

**Flexford Limited**  
**Unaudited Financial Statements**  
**31 December 2017**

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# **Flexford Limited**

## **Officers and Professional Advisers**

### **The board of directors**

K R Spencer  
L Clark

### **Company secretary**

C J Payne

### **Registered office**

45 Westerham Road  
Bessels Green  
Sevenoaks  
Kent  
TN13 2QB

### **Bankers**

National Westminster Bank Plc  
27 South Street  
Worthing  
West Sussex  
BN11 3AR

# **Flexford Limited**

## **Directors' Report**

### **Year ended 31 December 2017**

The directors present their report and the unaudited financial statements of the company for the year ended 31 December 2017.

#### **Principal activities**

The principal activity of the company during the year was that of a hotel, restaurant and bar.

#### **Directors**

The directors who served the company during the year were as follows:

K R Spencer  
L Clark

#### **Small company provisions**

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

This report was approved by the board of directors on 28 September 2018 and signed on behalf of the board by:

A handwritten signature in black ink, appearing to be 'K R Spencer', written over a circular stamp or seal.

K R Spencer  
Director

Registered office:  
45 Westerham Road  
Bessels Green  
Sevenoaks  
Kent  
TN13 2QB

**Flexford Limited**  
**Income Statement**  
**Year ended 31 December 2017**

	Note	2017 £	2016 £
<b>Turnover</b>		<b>1,786,402</b>	789,783
Cost of sales		<u>(876,814)</u>	<u>(629,979)</u>
<b>Gross profit</b>		<b>909,588</b>	159,804
Administrative expenses		(2,735,977)	(1,313,986)
Other operating income		<u>14,125</u>	<u>-</u>
<b>Operating loss</b>		<b>(1,812,264)</b>	(1,154,182)
<b>Loss before taxation</b>	<b>6</b>	<b>(1,812,264)</b>	(1,154,182)
Tax on loss		<u>-</u>	<u>-</u>
<b>Loss for the financial year</b>		<b><u>(1,812,264)</u></b>	<b><u>(1,154,182)</u></b>

The notes on pages 5 to 10 form part of these financial statements.

**Flexford Limited**  
**Statement of Financial Position**  
**31 December 2017**

	Note	2017 £	2016 £
<b>Fixed assets</b>			
Tangible assets	7	5,196,108	5,818,223
<b>Current assets</b>			
Stocks		18,350	11,731
Debtors	8	172,610	82,294
Cash at bank and in hand		106,147	193,058
		<u>297,107</u>	<u>287,083</u>
<b>Creditors: amounts falling due within one year</b>	9	<u>(13,503,044)</u>	<u>(12,302,871)</u>
<b>Net current liabilities</b>		<b>(13,205,937)</b>	<b>(12,015,788)</b>
<b>Total assets less current liabilities</b>		<b>(8,009,829)</b>	<b>(6,197,565)</b>
<b>Net liabilities</b>		<b>(8,009,829)</b>	<b>(6,197,565)</b>
<b>Capital and reserves</b>			
Called up share capital		110	110
Profit and loss account		<u>(8,009,939)</u>	<u>(6,197,675)</u>
<b>Members deficit</b>		<b>(8,009,829)</b>	<b>(6,197,565)</b>

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime and in accordance with FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

For the year ending 31 December 2017 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

These financial statements were approved by the board of directors and authorised for issue on 28 September 2018, and are signed on behalf of the board by:



K R Spencer  
Director

Company registration number: 06197768

The notes on pages 5 to 10 form part of these financial statements.

**Flexford Limited**  
**Notes to the Financial Statements**  
**Year ended 31 December 2017**

**1. General information**

The company is a private company limited by shares, registered in England and Wales. The address of the registered office is 45 Westerham Road, Bessels Green, Sevenoaks, Kent, TN13 2QB.

**2. Statement of compliance**

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006 as applicable to companies subject to the small companies regime. The disclosure requirements of section 1A of FRS 102 have been applied other than where additional disclosure is required to show a true and fair view.

**3. Accounting policies**

**Basis of preparation**

The financial statements have been prepared on the historical cost basis.

The financial statements are prepared in sterling, which is the functional currency of the entity. Monetary amounts in these financial statements are rounded to the nearest £.

**Going concern**

The company has the continued financial support of the director. Based on this support, the company will have sufficient resources to meet its financial liabilities as they fall due and the director has therefore prepared the financial statements on the going concern basis.

Should the company be unable to meet its liabilities as they fall due, adjustments would have to be made to the financial statements to reduce the value of assets to their recoverable amount and to provide for any further liabilities which may arise.

**Revenue recognition**

The turnover shown in the income statement represents income derived from hotel accommodation, food and beverage sales during the year, exclusive of VAT.

