Group Strategic Report, Report of the Directors and

Consolidated Financial Statements

for the Year Ended 28 February 2022

<u>for</u>

Aston Barclay Holdings Limited

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Company Information

Directors:	G i MacLeod P D Khot M A Potter T Marley
Secretary:	P D Khot
Registered office:	Unit 1-2 Harvard Way Normanton Industrial Estate Normanton West Yorkshire WF6 1FL
Registered number:	04527312 (England and Wales)
Independent Auditors:	PricewaterhouseCoopers LLP One Chamberlain Square Birmingham B3 3AX

Group Strategic Report For the Year Ended 28 February 2022

The Directors present their strategic report of the Company and the group for the year ended 28 February 2022.

Principal activities

The principal activity of the Company is that of the holding company of Aston Barclay Limited and Digital Automotive Solutions Ltd. The Directors are not aware, at the date of this report, of any likely major changes in the Company's activities in the next year. The principal activities of the Group are undertaken by two subsidiaries – Aston Barclay Limited and Digital Automotive Solutions Ltd. The activities undertaken by the Group are the remarketing of used vehicles via physical and online auctions by Aston Barclay Limited, and the trading of used vehicles purchased from consumers via the online business, The Car Buying Group (the trading name of Digital Automotive Solutions Ltd).

Review of the Business

Group EBITDA for the year was £7,644,000, an increase of 24.8% over the previous year of £6,124,000. This was driven by a strong performance by its subsidiary companies – Aston Barclay Limited and Digital Automotive Solutions Ltd.

The Group's profit after taxation for the year was £4,182,000 a significant improvement over the previous year of £1,941,000.

As at 28 February 2022, the Group had net assets of £22,845,000 (28 February 2021: £18,663,000).

The Group was adversely affected during the year due to Covid-19 and associated supply chain issues. The Group commenced its financial year under Lockdown 3 and continued to trade using an online only model. Coming out of lockdown in April 2021, the Group was the first sizeable operator within the remarketing industry to switch to an omni channel (physical and online) solution, which was well received by vendors and buyers.

Vehicle shortage due to new car supply chain issues caused a lack of supply in the fleet and OEM sectors, with those vendors operating on the basis of lease extensions – this had the effect of substantially reducing the volume of vehicles coming into the remarketing channel.

After the end of Lockdown 3, retail activity picked up and the re-opening of dealerships led to an increase in dealer part exchange volumes. Buyer demand for stock led to improving conversion and CAP performance for the Group's vendors.

Towards the end of the financial year, the retail market started showing signs of slowing with consumer appetite reducing slightly due to cost of living increases and the recent events in Ukraine. Some OEMs were able to better meet demand for new vehicles with some lead times reduced to 3 to 4 months although challenges remain. As a result, the reduced supply of Fleet and OEM vehicles into the remarketing channel is expected to continue until at least Q3 2022.

Despite these challenges, the volume of sold units in the year increased by 13% over previous year, with the primary growth coming from The Car Buying Group ("TCBG"), which doubled its volume over the previous year. During the second half of the year, TCBG expanded the vehicle purchasing team by 96% delivering a sharp rise in the volume of vehicle transactions.

During the year, the Group's subsidiary Aston Barclay Limited ("ABL") partnered with the AA to provide an "Assured" product, a comprehensive mechanical inspection undertaken by qualified, impartial AA technicians across ABL's six remarketing centres in the UK. ABL enhanced its refurbishment offerings with improved grades either pre or post-sale, helping customers realise a better return on entries into auction, or a quicker retail-ready vehicle once the hammer had fallen. ABL also won the prestigious "Remarketing Company of the Year" Award in December 2021 for the second year running. The Judging panel said "Aston Barclay is brimming with innovations and ideas. The strongest presentation on the day. They carried out research and listened to their customer, offering tailored sales approaches for fleets, OEMs and dealers."

The Group continues to focus on providing market leading customer service and on out-performing its competitors in the key areas of conversion and CAP performance. Its continued investment in people, technology, marketing and infrastructure provides a solid platform on which the Group will continue to build upon in the future.

Increased vehicle purchasing activity and data sharing between the two subsidiary companies has yielded a greatly improved and sustained financial performance for both companies. The Group's forecast volume is expected to continue to grow as a result of continuing growth in the forecast volume for Digital Automotive Solutions Ltd.

Group Strategic Report For the Year Ended 28 February 2022

Section 172(1) Statement

In accordance with Section 172(1) of the Companies Act 2006, the Directors set out below the actions they have taken to comply with their Section 172 duties. Section 172 of the Companies Act 2006 requires Board members to acknowledge that they must act in a manner which is most likely to promote the success of the company for the benefit of its members as a whole. In doing so they must have regard to the following matters:

- a) the likely consequences of any decision in the long term.
- b) the interests of the company's employees.
- c) the need to foster the company's business relationships with suppliers, customers and others.
- d) the impact of the company's operations on the community and the environment.
- e) the desirability of the company maintaining a reputation for high standards of business conduct; and
- f) the need to act fairly as between members of the company.

Governance and decision making

The Directors are responsible for making decisions concerning the Group's trading, strategy and future direction. Matters are presented at Board meetings and are considered by the Directors, who give careful consideration to all the matters outlined above when making decisions.

Governance processes, including the comprehensive Terms of Reference structure, are regularly reviewed in detail and various improvements introduced where necessary on an ongoing basis. Any changes are designed to better allow effective delegation of powers to the executive management and the reservation of powers to the Board. Board meetings are held monthly with papers prepared and distributed in advance in respect of any principal decisions which are required to be made. Minutes of all board meetings are prepared and reviewed to ensure they adequately reflect the decision-making process and the discussions which took place in advance of decisions being taken.

Long term outlook

When making decisions, the Directors look to maximise the potential for the positive long-term development of the Group and consider whether any proposed action is consistent with that aim. The Group has a history in recent years of significant investment in new physical and digital capabilities with the aim of protecting and developing the Group's long-term competitive position.

Employee interests

The Group's employees are critical to delivering outstanding service to our vendors, buyers and other stakeholders. The Group regularly engages with employees in both informal and formal ways, including regular structured engagement surveys, and the results of these are reported to the Board and discussed by the Directors. There is also a significant ongoing investment in a comprehensive training and development program which aims to maximise the potential of all the Group's employees. For further details see the Employee Engagement section in the Stakeholder section of the Directors' report.

Group Strategic Report For the Year Ended 28 February 2022

Section 172(1) Statement - continued

Relationships with suppliers, customers and other stakeholders

The Group works closely with its vendors and buyers to deliver an open and transparent marketplace for transacting cars and LCVs. There is regular communication by the Group with both vendors and buyers, including structured surveys that deliver focused feedback to the Directors with the aim of that feedback enabling improved products and services. The Group aims to develop strategic supply partnerships where possible, to treat all suppliers fairly and openly, and also seeks to extend this level of openness and transparency to its key financial stakeholders, most notably the providers of long-term debt finance and various working capital facilities.

Community engagement and environment

The Group aims to generate positive local community impact where possible, and this includes job creation and the recruitment of new permanent and part-time employees where investments are made in new infrastructure. The Group is committed to being environmentally responsible and seeks to limit energy usage and its carbon footprint where possible.

Business conduct, fairness and sustainability

The Group aims to have high standards of integrity and conduct, and interact with its customers, employees and wider stakeholders in a fair and transparent way. This behaviour seeks to ensure that the Group maintains its position as a key member of its industry and preserves and enhances over time its reputation for high standards of service.

Principal risks and uncertainties

The Group maintains a risk register which is reviewed and discussed by the senior leadership team and the board on a monthly basis. The Group performs a robust assessment of any newly identified risks and prepares mitigation plans to reduce their impact on business.

