the local area.

Knowsley Council Better Together Fund

This fund enables the charity to work with schools in the local area to encourage and enable young people to seek further training in apprenticeships or approved further education.

Community Foundation for Lancashire & Merseyside Covid

This fund is to provide additional support towards the costs of Sessional Workers fees.

Community Fund National Lottery

This fund represents a three year rolling contract from the National Lottery to provide funding towards wages costs, Sessional workers fees and overheads in connection with Social Prescribing. Social Prescribing is a Community based approach to health and well being.

PH Holt Foundation

This grant was to provide funding towards the salary and volunteer costs for the "Phone A Friend Project".

Notes to the Financial Statements - continued for the Year Ended 30 September 2020

13. RESTRICTED FUNDS - continued

Steve Morgan Foundation

This fund was to provide capital IT equipment for Sessional workers to carry out their duties.

Adyen Motorcycle Ambulance fund

This fund is to provide towards the costs of a Motorcycle Ambulance service overseas.

Covid-19 Emergency fund

This fund was to provide for additional support towards the costs of Sessional workers costs as a result of the Covid-19 pandemic.