Revenue from the rendering of services is measured by reference to the stage of completion of the service transaction at the end of the reporting period provided that the outcome can be reliably estimated. When the outcome cannot be reliably estimated, revenue is recognised only to the extent that expenses recognised are recoverable.

**Defined contribution plans**

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund. Unpaid contributions at the year-end are shown within creditors.

**Employee benefits**

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are required.

# **Flexford Limited**

## **Notes to the Financial Statements *(continued)***

### **Year ended 31 December 2017**

#### **3. Accounting policies *(continued)***

##### **Taxation**

The tax expense represents the sum of the current tax expense and deferred tax expense. Current tax assets are recognised when tax paid exceeds the tax payable.

Current and deferred tax is charged or credited to profit or loss, except when it relates to items charged or credited to other comprehensive income or equity, when the tax follows the transaction or event it relates to and is also charged or credited to other comprehensive income, or equity.

Current tax assets and current tax liabilities and deferred tax assets and deferred tax liabilities are offset, if and only if, there is a legally enforceable right to set off the amounts and the entity intends either to settle on the net basis or to realise and settle the liability simultaneously.

Current tax is based on taxable profit for the year. Current tax assets and liabilities are measured using tax rates that have been enacted or substantively enacted by the reporting period.

Deferred tax is calculated at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled based on tax rates that have been enacted or substantively enacted by the reporting date.

Deferred tax liabilities are recognised in respect of all timing differences that exist at the reporting date. Timing differences are differences between taxable profits and total comprehensive income that arise from the inclusion of income and expenses in tax assessments in different periods from their recognition in the financial statements. Deferred tax assets are recognised only to the extent that it is probable that they will be recovered by the reversal of deferred tax liabilities or other future taxable profits.

##### **Foreign currencies**

Foreign currency transactions are initially recorded in the functional currency, by applying the spot exchange rate as at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated at the exchange rate ruling at the reporting date, with any gains or losses being taken to the profit and loss account.

##### **Tangible assets**

All fixed assets are initially recorded at cost.

##### **Depreciation**

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Office equipment	-	25% straight line
Furniture and fixtures	-	25% straight line
Hotel equipment	-	25% straight line
Hotel development costs	-	10% straight line

# **Flexford Limited**

## **Notes to the Financial Statements *(continued)***

**Year ended 31 December 2017**

### **3. Accounting policies *(continued)***

#### **Stocks**

Stocks are measured at the lower of cost and estimated selling price less costs to complete and sell. Cost includes all costs of purchase, costs of conversion and other costs incurred in bringing the stock to its present location and condition.

#### **Cash and cash equivalents**

Cash and cash equivalents are basic financial instruments and include cash in hand and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### **Financial instruments**

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### ***Basic financial assets***

Basic financial assets, which include trade and other debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the financial asset is measured at the present value of the future receipts discounted at a market rate of interest.

#### ***Classification of financial liabilities***

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

#### ***Basic financial liabilities***

Basic financial liabilities, including trade and other creditors are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

#### ***Equity instruments***

Equity instruments issued by the company are recorded at the fair value of proceeds received, net of direct issue costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

# Flexford Limited

## Notes to the Financial Statements *(continued)*

### Year ended 31 December 2017

#### 4. Taxation on ordinary activities

The company has trading losses of £5,713,810 (2016: £4,512,962) available to carry forward against future trading profits.

Due to the uncertainty over the future profits of the company, a deferred tax asset of £1,076,760 (2016: £767,204) has not been recognised.

#### 5. Employee numbers

The average number of persons employed by the company during the year, including the directors, amounted to 48 (2016: 26).

#### 6. Loss before taxation

Loss before taxation is stated after charging:

	2017 £	2016 £
Depreciation of tangible assets	<u>708,546</u>	<u>341,208</u>

#### 7. Tangible fixed assets

	Hotel & office equipment £	Furniture and fixtures £	Hotel development costs £	Total £
<b>Cost</b>				
At 1 January 2017	278,329	276,782	5,604,320	<b>6,159,431</b>
Additions	<u>17,176</u>	<u>30,921</u>	<u>38,334</u>	<u><b>86,431</b></u>
<b>At 31 December 2017</b>	<u><b>295,505</b></u>	<u><b>307,703</b></u>	<u><b>5,642,654</b></u>	<u><b>6,245,862</b></u>
<b>Depreciation</b>				
At 1 January 2017	27,343	33,955	279,910	<b>341,208</b>
Charge for the year	<u>71,422</u>	<u>74,610</u>	<u>562,514</u>	<u><b>708,546</b></u>
<b>At 31 December 2017</b>	<u><b>98,765</b></u>	<u><b>108,565</b></u>	<u><b>842,424</b></u>	<u><b>1,049,754</b></u>
<b>Carrying amount</b>				
<b>At 31 December 2017</b>	<u><b>196,740</b></u>	<u><b>199,138</b></u>	<u><b>4,800,230</b></u>	<u><b>5,196,108</b></u>
At 31 December 2016	<u>250,986</u>	<u>242,827</u>	<u>5,324,410</u>	<u>5,818,223</u>