The principal risk to the Group is the lack of new car supply which is affecting the supply of vehicles for remarketing, mainly from the current OEM and fleet vendors. The Group has taken steps to increase volume through new business and increasing market share of vendors. The Group has implemented a new organisation structure to facilitate this. In addition to this, uncertainty around consumer confidence, the impact on discretionary spends continues to be a risk and one the Group will look to mitigate with other revenue opportunities and service add-ons.

The Group's banking headroom position and associated covenants have been stress tested for plausible volume reduction scenarios. These assessments have been reviewed and discussed by the Board of Directors, with consideration given to sensible mitigating actions which are readily available to the Group. The directors have considered the commercial terms in place with customers and suppliers, along with the ability, if required, for the business to scale down costs in the event of reduced demand. Whilst these are uncertain times, being able to efficiently manage costs in line with fluctuating volumes is a fundamental part of the offering that the Group already provides to many of its customers

The Group continues to generate strong cash flows and therefore, the Directors do not consider the business to be at risk from any unforeseen price, supply or demand movements.

Group Strategic Report For the Year Ended 28 February 2022

Financial risk management objectives and policies

The Group has a broad range of vendors and buyers and is continually developing a broader service offering and, as such, closely manages volume and price risk. In addition, the Group's cash flow profile generally sees vehicles being paid for before they leave site and with those cash flows from buyers being closely matched to remittances to vendors. The Group therefore closely manages and controls its inherently low levels of credit, liquidity and cash flow risk.

Interest rate risk

The Company's principal exposure to interest rate risk is the long-term loan held in the group company, ABVR Group Limited. The interest cost has increased progressively with the increase in the Bank of England rate from 0.25% in December 2021 to 1% in May 2022. The Group will be reviewing its refinancing options imminently and the corresponding interest costs as the current facility comes up for repayment/refinancing in June 2024.

Financial key performance indicators

The Directors use a number of key performance indicators to measure the performance of the business. In addition to the measures of turnover and profit margins, these include the number of vehicles sold, income per vehicle and the number of vehicles sold as a percentage of those entered. Variable costs are measured against the number of vehicles sold and fixed costs against their utilisation.

	2022	2021
Revenue (£'000s)	150,497	57,517
Volumes sold (units)	99,368	88,229
Cash and cash equivalents at the year/period end (£'000)	14,203	11,157

Other key performance indicators

The Directors measure the overall trading performance by reference to Earnings Before Interest, Taxation, Depreciation (net of disposal) and Amortisation and exceptional items (EBITDA). The reconciliation of EBITDA to the Operating Profit shown in the Consolidated Statement of Comprehensive Income is as follows:

	2022 £'000	2021 £'000
EBITDA	7,644	6,124
Exceptional items	(339)	(1,547)
Amortisation	(1,270)	(1,142)
Depreciation (net of disposal)	(1,404)	(1,470)
Operating profit	4,631	1,965

The Directors also monitor the results of the performance reviews carried out by customers (both vendors and buyers).

The Directors actively manage working capital and cash with the aim that the Group has significant liquid cash resources and facility headroom at all times. In addition to a cash and cash equivalents balance of £14.2m, ABVR Holdings Limited group also had undrawn revolving credit facilities of £6.5m as at 28 February 2022.

The Company is looking to earn a return on its investments in subsidiaries and is not a trading company. Accordingly, the directors do not consider any key performance indicators necessary in relation to their stewardship of the Company.

Group Strategic Report For the Year Ended 28 February 2022

Future Developments

The Directors will continue to grow and develop the remarketing business by focussing on an omni-channel service offering, investing in both its auction centres and its digital solutions. The Group has also embarked on scaling up the car buying business which will increase the volume flow into its remarketing business. The Group will be making a substantial investment this financial year in state-of-the-art imaging equipment to better present the vehicles it sells in the online environment. Furthermore, the Group is actively reviewing the support functions in each of its subsidiaries to bring further synergies and efficiencies within the group.

The Group also continues to invest heavily in its people, having launched a comprehensive Learning & Development program in mid-2020.

Finally, I would like to thank all of the employees, customers and suppliers of the Group for their continued support. It is very pleasing to be able to report on real progress on many levels this year despite this challenging external environment, and we look forward to the future with optimism.

This report was approved by the board on 26 May 2022 and signed on its behalf.

P D Khot Director

Report of the Directors For the Year Ended 28 February 2022

The directors present their report with the audited consolidated financial statements of the company and the Group for the year ended 28 February 2022.

Results and dividends

The profit for the year, after taxation, amounted to £4,182,000 (2021 - £1,941,000).

There were no interim dividends paid during the year. The Directors do not recommend the payment of a final dividend (2021 £Nit).

Directors

The directors of the company who were in office during the year and up to the date of signing the financial statements were:

G I MacLeod P D Khot M A Potter

T Marley (appointed 31/03/2022)

Statements of directors' responsibilities in respect of the financial statements

The directors are responsible for preparing the Group Strategic Report, Report of the Directors and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the group and the company financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law).

Under company law, directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company and of the profit or loss of the group for that period. In preparing the financial statements, the directors are required to:

- Select suitable accounting policies and then apply them consistently;
- State whether applicable United Kingdom Accounting Standards, comprising FRS 102 have been followed, subject to
 any material departures disclosed and explained in the financial statements;
- · Make judgements and accounting estimates that are reasonable and prudent; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and company will continue in business.

The directors are responsible for safeguarding the assets of the group and company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are also responsible for keeping adequate accounting records that are sufficient to show and explain the group's and company's transactions and disclose with reasonable accuracy at any time the financial position of the group and company and enable them to ensure that the financial statements comply with the Companies Act 2006.

Directors' indemnities

The Group maintains cover under a qualifying third-party indemnity for all directors and officers against liabilities which may be incurred by them whilst acting as Directors or Officers during the financial period and also at the date of approval of the financial statements.

Report of the Directors For the Year Ended 28 February 2022

Going concern

The Directors are required to consider the appropriateness of the going concern basis when preparing the consolidated financial statements. The Directors have taken note of the Financial Reporting Council guidance in respect of Going Concern which recommends the reasons for this decision to be explained. The Directors have assessed the future funding requirements of the Group and have determined that the forecasts and projections show that the Group can generate sufficient cash, taking into consideration future possible changes in trading performance.

The Company and Group which it is part of manages its liquidity needs through a combination of long and short-term facilities including working capital, revolving credit facilities, senior debt and long-term shareholder funding. Externally provided debt includes certain quarterly covenant tests. The Group forecasts and monitors its cash inflows and outflows on a rolling 13-week basis. Furthermore, it utilises rolling integrated financial forecasts to monitor its scheduled debt servicing payments and its forecast covenant compliance. The board approves the annual budget and regularly reviews the rolling integrated forecasts, which reflect an up-to-date view of trading in the forecast period.

In evaluating the going concern assumption, and as part of the integrated financial forecasts, the directors have prepared detailed trading and cash flow forecasts for the period to 28 February 2025 and compared these, together with a range of plausible sensitivities, to the bank facilities and the related covenant requirements of the group. The Group's bank funders, Crescent Capital, and Barclays Bank plc, remain highly supportive of the Group. Digital Automotive Solutions Ltd, a subsidiary of the Company, discontinued its short-term stock funding facility during the year and became part of the restated Group funding facilities as a guarantor. The financial covenants were reset based on Group financial forecasts. It is anticipated that the Group which Aston Barclay Holdings Limited is a part of, will comply with all covenants at future testing periods.

After consideration of the forecasts and sensitivities and the range of support available, the directors have a reasonable expectation that the Group will be able to continue to meet its liabilities as they fall due for the foreseeable future and it is therefore appropriate to prepare the financial statements on a going concern basis.

Charitable and political donations and expenditure

The Group contributed £6,980 (2021: £789) to charities for a number of minor fund-raising projects during the period. The Group made no political contributions during the year (2021: £nil).

