Annual Report and Financial Statements

Year Ended

31 December 2021

Company Number 05325366

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Company Information

Directors R S Adamson

M N K Aldridge P M Birch R Grace T E Hosking

Company secretary T Hosking

Registered number 05325366

Registered office Unit H1

Normanton Industrial Estate

Tyler Close Normanton West Yorkshire WF6 1RL

Independent auditor BDO LLP

Central Square 29 Wellington Street

Leeds LS1 4DL

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Group Strategic Report For the Year Ended 31 December 2021

The Directors present their Strategic Report together with the audited financial statements for the year ended 31 December 2021.

Principal activities

Parkside works with a wide ranging portfolio of clients from start ups to global brands to deliver high quality, flexible packaging to Tobacco, Food and Beverage and Pharmaceutical industries.

A culture of R&D allows for the development of innovative packaging solutions for global markets, founded on our expertise in the print, lamination and lasering of flexible packaging materials.

The delivery of packaging innovation remains the bedrock of the business strategy along with setting continual high standards in Quality, Health, Safety and Environment Management ('QHSE').

Business review and results

Whilst sales in the first 6 months of 2021 were lower than expected due to the Global Covid 19 pandemic a much stronger second half of the year meant full year targets were exceeded.

2021 showed a marginally slower trading position than 2020, particularly in relation to some of our core business, but the strong end to the year provides the platform for a return to a sales level above pre pandemic levels in 2022. The Group continues to drive its sales strategy of new product development whilst building on its long-standing customer relationships.

Sustainable packaging solutions remain at the forefront of this strategy and are key in the Group's planned sales growth. Both increased consumer and brand awareness for sustainable afternatives to plastics remain a key driver in the flexible packaging market and, despite a challenging year, the Group still delivered numerous product launches to market, throughout the year.

Due to Parkside's strong commitment to sustainable packaging, we remain at the forefront of this development and remain the only company globally to offer fully accredited home compostable triple barrier laminates certified by both TUV in Europe and ABA in Australia.

To further support their sustainable credentials Parkside, has collaborated with a major UK retailer to deliver one of the world's first paper recyclable packaging solutions for frozen food. The truly innovative, sustainable solution has been designed for the supermarket's range of frozen seafood.

Laser lidding film remains a key area of growth, which again meets consumer demand for a sustainable packaging. When the lasered lidding film is combined with a PET tray, it offers a fully re cyclable product under the OPRL re cycling scheme. This type of product has seen increased sales growth in both the UK and central Europe, particularly in relation to the fresh produce and food on the go sectors.

The Group continued to support the continuous improvement drive for increased standards in Environment, Health & Safety and Hygiene through investment in employee training and facility upgrades in both the UK and Asia sites, gaining renewed accreditations for ISO 9001, 14001, 18001 and BRC.

Group Strategic Report (continued) For the Year Ended 31 December 2021

Going concern

The Directors have reviewed the going concern status of the Group following the impact of the Covid 19 pandemic and the ongoing conflict between Russia and Ukraine, with various factors considered in detail. These include the impact on the Group's customers and markets, the supply chain and ability to procure appropriate raw materials, the ongoing access to financing, and the ability to maintain operations and manufacturing output. The Directors assess that the going concern assumption remains appropriate at this time.

The current pipeline of orders in the UK and Europe remains strong and in growth. The fallout from Covid 19 pandemic and conflict between Russia and Ukraine continues to affect Global markets with rising raw material and energy costs leading to inflationary pressures. A strong supply chain and agile customer pricing has enabled the impact of these factors to be minimised.

The Directors remain positive about the future prospects of the Group during this period and have been pleased with the improved performance of the Group since the start of 2022. The Directors see the value of having two sites globally to help mitigate macro economic risks.

Key performance indicators

The following KPI's form part of the financial tools used by management to monitor business performance.

	•	2027	2020
EBITDA % on sales	<u> </u>	(0.3%)	6.5%
Return on capital		(11.3%)	9.8%

EBITDA represents the profit before tax, interest and depreciation/turnover.

Return on capital represents profit before tax/net assets.

Principal risks and uncertainties

The Directors remain focussed on the improvement of the profitability of the business by utilising the Group's resources to deliver further market diversification and sales growth through innovation whilst at the same time carefully managing the risks to the operation. Such risks include:

- Global legislation changes to current markets
- Foreign currency exchange risk, which is managed through natural hedging assets against liabilities in foreign currency.
- Raw material supply and pricing. The Group works closely with a number of key suppliers to ensure a
 consistent, reliable and constant supply of good quality raw materials. New global supply chains are
 constantly being evaluated to ensure there is scope for volume growth and added value at competitive
 prices.
- Great people remain a vital asset to the business. We continue to invest at all levels to both retain and recruit the best talent. Our "Employer of Choice" approach has been a success and will be broadened further to support colleagues during these challenging times.