#### 8. Debtors

	2017 £	2016 £
Trade debtors	<b>36,227</b>	11,857
Other debtors	<u><b>136,383</b></u>	<u>70,437</u>
	<u><b>172,610</b></u>	<u>82,294</u>

# Flexford Limited

## Notes to the Financial Statements *(continued)*

### Year ended 31 December 2017

#### 9. Creditors: amounts falling due within one year

	2017	2016
	£	£
Trade creditors	400,598	226,611
Social security and other taxes	71,888	29,445
Other creditors	13,030,558	12,046,815
	<u>13,503,044</u>	<u>12,302,871</u>

#### 10. Related party transactions

Included in other creditors is £10,176,672 (2016: £10,249,952) due to K R Spencer, a director and shareholder. The loan is interest free and repayable on demand, and is included in creditors.

Included in other creditors is £10,000 (2016: £10,000) due to Bishops Investments Limited in respect of funding provided, and is included in creditors. K R Spencer is the sole director and shareholder of Bishops Investments Limited.

Included in other creditors is £198,800 (2016: £198,800) due to Flanstead Limited in respect of funding provided. During the year £208,755 (2016: £87,393) was paid to Flanstead Limited in respect of rates paid on Flexford Limited's behalf. The balance at the end of the year was £17,963 (2016: £28,783) and is included in trade creditors. K R Spencer is the sole director and shareholder of Flanstead Limited.

Included in other creditors is £1,089,645 (2016: £907,256) due to NDA Gymnastics Limited in respect of income collected by Flexford Limited on their behalf. During the year £3,383 (2016: £Nil) was paid to NDA Gymnastics Limited in relation to staff costs. During the year sales and recharges amounting to £9,821 (2016: £17,793) were made to NDA Gymnastics Limited. The balance outstanding at the end of the year was £Nil (2016: £4,395) and is included in trade debtors. K R Spencer was a director of this company and had a controlling interest in it.

The following related party transactions were with subsidiaries of SQIB Limited, in which K R Spencer is a director and shareholder in its ultimate parent company Armature Limited. During the year service charges amounting to £42,275 (2016: £128,871) were paid to Integra Property Management Limited. The balance outstanding at the end of the year was £96,314 (2016: £91,597) and is included in trade creditors. During the year recharges of £Nil (2016: £955) were made to Integra Property Management Limited. During the year sales and recharges amounting to £17,298 (2016: £9,265) were made to Salomons UK Ltd. The balance at the end of the year was £1,147 (2016: £733) and is included in trade debtors. During the year purchases and recharges amounting to £194,754 (2016: £55,111) were bought from Salomons UK Ltd. The balance at the end of the year was £23,222 (2016: £32,842) and is included in trade creditors.

# **Flexford Limited**

## **Notes to the Financial Statements *(continued)***

### **Year ended 31 December 2017**

#### **10. Related party transactions *(continued)***

The following related party transactions were with subsidiaries of Markerstudy Holdings Limited, in which K R Spencer is a director and the majority shareholder. Included in other creditors is £179,336 (2016: £179,336) due to One Media and Creative UK Limited in respect of marketing services supplied. During the year sales and recharges amounting to £499 (2016: £2,970) were made to One Media and Creative UK Limited. The balance outstanding at the year end was £350 (2016: £375) and is included in trade debtors. During the year purchases and recharges amounting to £80,135 (2016: £91,742) were bought from One Media and Creative UK Limited. The balance at the end of the year was £14,799 (2016: £1,626) and is included in trade creditors. Included in other creditors is £155,983 (2016: £7,107) due to Markerstudy Limited. During the year sales and recharges amounting to £19,022 (2016: £2,670) were made to Markerstudy Limited. The balance at the end of the year was £15,059 (2016: £Nil). During the year purchases and recharges amounting to £23,051 (2016: £6,482) were bought from Markerstudy Limited. The balance at the end of the year was £1,308 (2016: £244) and is included in trade creditors. During the year purchases and recharges amounting to £90,143 (2016: £46,930) were bought from Trifords Limited. The balance at the end of the year was £23,018 (2016: £11,044) and is included in trade creditors.

#### **11. Controlling party**

The company is under the control of K R Spencer, a director, and A Spencer.