Matters covered in the strategic report

The future developments and financial risk management disclosures required under S414C(11) of the Companies Act 2006 are commented upon in the Strategic Report as the directors consider them to be of strategic importance to the company.

Stakeholder Engagement

Employee Engagement

The Board ensures that the Group complies with the Equality Act 2010 (which replaces the Disability Discrimination Act 1995) and that disabled people falling within the definition of the Act are treated equally and fairly. We aim to ensure we recruit and retain the best people for the Group.

The Group recognises its responsibilities to ensure the fair treatment of all its employees in accordance with UK legislation. Equal opportunities for appropriate training, career development and promotion are available to all employees regardless of any physical disability or their gender, religion, race or nationality. In particular, having regard to their aptitudes and abilities, the Group gives full and fair consideration to applications for employment received from disabled persons. In the event of employees becoming disabled, continuity of employment and appropriate training is arranged, where practicable.

The Group places considerable value on the involvement of its colleagues and has continued to keep them informed on matters affecting them as employees and on the various factors affecting the performance of the Group. This is achieved through many mediums including formal and informal meetings, regular team briefs, quarterly newsletter and webinars, notice board, HR software and colleague forums.

The health and safety of our people remains our top priority. The Group will continue to monitor guidance issued from the various worldwide authorities as the Covid-19 situation progresses to ensure that our business remains well placed to respond appropriately.

Report of the Directors For the Year Ended 28 February 2022

Stakeholder Engagement - continued

Other Stakeholder Engagement

Our stakeholders and our engagement with them are set out below. Further discussion about our engagement with stakeholders in respect of the principal decisions made by the Group are set out in the s172(1) Statement included in the Strategic report.

Stakeholders (excl. Employees)	How we have engaged	What the outcomes are		
Vendors	Regular meetings and written and verbal communication	Review and adherence to Vendor SLAs, performance reporting and improvement tracking		
Customers	Regular meetings and written and verbal communication	Understand the changing market situation due to the pandemic based on their feedback and react accordingly		
Principal suppliers including transport services, valet services and landlords	Regular meetings and written and verbal communication	Review and adherence to Vendor SLAs, performance reporting and improvement tracking		
Other supplies of goods and services	Meetings as required and written and verbal communication	Management of the ongoing trading relationship		

Streamlined Energy & Carbon Reporting (SECR)

This report summarises the energy usage, associated emissions, energy efficiency actions and energy performance for Aston Barclay Limited, under the government policy Streamlined Energy & Carbon Reporting (SECR), as implemented by the Companies (Directors' Report) and Limited Liability Partnerships (Energy and Carbon Report) Regulations 2018.

Consumption (kWh) and Greenhouse Gas emissions (tCO2e) Totals

The following figures show the consumption and associated emissions for this reporting year for our operations, with figures from the previous reporting period included for comparison.

Scope 1 consumption and emissions relate to direct combustion of natural gas, and fuels utilised for transportation operations, such as company vehicle fleets.

Scope 2 consumption and emissions relate to indirect emissions relating to the consumption of purchased electricity in day-to-day business operations.

TotalsThe total consumption (kWh) figures for energy supplies reportable by the Company are as follows:

Utility and Scope	2021/22 UK Consumption (kWh)	2020/21 UK Consumption (kWh)
Grid-Supplied Electricity (Scope 2)	1,246,434	545,392
Gaseous and other fuels (Scope 1)	238,089	227,119
Transportation (Scope 1)	4,118,625	2,953,427
Total	5,603,148	3,725,938

Report of the Directors For the Year Ended 28 February 2022

Streamlined Energy & Carbon Reporting (SECR) - continued

The total emission (tCO2e) figures for energy supplies reportable by the Company, are as follows:

Utility and Scope	2021/22 UK Consumption (tCO ₂ e)	2020/21 UK Consumption (tCO₂e)
Grid-Supplied Electricity (Scope 2)	264.66	127.15
Gaseous and other fuels (Scope 1)	43.61	41.76
Transportation (Scope 1)	972.35	708.73
Total	1,280.62	877.64

The Group has calculated its business travel (Scope 3) for the reporting period, not already accounted for in Scope 1 and this totals 8.12 tCO2e, based on BEIS data.

Intensity Metric

An intensity metric of tCO2e per £m turnover has been applied for our annual total emissions. The methodology of the intensity metric calculations is detailed in the appendix, and results of this analysis is as follows:

Intensity Metric	2021/22 Intensity Metric	2020/21 Intensity Metric
tCO2e / £m turnover	42.03	33.35

Energy Efficiency Improvements

The Company is committed to year-on-year improvements in their operational energy efficiency. As such, a register of energy efficiency measures available to the Company has been compiled, with a view to implementing these measures in the next 5 years.

Measures ongoing and undertaken through 2021/22:

The Group has actively encouraged employees to work from home to reduce the travel and therefore minimising the environmental impact from Scope 3 emissions.

The Group has also encouraged all Senior Team and Operational meetings to virtual instead of face to face, resulting in a reduction in emissions.

The Group is also continuing with the LED lighting replacement, this will result in a reduction in emissions from electricity consumption.

The Group has also increased its energy awareness training of employees.

Measures prioritised for implementation in 2022/23:

The Group is looking to implement ISO14001 in 2022. This will increase environmental awareness for all employees.

The Group is beginning to review Scope 3 categories and is focussing on C7 Employee Commuting to further engage with employees.

The Group is seeking to become Carbon Neutral in Scopes 1 & 2.

The Group has appointed a Head of Logistics to focus on driving efficiencies within the Transport Department.

Report of the Directors For the Year Ended 28 February 2022

Reporting Methodology

Scope 1 and 2 consumption and CO2e emission data has been calculated in line with the 2019 UK Government environmental reporting guidance. The following Emission Factor Databases consistent with the 2019 UK Government environmental reporting guidance have been used, utilising the current published kWh gross calorific value (CV) and kgCO2e emissions factors relevant for reporting year 01/03/2021 – 28/02/2022:

Database 2021, Version 1.

Estimations undertaken to cover missing billing periods for properties directly invoiced to Aston Barclay Limited were calculated on a kWh/day pro-rata basis at meter level. These estimations equated to 10% of reported consumption.

Intensity metrics have been calculated utilising the 2021/22 reportable figures for the following metrics, and tCO2e for both individual sources and total emissions were then divided by this figure to determine the tCO2e per metric:

Total turnover (£m): £30.47m

Disclosure of information to auditors

In the case of each director in office at the date the Report of the Directors is approved:

- so far as the director is aware, there is no relevant audit information of which the company's auditors are upaware; and
- they have taken all the steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

Independent Auditors

The auditors, PricewaterhouseCoopers LLP, have shown their willingness to continue in office.

This report was approved by the board on 26 May 2022 and signed on its behalf.

P D Khot Director

Independent auditors' report to the members of Aston Barclay Holdings Limited

Report on the audit of the financial statements

Opinion

In our opinion, Aston Barclay Holdings Limited's group financial statements and company financial statements (the "financial statements"):

- give a true and fair view of the state of the group's and of the company's affairs as at 28 February 2022 and of the group's profit and the group's cash flows for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law);
 and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the group strategic report, report of the directors and consolidated financial statements (the "Annual Report"), which comprise: the consolidated and company statements of financial position as at 28 February 2022; the consolidated statement of comprehensive income, consolidated cash flow statement and consolidated and company statements of changes in equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the group's and the company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

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Independent auditors' report to the members of Aston Barclay Holdings Limited

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic report and Report of the Directors, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

Strategic report and Report of the Directors

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic report and Report of the Directors for the year ended 28 February 2022 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the group and company and their environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic report and Report of the Directors.

Responsibilities for the financial statements and the audit

Responsibilities of the directors for the financial statements

As explained more fully in the statement of directors' responsibilities in respect of the financial statements, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the company or to cease operations, or have no realistic alternative but to do so.