Group Strategic Report (continued) For the Year Ended 31 December 2021

Future developments

The Group will continue to invest further in all areas of the business with people, equipment and technology being key areas of focus. 2022 has seen a significant investment in a new high specification print machine as well as several other smaller investments. These will support our sales strategy, enabling the further development of long term customer relationships as well as improvements in operational efficiency and capacity. The Group will use this platform and focus to further extend its geographical reach in delivering new innovation to new markets.

Underpinning all of this we have seen an additional emphasis and investment in the Environmental, Social and Governance (ESG) agenda across the business. Our focus on ESG has led to our successful accreditation as well as the setting of ambitious targets in order for us to further embed this across all aspects of our business.

We remain committed to our core values as these opportunities are brought to market, and will continue to deliver upon the cornerstones of innovation, quality and reliability.

and signed on its behalf,

This report was approved by the board on 30 th Ceptenher 2022

T E Hosking
Director

Directors Report For the Year Ended 31 December 2021

The Directors present their report and the audited financial statements for the year ended 31 December 2021.

Results and dividends

The loss for the year, after taxation, amounted to £1,008,221 (2020 - profit £833,928).

Dividends declared during the year comprise a final dividend of £Nil (2020 - £150,000) in respect of the year ended 31 December 2021.

Directors

The Directors who served during the year were:

R S Adamson M N K Aldridge

P M Birch

R Grace

V Rayment (resigned 2 September 2021)

T E Hosking was appointed as Director on 1 July 2022, after the reporting date.

Political donations

The Group did not make any political donations or incur any political expenditure during the year.

Financial instruments

Currency exchange risk

Foreign exchange risk arises when trading outside of the functional currency. Across the Group the main trading currencies are Euro and GBP, which the Directors naturally hedge to mitigate the exchange rate movement. The Directors try and maintain trade in either EUR, GBP or MYR when local supply demands to limit exchange rate risk.

Credit Risk

Company policy is to assess each potential customer for credit worthiness at the point of initial enquiry. Standard payment terms and conditions would apply unless a formal contract was in place at that point the terms would be negotiated. Credit limits are set for each customer and these are managed depending on level of work. If there are credit concerns then the Group has a policy of payment on placing orders.

This policy has performed well for the business with no material bad debts being written off.

Qualifying third party indemnity provisions

The Company has not entered into qualifying third party indemnity arrangements for the benefit of the Directors in a form and scope which comply with the requirements of the Companies Act 2006.

Matters covered in the Strategic Report

Disclosures required under S416(4) of the Companies Act 2006 are commented upon in the Strategic Report in accordance with S414C(11) as the Directors consider them to be of strategic importance to the Group.

Directors' Report (continued) For the Year Ended 31 December 2021

Disclosure of information to auditor

Each of the persons who are Directors at the time when this Directors' Report is approved has confirmed that:

- so far as the Director is aware, there is no relevant audit information of which the Company and the Group's auditor is unaware, and
- the Director has taken all the steps that ought to have been taken as a Director in order to be aware of any relevant audit information and to establish that the Company and the Group's auditor is aware of that information.

Auditor

The auditor, BDO LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board on 30 TH Leptowher 2021 and signed on its behalf.

T E Hosking 1

Directors' Responsibilities Statement For the Year Ended 31 December 2021

The Directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the Group and Company financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and Company and of the profit or loss of the Group for that period.

In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent Auditor's report to the members of Parkside Flexibles (Europe) Limited

Opinion on the financial statements

In our opinion:

- the financial statements give a true and fair view of the state of the Group's and of the Parent Company's affairs as at 31 December 2021 and of the Group's loss for the year then ended;
- the financial statements have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- the financial statements have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of Parkside Flexibles (Europe) Limited ("the Parent Company") and its subsidiaries ("the Group") for the year ended 31 December 2021 which comprise Consolidated Statement of Comprehensive Income, Consolidated and Company Statement of Financial Position, Consolidated and Company Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Group and the Parent Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group or Parent Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

Independent Auditor's report to the members of Parkside Flexibles (Europe) Limited (continued)

Other information

The Directors are responsible for the other information. The other information comprises the information included in the Annual report and financial statements, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and the Directors' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the Group and the Parent Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic report or the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the Parent Company, or returns adequate for our audit
 have not been received from branches not visited by us; or
- the Parent Company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Directors' Responsibilities Statement, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Parent Company or to cease operations, or have no realistic alternative but to do so.

Independent Auditor's report to the members of Parkside Flexibles (Europe) Limited (continued)

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Extent to which the audit was capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

As part of the audit we gained an understanding of the legal and regulatory framework applicable to the Group and the industry in which it operates, and considered the risk of acts by the Group that were contrary to applicable laws and regulations, including fraud. We considered the Group's compliance with laws and regulations that have a direct impact on the financial statements including, but not limited to, UK company law and UK tax legislation, and we considered the extent to which non-compliance might have a material effect on the financial statements.