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Independent auditors' report to the members of Aston Barclay Holdings Limited

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the group and industry, we identified that the principal risks of non-compliance with laws and regulations related to UK tax legislations, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the financial statements such as the Companies Act 2006. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting of inappropriate journal entries and management bias in accounting estimates. Audit procedures performed by the engagement team included:

- Identifying and testing journal entries, in particular journal entries posted with unusual account combinations.
- Assessing significant judgements and estimates in particular those relating to impairment of goodwill, intangible and tangible assets, allowance for doubtful debts, recoverable amount of investments in subsidiaries, rebate liabilities booked and net realizable value of inventory and the disclosures included on these balances within the financial statements.
- Reviewing the minutes of the board meeting to check any non -compliance with laws and regulations.
- Incorporating elements of unpredictability
- Discussions with management, including consideration of known of suspected instances of non-compliance with laws and regulation and fraud

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

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Independent auditors' report to the members of Aston Barclay Holdings Limited

Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- · we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the company financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Neil Philpott (Senior Statutory Auditor) for and on behalf of PricewaterhouseCoopers LLP Chartered Accountants and Statutory Auditors Birmingham Date:

Consolidated Statement of Comprehensive Income For the Year Ended 28 February 2022

	Notes	Year Ended 28/02/22 £'000	Year Ended 28/02/21 £'000
Turnover	4	150,497	57,517
Cost of sales		(128,746)	(38,872)
Gross profit		21,751	18,645
Administrative expenses Exceptional administrative expenses	9	(16,815) (339)	(16,673) (1, <u>5</u> 47)
Total administrative expenses		(17,154)	(18,220)
		4,597	425
Other operating income	5	34	1,540
Operating profit	7	4,631	1,965
Interest payable and similar expenses	10	(42)	(23)
Profit before taxation		4,589	1,942
Tax on profit	11	(407)	(1)
Profit for the financial period		<u>4,182</u>	1,941
Profit attributable to: Owners of the parent		4,182	1,941

There was no other comprehensive income for the year ended 28 February 2022 (year ended 28 February 2021: £Nil).

All amounts relate to continuing operations.

Aston Barclay Holdings Limited (Registered number: 04527312)

Consolidated Statement of Financial Position As at 28 February 2022

1	Notes	28 Feb 2022 £'000	28 Feb 2021 £'000
Fixed assets			
Intangible assets	13	6,454	6,648
Tangible assets	14	14,860	15,987
		21,314	22,635
Current assets			
Stocks	16	3,913	926
Debtors	17	17,545	13,346
Cash and cash equivalents		14,203	<u>11,157</u>
		35,661	25,429
Creditors			(00.000)
Amounts falling due within one year	18	<u>(34,130</u>)	<u>(28,936</u>)
Net current assets/(liabilities)		<u> 1,531</u>	_(3,507)
Total assets less current liabilities		22,845	19,128
Creditors			
Amounts falling due after more than one year	19	-	(465)
Provisions for liabilities	22		
Net assets		22,845	18,663
Capital and reserves			
Capital and reserves Called up share capital	25	298	298
Capital redemption reserve	26	202	202
Retained earnings	26	22,345	18,163
recurred carmings		22,010	
Total Shareholders' funds		22,845	18,663

The financial statements on pages 16 to 40 were approved by the Board of Directors on 26 May 2022 and were signed on its behalf by:

P D Khot Director

Aston Barclay Holdings Limited (Registered number: 04527312)

Company Statement of Financial Position As at 28 February 2022

	Notes	28 Feb 2022 £'000	28 Feb 2021 £'000
Fixed assets			
Tangible assets	14	12,744	12,813
Investments	15	6,385	5,759
		19,129	18,572
Current assets			
Debtors	17	2,694	2,694
Creditors			
Amounts falling due within one year	18	(8,357)	(8,380)
		(F.000)	/F (000)
Net current liabilities		(5,663)	(5,686)
Total assets less current liabilities		13,466	12,886
Creditors			
Amounts falling due after more than one year	19		(465)
Net assets		<u> 13,466</u>	12,421
Capital and reserves			
Called up share capital	25	298	298
Capital redemption reserve	26	202	202
Retained earnings	26	<u>12,966</u>	<u>11,921</u>
Total Shareholders' funds		13,466	12,421
Company's profit for the financial year		1,045	1,081

The financial statements on pages 16 to 40 were approved by the Board of Directors on 26 May 2022 and were signed on its behalf by:

P D Khot Director

Consolidated Statement of Changes in Equity For the Year Ended 28 February 2022

	Called up share capital £'000	Capital redemption reserve £'000	Retained earnings £'000	Total equity £'000
Balance at 01 March 2020	298	202	16,222	16,722
Changes in equity Profit for financial year and total comprehensive income Balance at 28 February 2021			1,941 18,163	1,941 18,663
Changes in equity Profit for financial year and total comprehensive income			4,182	4,182
Balance at 28 February 2022	298	202	22,345	22,845

Company Statement of Changes in Equity For the Year Ended 28 February 2022

	Called up share capital £'000	Capital redemptior reserve £'000	n Retained earnings £'000	Total equity £'000
Balance at 01 March 2020	298	202	10,840	11,340
Changes in equity Profit for financial year and total comprehensive income Balance at 28 February 2021			1,081 11,921	1,081 12,421
Changes in equity Profit for financial year and total comprehensive income	=	<u>_</u> _	1,045	1,045
Balance at 28 February 2022	298	202	12,966	13,466

Consolidated Cash Flow Statement For the Year Ended 28 February 2022

No	otes	Year Ended 28/02/22 £'000	Year Ended 28/02/21 £'000
Cash flows from operating activities			
Cash generated from operations	1	5,400	13,867
Interest paid		(39)	(19)
Corporation tax (paid)/received		<u>(110</u>)	12
Net cash from operating activities		5,251	13,860
Net cash from operating activities			10,000
Cash flows from investing activities			
Purchase of intangible assets		(512)	(250)
Purchase of tangible assets		(335)	(366)
Payment of deferred consideration		(903)	(977)
Proceeds from disposal of tangible assets		58	404
Net cash used in investing activities		(1,692)	<u>(1,189</u>)
Cash flows from financing activities			
Short term stock funding drawn down		40,900	15,428
Repayment of short term stock		(41,389)	(16,226)
Interest paid		(3)	(4)
Capital repayments in year		(21)	(50)
Director loan withdrawal			58
Net cash used in financing activities		<u>(513</u>)	<u>(794</u>)
Increase in cash and cash equivalents		3,046	11,877
Cash and cash equivalents at beginning of period	2	11,157	(720)
period	2	11,107	(720)
			
Cash and cash equivalents at end of period	2	14,203	<u>11,157</u>

Notes to the Consolidated Cash Flow Statement For the Year Ended 28 February 2022

Reconciliation of profit for the financial period to cash generated from operations

	Year Ended 28/02/22 £'000	Year Ended 28/02/21 £'000
Profit for the financial period/year	4,182	1,941
Depreciation and amortisation charges	2,709	2,713
Profit on disposal of tangible assets	(35)	(101)
Loss on disposal of intangible assets	62	=
Interest costs	42	23
Taxation	407	1
	7,367	4,577
(Increase)/decrease in stocks	(2,987)	465
(Increase)/decrease in trade and other debtors	(4,197)	4,406
Increase in trade and other creditors	<u>5,217</u>	4,419
Cash generated from operations	<u>5,400</u>	<u>13,867</u>

2. Cash and cash equivalents

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

As at 28 February 2022		
Cash and cash equivalents	28/02/22 £'000 14,203	28/02/21 £'000 11,157
	<u>14,203</u>	11,157
As at 28 February 2021		
	28/02/21	28/02/20
Cash and cash equivalents	£'000 11,157	£'000
Bank overdrafts		(720)
	<u>11,157</u>	(720)

Notes to the Consolidated Financial Statements For the Year Ended 28 February 2022

1. Statutory information

Aston Barclay Holdings Limited is a private company, limited by shares, incorporated in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

2. Accounting policies

Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Parent company disclosure exemptions

In preparing the separate financial statements of the Company, advantage has been taken of the following disclosure exemptions available to qualifying entities:

- Only one reconciliation of the number of shares outstanding at the beginning and end of the period has been
 presented as the reconciliations for the Group and the Company would be identical;
- No cash flow statement or net debt reconciliation has been presented for the Company;
- Disclosures in respect of the Company's income, expense, net gains and net losses on financial instruments measured at amortised cost have not been presented as equivalent disclosures have been provided in respect of the Group as a whole;
- No disclosure has been given for the aggregate remuneration of the key management personnel of the Company as their remuneration is included in the totals for the Group as a whole

The following principal accounting policies have been applied consistently throughout the year:

Basis of consolidation

The consolidated financial statements present the results of the Company and its own subsidiaries ("the Group") as if they form a single entity. Intercompany transactions and balances between group companies are therefore eliminated in full.

The consolidated financial statements incorporate the results of business combinations using the purchase method. In the Statement of Financial Position, the acquiree's identifiable assets, liabilities and contingent liabilities are initially recognised at their fair values at the acquisition date. The results of acquired operations are included in the Consolidated Statement of Comprehensive Income from the date on which control is obtained. They are deconsolidated from the date control ceases.

Going Concern

The Directors are required to consider the appropriateness of the going concern basis when preparing the consolidated financial statements. The Directors have taken note of the Financial Reporting Council guidance in respect of Going Concern which recommends the reasons for this decision to be explained. The Directors have assessed the future funding requirements of the Group and have determined that the forecasts and projections show that the Group can generate sufficient cash, taking into consideration future possible changes in trading performance.

The Company and Group which it is part of manages its liquidity needs through a combination of long and short-term facilities including working capital, revolving credit facilities, senior debt and long-term shareholder funding. Externally provided debt includes certain quarterly covenant tests. The Group forecasts and monitors its cash inflows and outflows on a rolling 13-week basis. Furthermore, it utilises rolling integrated financial forecasts to monitor its scheduled debt servicing payments and its forecast covenant compliance. The board approves the annual budget and regularly reviews the rolling integrated forecasts, which reflect an up-to-date view of trading in the forecast period.

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Notes to the Consolidated Financial Statements - continued For the Year Ended 28 February 2022

2. Accounting policies - continued

Going Concern - continued

In evaluating the going concern assumption, and as part of the integrated financial forecasts, the directors have prepared detailed trading and cash flow forecasts for the period to 28 February 2025 and compared these, together with a range of plausible sensitivities, to the bank facilities and the related covenant requirements of the group. The Group's bank funders, Crescent Capital, and Barclays Bank plc, remain highly supportive of the Group. Digital Automotive Solutions Ltd, a subsidiary of the Company, discontinued its short-term stock funding facility during the year and became part of the restated Group funding facilities as a guarantor. The financial covenants were reset based on Group financial forecasts. It is anticipated that the Group which Aston Barclay Holdings Limited is a part of, will comply with all covenants at future testing periods.

After consideration of the forecasts and sensitivities and the range of support available, the directors have a reasonable expectation that the Group will be able to continue to meet its liabilities as they fall due for the foreseeable future and it is therefore appropriate to prepare the financial statements on a going concern basis.

Turnover

Rendering of Services

Revenue represents selling fees for vehicles sold by the Company together with fees for related services including collection/delivery, valeting and refurbishments. Revenue represents only the selling fees for our services, excluding the value of the vehicle sold. Revenue is recognised at the time the service is provided, which predominantly at the point the vehicle is sold at auction. Revenue is stated net of rebates and value added taxes.

Sale of goods

Revenue represents the sale value of a vehicles sold and is recognised on the date of sale. Revenue is measured at the fair value of consideration received or receivable and is stated net of discounts and value added taxes.

Grant Income

Grants and other income receivable from government are recognised in Other operating income. Such amounts receivable as compensation for expenses already incurred are recognised when they become receivable. Other grants are only recognised when it is reasonably certain that the Company will comply with the conditions, if any, attached to the grant and that the grant will be received.

Goodwil

Goodwill represents the difference between amounts paid on the cost of a business combination and the acquirer's interest in the fair value of the Group's share of its identifiable assets and liabilities of the acquiree at the date of acquisition. Subsequent to initial recognition, goodwill is measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is amortised on a straight line basis to the Consolidated Statement of Comprehensive Income over its useful economic life.

Other intangible assets

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

Amortisation is calculated, using the straight line method, to allocate the depreciable amount of the assets to their residual values over their estimated useful lives.

The estimated useful lives range as follows:

Computer Software Goodwill

up to 5 years straight line up to 10 years straight line

Amortisation is included in administrative expenses in the Consolidated Statement of Comprehensive Income.

Where factors, such as technological advancement or changes in market price, indicate that residual value or useful life have changed, the residual value, useful life or amortisation rate are amended prospectively to reflect the new circumstances. The assets are reviewed for impairment if the above factors indicate that the carrying amount may be impaired.

Notes to the Consolidated Financial Statements - continued For the Year Ended 28 February 2022

2. Accounting policies - continued

Other intangible assets - continued

Costs associated with maintaining computer software are recognised as an expense as incurred. Development costs that are directly attributable to the design and testing of identifiable and unique software products controlled by the group are recognized as intangible assets when the following criteria are met:

- it is technically feasible to complete the software so that it will be available for use;
- management intends to complete the software and use or sell it:
- there is an ability to use or sell the software;
- it can be demonstrated how the software will generate probable future economic benefits;
- adequate technical, financial and other resources to complete the development and to use or sell the software are available; and
- the expenditure attributable to the software during its development can be reliably measured.

Other development expenditures that do not meet these criteria are recognised as an expense as incurred. Development costs previously recognised as an expense are not recognised as an asset in a subsequent year.

Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight line method from the date when brought into use.

Depreciation is provided on the following basis:

Land - Not depreciated

Buildings - Up to 50 years straight line
Plant and machinery - Up to 5 years straight line
Motor vehicles - Up to 5 years straight line
Fixtures and fittings - 3-5 years straight line
Assets under construction - Not depreciated

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Consolidated Statement of Comprehensive Income.

Impairment of non-financial assets

At each reporting date non financial assets not carried at fair value are assessed to determine whether there is an indication that the asset (or asset's cash generating unit) may be impaired. If there is such an indication the recoverable amount of the asset (or asset's cash generating unit) is compared to the carrying amount of the asset (or asset's cash generating unit).

The recoverable amount of the asset (or asset's cash generating unit) is the higher of the fair value less costs to sell and value in use. Value in use is defined as the present value of the future cash flows before interest and tax obtainable as a result of the asset's (or asset's cash generating unit) continued use. These cash flows are discounted using a pre tax discount rate that represents the current market risk free rate and the risks inherent in the asset.

If the recoverable amount of the asset (or asset's cash generating unit) is estimated to be lower than the carrying amount, the carrying amount is reduced to its recoverable amount. An impairment loss is recognised in the Statement of Comprehensive Income, unless the asset has been revalued when the amount is recognised in other comprehensive income to the extent of any previously recognised revaluation. Thereafter any excess is recognised in profit or loss.

If an impairment loss is subsequently reversed, the carrying amount of the asset (or asset's cash generating unit) is increased to the revised estimate of its recoverable amount, but only to the extent that the revised carrying amount does not exceed the carrying amount that would have been determined (net of depreciation or amortisation) had no impairment loss been recognised in prior years. A reversal of an impairment loss is recognised in the Consolidated Statement of Comprehensive Income.

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Notes to the Consolidated Financial Statements - continued For the Year Ended 28 February 2022

2. Accounting policies - continued

Valuation of investments

Investments in subsidiaries are measured at cost less accumulated impairment.

Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost represents purchase price, affiliate rebates and associated collection costs.

At each reporting date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in the Consolidated Statement of Comprehensive Income.

Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in the Consolidated Statement of Comprehensive Income, except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the Company and the Group operate and generate income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Statement of Financial Position date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits;
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met; and
- Where they relate to timing differences in respect of interests in subsidiaries, associates, branches and joint
 ventures and the Group can control the reversal of the timing differences and such reversal is not considered
 probable in the foreseeable future.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Consolidated Statement of Cash Flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Group's cash management.

Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to Consolidated Statement of Comprehensive Income on a straight line basis over the period of the lease.

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continued...

Notes to the Consolidated Financial Statements - continued For the Year Ended 28 February 2022

2. Accounting policies - continued

Pension costs and other post-retirement benefits

The group operates a defined contribution pension scheme. Contributions payable to the group's pension scheme are charged to Consolidated Statement of Comprehensive Income in the period to which they relate.

Finance costs

Finance costs are charged to the Consolidated Statement of Comprehensive Income over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

Borrowing costs

All borrowing costs are recognised in the Consolidated Statement of Comprehensive Income in the year in which they are incurred.

Exceptional items

Exceptional items are disclosed separately in the consolidated financial statements where it is necessary to do so to provide further understanding of the financial performance of the group. They are items that are material either because of their size or their nature, or that are nonrecurring are considered as exceptional items and are presented within the line items to which they best relate.

Long term incentive plans

The Group operates cash settled long term incentive plans for certain members of management. The plans are based on certain subsidiaries performance over a 4 year period against profit measures. A liability for the plan is based on the estimated amount payable in respect of the plans.

Financial instruments

The Company applies section 11 and 12 of FRS102 in respect of recognition and measurement of financial instruments.

The Group only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in ordinary shares.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade debtors and creditors, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However, if the arrangements of a short term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or in case of an outright short term loan that is not at market rate, the financial asset or liability is measured, initially at the present value of future cash flows discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost, unless it qualifies as a loan from a director in the case of a small company, or a public benefit entity concessionary loan.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Consolidated Statement of Comprehensive Income.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate of the recoverable amount, which is an approximation of the amount that the Group would receive for the asset if it were to be sold at the reporting date.

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Notes to the Consolidated Financial Statements - continued For the Year Ended 28 February 2022

3. Critical accounting judgements and key sources of estimation uncertainty

Group management and the board of directors make estimates and assumptions about the future.

These estimates and assumptions impact recognised assets and liabilities, as well as revenue and expenses and other disclosures. These estimates are based on historical experience and on various assumptions considered reasonable under the prevailing conditions. The actual outcome may diverge from these estimates if other assumptions are made, or other conditions arise. The estimates and assumptions that may have a significant effect on the carrying amounts of assets and liabilities within financial year include:

- Tangible and intangible assets are recognised at cost, less accumulated depreciation, amortisation and any
 impairments. Amortisation and depreciation take place over the estimated useful life, down to the assessed
 residual value. The carrying amount of the company's fixed assets is tested as soon as changed conditions
 show that a need for impairment has arisen.
- The Group considers whether intangible assets and/or goodwill are impaired. Where an indication of
 impairment is identified the estimation of recoverable value requires estimation of the recoverable value of the
 cash generating units (CGUs). This requires estimation of the future cash flows from the CGUs and also
 selection of appropriate discount rates in order to calculate the net present value of those cash flows.

In the course of preparing the financial statements, no judgements have been made in the process of applying the Group's accounting policies, other than those involving estimations that have had a significant effect on the amounts recognised in the financial statements.

4. Turnover

An analysis of turnover by class of business is given below:

	Remarketing services Sale of goods	Year Ended 28/02/22 £'000 29,993 120,504	Year Ended 28/02/21 £'000 26,125 31,392
		150,497	<u>57,517</u>
	An analysis of turnover by geographical market is given below:		
		Year Ended 28/02/22 £'000	Year Ended 28/02/21 £'000
	United Kingdom Europe	150,168 329	57,142 375
		150,497	57,517
5.	Other operating income		
		Year Ended 28/02/22 £'000	Year Ended 28/02/21 £'000
	Grant income - CJRS¹ Grant income - ESFA²	31 3	1,540
		34	1,540

¹£31,000 was received from the Coronavirus Job Retention Scheme (CJRS) (year ended 28/02/2021: £1,540,000). ²£3,000 was received from Education & Skills Funding Agency (ESFA) (year ended 28/02/2021: £nil).

Notes to the Consolidated Financial Statements - continued For the Year Ended 28 February 2022

6. Employees and directors

	Year Ended 28/02/22	Year Ended 28/02/21
	£'000	£'000
Wages and salaries	11,718	9,959
Social security costs	1,090	873
Other pension costs	234	189
	13,042	<u>11,021</u>

The company does not have any employees other than its directors, who are remunerated through Aston Barclay Limited.

The average monthly number of employees during the period was as follows
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The average monthly number of employees during the period was as follows.	Year Ended 28/02/22 No.	Year Ended 28/02/21 No.
Management and clerical Auction and Transport	195 	184
	399	404
Directors' remuneration Directors' pension contributions to money purchase schemes Compensation to director for loss of office	Year Ended 28/02/22 £ 764,239 24,991	Year Ended 28/02/21 £ 557,027 16,718 267,362
The number of directors to whom retirement benefits were accruing was as follows:	No.	No.
Money purchase schemes	2	4
Information regarding the highest paid director is as follows:	Year Ended 28/02/22 £	Year Ended 28/02/21 £
Emoluments etc Pension contributions to money purchase schemes	354,184 16,982	357,153 4,229

Notes to the Consolidated Financial Statements - continued For the Year Ended 28 February 2022

7. Operating profit

	The operating profit is stated after charging/(crediting): Operating lease rental Depreciation of tangible assets Profit on disposal of tangible assets Goodwill amortisation Computer software amortisation Loss on disposal of intangible assets Impairment of trade debtors Impairment of stocks	Year Ended 28/02/22 £'000 1,825 1,439 (35) 717 553 62 28 120	Year Ended 28/02/21 £'000 1,793 1,571 (101) 619 523 - 6 35
8.	Auditors' remuneration Fees payable to the company's auditors for the audit of the company and consolidated financial statements Fees payable to the company's auditors for the audit of the company's subsidiaries Fees payable to the company's auditors for non-audit services	Year Ended 28/02/22 £'000 10 80	Year Ended 28/02/21 £'000 10
	Other services (tax compliance services) Audit-related assurance service	16 3	16 3
9.	Exceptional administrative expenses Exceptional administrative expenses	Year Ended 28/02/22 £'000 339	Year Ended 28/02/21 £'000 1,547

Exceptional administrative expenses in 2022 and 2021 related to business restructuring expenditure. The charges consists of £613,000 (2021 - £208,000) of consultancy costs, £nil (2021 - £3,000) of recruitment costs, £12,000 (2021 - £87,000) of restructure costs, £105,000 (2021 - £832,000) of staff costs, £nil (2021 - £417,000) of project costs and (£391,000) (2021 - £nil) recovery from the settlement of historic liabilities.

10. Interest payable and similar expenses

	Year Ended 28/02/22 £'000	Year Ended 28/02/21 £'000
Interest expense	39	19
Hire purchase	3	4
	42	23

Notes to the Consolidated Financial Statements - continued For the Year Ended 28 February 2022

11. Tax on profit

Analysis of the tax (credit)/charge

The tax charge on the loss for the period was as follows:

	Year Ended 28/02/22 £'000	Year Ended 28/02/21 £'000
Current tax:	497	117
UK corporation tax Adjustments in respect of previous periods	(38)	117 ———
Total current tax	459	117
Deferred tax: Origination and reversal of timing differences Adjustments in respect of previous periods Changes to tax rates	2 (4) (50)	(104) (7) (5)
Total deferred tax	<u>(52</u>)	<u>(116</u>)
Tax on profit	407	1

Reconciliation of total tax charge included in profit and loss

The tax assessed for the year is the lower than (2021: lower than) the standard rate of corporation tax in the UK. The difference is explained below:

Deficience is explained below.	Year Ended 28/02/22 £'000	Year Ended 28/02/21 £'000
Profit before tax	<u>4,589</u>	<u>1,942</u>
Profit before tax multiplied by the standard rate of corporation tax in the UK of 19% (2021 - 19%)	872	369
Effects of:		
Expenses not deductible for tax purposes	341	263
Adjustments to tax charge in respect of previous periods	(43)	(7)
Effect of changes in tax rates	(50)	(5)
Group relief	(424)	(583)
Deferred tax not recognised	(289)	-
Losses utilised		(36)
Total tax charge	407	1

Factors that may affect future tax charges

In the Spring Budget 2020, the UK Government announced that from 1 April 2020 the corporation tax rate would remain at 19% (rather than reducing to 17%, as previously enacted). The Government made a number of budget announcements on 3 March 2021. These include confirming that the rate of corporation tax will increase to 25% from 1 April 2023. This new law was substantively enacted on 24 May 2021. Deferred taxes at the balance sheet date have been measured using these enacted tax rates and reflected in these financial statements.

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Notes to the Consolidated Financial Statements - continued For the Year Ended 28 February 2022

12. Individual statement of comprehensive income

As permitted by Section 408 of the Companies Act 2006, the Statement of Comprehensive Income of the parent company is not presented as part of these financial statements.

13. Intangible assets

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G	ro	u	D

	Goodwill £'000	Computer software £'000	Totals £'000
Cost At 1 March 2021 Additions Disposals	6,463 626	2,725 512 (106)	9,188 1,138 <u>(106</u>)
At 28 February 2022	7,089	3,131	10,220
Accumulated amortisation At 1 March 2021 Amortisation for period Eliminated on disposal	1,382 717	1,158 553 (44)	2,540 1,270 (44)
At 28 February 2022	2,099	1,667	3,766
Net book value At 28 February 2022	<u>4,990</u>	1,464	6,454
At 28 February 2021	5,081	1,567	6,648

14. Tangible assets

Group

	Land and buildings £'000	Assets under construction £'000	Plant and machinery £'000
Cost At 1 March 2021 Additions Disposals	14,471 - 	141 108	603 31 (36)
At 28 February 2022	14,471	249	598
Accumulated depreciation At 1 March 2021 Charge for period Eliminated on disposal	1,658 69 	- - 	597 6 (36)
At 28 February 2022	<u>1,727</u>		567
Net book value At 28 February 2022	12,744	249	31
At 28 February 2021	12,813	141	6

Notes to the Consolidated Financial Statements - continued For the Year Ended 28 February 2022

14. Tangible assets - continued

	Fixtures and fittings £'000	Motor vehicles £'000	Totals £'000
Cost At 1 March 2021 Additions Disposals	8,566 166 (7)	1,941 30 <u>(95</u>)	25,722 335 (138)
At 28 February 2022	8,725	1,876	25,919
Accumulated depreciation At 1 March 2021 Charge for period Eliminated on disposal At 28 February 2022	6,092 1,195 (7) 7,280	1,388 169 (72) 1,485	9,735 1,439 (115) 11,059
Net book value At 28 February 2022	<u>1,445</u>	391	14,860
At 28 February 2021	2,474	553	15,987
Company			Freehold property £'000
Cost At 1 March 2021 and 28 February 2022			14,471
Accumulated depreciation At 1 March 2021 Charge for period			1,658 69
At 28 February 2022			1,727
Net book value At 28 February 2022			12,744
At 28 February 2021			12,813

Notes to the Consolidated Financial Statements - continued For the Year Ended 28 February 2022

15. Investments

Company

	Shares in group undertakings £'000
Cost At 1 March 2021 Additions	5,759 626
At 28 February 2022	<u>6,385</u>
Net book value At 28 February 2022	<u>6,385</u>
At 28 February 2021	<u>5,759</u>

The group or the company's investments at the Balance Sheet date in the share capital of companies include the following:

Subsidiaries

Aston Barclay Limited

Nature of business: Vehicle remarketing

% holding Class of shares: Ordinary 100.00

Digital Automotive Solutions Ltd Nature of business: Vehicle remarketing

% Class of shares: holding Ordinary 100.00

The Company holds 96.83% (2021: 87.23%) of the share capital of Digital Automotive Solutions Ltd. Due to additional agreements in place and the rights of the remaining shares the Company controls 100.00% (2021: 100.00%) of Digital Automotive Solutions Ltd. No non-controlling interest has therefore been recognised.

Independent Motor Auctions (2006) Limited

Nature of business: Non-trading

% Class of shares: holding 100.00 Ordinary

Aston Barclay Chelmsford Limited

Nature of business: Dormant

holding Class of shares: 100.00 Ordinary

Aston Barclay Westbury Limited

Nature of business: Dormant

% holding Class of shares: Ordinary 100.00

Notes to the Consolidated Financial Statements - continued For the Year Ended 28 February 2022

15. Investments - continued

Aston Barclay Prees Heath Limited

Nature of business: Dormant

Class of shares: holding Ordinary 100.00

Aston Barclay Leeds Limited

Nature of business: Dormant

Class of shares: holding Ordinary 100.00

The registered address for all subsidiaries is Unit 1-2 Harvard Way, Normanton Industrial Estate, Normanton, West Yorkshire, WF6 1FL.

All dormant indirect subsidiaries are 100.00% (2021: 100.00%) owned by Aston Barclay Limited and are exempt from audit under section 480 of the Companies Act 2006. Members have not required the Companies to obtain an audit for the year in question in accordance with section 476 of Companies Act 2006.

Independent Motor Auctions (2006) Limited is exempt from the requirements of this Act relating to the audit of financial statements under section 479A of the Companies Act 2006.

Aston Barclay Holdings Limited is 100.00% (2021: 100.00%) owned by ABVR Group Limited, the direct subsidiary of ABVR Finance Limited.

All direct and indirect subsidiaries listed above are included within the consolidated financial statements.

16. Stocks

	Gro	Group	
	28 Feb 2022	28 Feb 2021	
	£'000	£'000	
Inventories	3,913	926	

The difference between purchase price of stocks and their replacement cost is not material.

An impairment loss of £120,000 (2021: £35,000) was recognised in cost of sales against stock during the period due to slow moving and obsolete stock.

Notes to the Consolidated Financial Statements - continued For the Year Ended 28 February 2022

17. Debtors

	Group		Company	
	28 Feb 2022 £'000	28 Feb 2021 £'000	28 Feb 2022 £'000	28 Feb 2021 £'000
Trade debtors	8,404	6,891	-	-
Amounts owed by group undertakings	7,606	5,410	2,694	2,694
Other debtors	434	54	-	-
Corporation tax recoverable	•	50	-	-
Deferred tax asset	208	156	-	-
Prepayments and accrued income	893	785	- 	
	<u>17,545</u>	13,346	2,694	2,694

Amounts owed by group undertakings are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

The amount of debtors due after more than one year is as follows:

	Gr	Group		Company	
Deferred tax asset	28 Feb 2022 £'000 	28 Feb 2021 £'000 156	28 Feb 2022 £'000 	28 Feb 2021 £'000	
	208	156		-	

18. Creditors: amounts falling due within one year

	Group		Company	
	28 Feb 2022 £'000	28 Feb 2021 £'000	28 Feb 2022 £'000	28 Feb 2021 £'000
Bank loans and overdrafts (see note 20)	-	489	-	908
Hire purchase contracts (see note 21)	_	21	-	-
Trade creditors	21,435	16,335	~	-
Amounts owed to group undertakings	7,022	7,022	7,747	7,050
Corporation tax	416	117	-	-
Other taxation and social security	281	256	-	_
VAT	619	667	21	21
Other creditors	1,209	887	-	_
Deferred consideration	589	400	589	400
Accruals and deferred income	2,559	<u>2,742</u>		1
	34,130	28,936	8,357	8,380

Notes to the Consolidated Financial Statements - continued For the Year Ended 28 February 2022

18. Creditors: amounts falling due within one year - continued

Bank overdraft is secured with the following:

Cross guarantee and debenture between Aston Barclay Chelmsford Limited, Aston Barclay Limited, Aston Barclay Prees Heath Limited, Aston Barclay Westbury Limited dated 15/12/2010.

Cross guarantee and debenture between Aston Barclay Chelmsford Limited, Aston Barclay Leeds Limited, Aston Barclay Prees Heath Limited, Aston Barclay Westbury Limited dated 17/06/2011.

Debenture on the banks standard form dated 23/06/2017.

Unlimited guarantee given by Aston Barclay Chelmsford Limited, Aston Barclay Leeds Limited, Aston Barclay Limited, Aston Barclay Prees Heath Limited, Aston Barclay Westbury Limited dated 01/12/2008.

Charge over The Car Auction, Drover Way, Chelmsford, Essex, CM5 2PP on the banks standard form dated 29/06/2011.

Charge over Prees Heath site Whitchurch, SY132AE on the banks standard form dated 16/12/2011.

Charge over Hillidge Road Leeds LS10 1DE on the banks standard form dated 16/12/2011.

Included within bank loans and overdrafts is a short-term stock funding loan of £nil (2021: £489,000) representing a brought forward of £489,000 (2021: £1,287,000), stock funding drawn down of £40,900,000 (2021: £15,428,000), with repayments made following sale of stock totalling £41,389,000 (2021: £16,226,000). The funding line was fully repaid during the year and is no longer being utilised.

Amounts owed to group undertakings are unsecured, interest free, have no fixed repayment date and are repayable on demand.

19. Creditors: amounts falling due after more than one year

	Group		Company	
	28 Feb 2022 £'000	28 Feb 2021 £'000	28 Feb 2022 £'000	28 Feb 2021 £'000
Deferred consideration	<u>-</u>	<u>465</u>		<u>465</u>

20. Loans

An analysis of the maturity of loans is given below:

	Group		Company	
	28 Feb 2022 £'000	28 Feb 2021 £'000	28 Feb 2022 £'000	28 Feb 2021 £'000
Amounts falling due within one year or on demand Bank overdrafts	: -	-	-	908
Short term stock funding		<u>489</u>		
		<u>489</u>	<u> </u>	908
Amounts falling due between two and five years:				
Deferred consideration non-instalment - 2-5 years		<u>465</u>		
	<u> </u>	<u>465</u>	-	<u></u>

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Notes to the Consolidated Financial Statements - continued For the Year Ended 28 February 2022

21. Leasing agreements

22.

Minimum lease payments fall due as follows:

Group	28 Feb 2022	
Net obligations repayable: Within one year	2'000	£'000 21
he above hire purchase contracts are secured on the assets in which they relate t	0.	
Group	Non-ce	ancellable
		ing leases
	28 Feb 2022	28 Feb 2021
	£'000	£'000
Within one year	1,876	1,876
Between one and five years	7,262	7,313
n more than five years	9,937	12,672
	19,075	21,861
Provisions for liabilities		
Deferred Tax - Group	Year ended 28 Feb 2022 £000	Year ended 28 Feb 2021 £000
At beginning of year	156	40
Credited to profit or loss	52 _	116
	208	156
	Group 28 Feb 2022 £000	Group 28 Feb 2021 £000
Accelerated capital allowances Other timing differences	198 10	148 8
Other liming differences	208	156
Comprising:		
Asset	208	156
	<u> -</u>	-
Liability		

Notes to the Consolidated Financial Statements - continued For the Year Ended 28 February 2022

23. Financial instruments

	Group		Company	
	28 Feb 2022 £'000	28 Feb 2021 £'000	28 Feb 2022 £'000	28 Feb 2021 £'000
Financial assets Financial assets that are debt instruments measured at amortised cost	16,444	12,355	2,694	2,694
Financial liabilities	10,444	12,555		
Financial liabilities measured at amortised cost	<u>(32,814</u>)	(28,36 <u>1</u>)	<u>(8,336</u>)	(8,759)

Financial assets that are debt instruments measured at amortised cost comprise of trade debtors, amounts owed by group undertakings and other debtors.

Financial liabilities measured at amortised cost comprise of trade creditors, bank loans, amounts owed to group undertakings, accruals and other creditors.

24. Consolidated analysis of net debt

	At 1 March 2021 £000	Cash flows £000	Other non-cash changes £000	At 28 February 2022 £000
Cash balances/overdrafts	11,157	3,046	-	14,203
Debt due after 1 year	-	=	-	-
Debt due within 1 year	(489)	489	-	-
	10,668	3,535		14,203

There are no non-cash changes during the year.

25. Called up share capital

Group and company

Allotted, issued and fully paid: Number:	Class:	Nominal value:	28 Feb 2022 £'000	28 Feb 2021 £'000
100,010 (28 February 2021: 100,010)	Ordinary A shares	1	100	100
99,995 (28 February 2021: 99,995)	Ordinary B shares	1	100	100
98,495 (28 February 2021: 98,495)	Ordinary C shares	1	98	98
			298	298

Ordinary A and Ordinary B Shares have attached to them full voting, dividend and capital distribution (including on winding up) rights.

Ordinary C shares have attached to them rights to capital distribution but hold no entitlement to receive dividends and carry no voting rights.

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Notes to the Consolidated Financial Statements - continued For the Year Ended 28 February 2022

26. Reserves

Share capital

Share capital represents the nominal value of shares issued.

Capital redemption reserve

This reserve records the amount above the nominal value received for shares sold. The share premium account cannot be distributed under the Companies Act 2006.

Retained earnings

Retained earnings represents cumulative profits or losses, net of dividends paid and other adjustments.

27. Pension commitments

The Company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. The pension charge amounted to £234,000 (2021 - £189,000). Outstanding contributions of £42,000 (2021 - £41,000) were included within other creditors at the year end.

28. Contingent liabilities

The Company is part of a group security given against borrowings of a fellow group subsidiary which amounted to £27,500,000 (2021: £27,500,000).

29. Related party disclosures

During the period, the Group paid consulting fees to the following directors and their family:

- Lisa Hodson

£nil (2021: £6,875)

Company

The Company is a wholly owned subsidiary of Aston Barclay Holdings Group Limited and has taken advantage of the available exemption conferred by section 33.14 of FRS 102 not to disclose transactions with Group members due to consolidated financial statements being publicly available.

30. Ultimate controlling party

The immediate parent undertaking is Aston Barclay Holdings Group Limited, a Company registered in England. The ultimate parent undertaking is ABVR Holdings Limited. ABVR Holdings Limited is the largest Group for which consolidated financial statements are prepared, a Company registered in England. ABVR Finance Limited is the smallest Group for which consolidated financial statements are prepared, a Company registered in England. Consolidated financial statements are available from Companies House, Crown Way, Cardiff, CF14 3UZ.

The registered office address of Aston Barclay Holdings Group Limited is Unit 1-2 Harvard Way, Normanton Industrial Estate, Normanton, WF6 1FL.

The ultimate parent and controlling party is Rutland Partners LLP a private equity fund manager registered in England.