Based on our understanding we designed our audit procedures to identify instances of non-compliance with such laws and regulations. Our procedures included reviewing the financial statement disclosures and agreeing to underlying supporting documentation where necessary. We made enquiries of management and of the Directors as to the risks of non-compliance and any instances thereof. We also addressed the risk of management override of internal controls, including testing journal entries processed during and subsequent to the year and evaluating whether there was evidence of bias by the Directors that represented a risk of material misstatement due to fraud.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the Parent Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Parent Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Parent Company and the Parent Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Paul Davies

Paul Davies (Senior Statutory Auditor)

For and on behalf of BDO LLP, Statutory Auditor Leeds

United Kingdom

30 September 2022

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

Consolidated Statement of Comprehensive Income For the Year Ended 31 December 2021

	Note	2021 £	2020 £
Turnover	4	28,331,646	36,207,363
Cost of sales		(24,294,598)	(28,399,606)
Gross profit		4,037,048	7,807,757
Administrative expenses		(5,134,882)	(6,725,755)
Other operating income	5	155,840	56,017
Operating (loss)/profit	6	(941,994)	1,138,019
Interest payable and similar expenses	10	(110,460)	(113,907)
(Loss)/profit before taxation		(1,052,454)	1,024,112
Tax on (loss)/profit	11	44,233	(190,184)
(Loss)/profit for the financial year		(1,008,221)	833,928
Other comprehensive income		· · · · · · · · · · · · · · · · · · ·	
Currency translation differences		1,796	54,361
Other comprehensive income for the year		1,796	54,361
Total comprehensive (loss)/income for the year		(1,006,425)	888,289

All profit and total comprehensive income is attributable to the owners of the Parent Company.

Parkside Flexibles (Europe) Limited Registered number:05325366

Consolidated Statement of Financial Position As at 31 December 2021

	Note	2021 £	2021 £	2020 £	2020 £
Fixed assets					
Tangible assets	13		3,586,603		4,484,210
Current assets					
Stocks	15	3,400,100		2,991,362	
Debtors	16	6,537,785		5,086,439	
Cash at bank and in hand		1,066,150		3,754,528	
		11,004,035		11,832,329	
Creditors: amounts falling due within one year	17	(4,463,995)		(4,385,189)	
Net current assets		<u>,,</u>	6,540,040		7,447,140
Total assets less current liabilities			10,126,643		11,931,350
Creditors: amounts falling due after more than one year	18		(694,537)		(1,398,987)
Provisions for liabilities					
Deferred taxation	20		(47,512)		(131,344)
Net assets			9,384,594		10,401,019
Capital and reserves					
Called up share capital	21		500,000		500,003
Share premium account	22		9,997		9,997
Capital redemption reserve	22		3		-
Profit and loss account	22		8,874,594		9,891,019
Equity attributable to the owners of the Parent Company			9,384,594		10,401,019

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 30 m September 2021

T E Hosking Director

Registered number:05325366

Company Statement of Financial Position As at 31 December 2021

	Note	2021 £	2021 £	2020 £	2020 £
Fixed assets		i			
Tangible assets	13		3,289,830		4,123,532
Investments	14	-	178,000		178,000
			3,467,830		4,301,532
Current assets		:			
Stocks	15	2,162,139		1,671,304	
Debtors falling due within one year	16	4,104,313		3,506,666	
Cash at bank and in hand		646,131		3,168,600	
		6,912,583		8,346,570	
Creditors falling due within one year	17	(3,306,283)	1	(3,673,126)	
Net current assets			3,606,300		4,673,444
Total assets less current liabilities			7,074,130		8,974,976
Creditors falling due after more than one year	18	\ 	(694,537)		(1,398,987)
Provisions for liabilities					
Deferred taxation	20		(163,059)		(313,248)
Net assets			6,216,534		7,262,741
Capital and reserves					
Called up share capital	21		500,000		500,003
Share premium account	22	:	9,997		9,997
Capital redemption reserve	22	:	3		-
Profit and loss account carried forward			5,706,534		6,752,741
Equity attributable to the owners of the					

The Company made a loss in the year of £1,036,207 (2020 - profit of £306,534).

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 30 H September 10 11

T E Hosking

Director

Consolidated Statement of Changes in Equity For the Year Ended 31 December 2021

	Called up share capital	Share premium account	Capital redemption reserve	Profit and loss account	Total equity
	£	£	£	£	£
At 1 January 2021	500,003	9,997	-	9,891,019	10,401,019
Comprehensive loss for the year					
Loss for the year	-	-	-	(1,008,221)	(1,008,221)
Currency translation differences	-	-	-	1,796	1,796
Other comprehensive income for the year				1,796	1,796
Total comprehensive loss for the - year	-	-		(1,006,425)	(1,006,425)
Contributions by and distributions to owners					
Purchase of own shares	(3)	-	-	(9,997)	(10,000)
Transfer to capital redemption reserve	-	-	3	(3)	-
At 31 December 2021	500,000	9,997	3	8,874,594	9,384,594

Consolidated Statement of Changes in Equity For the Year Ended 31 December 2020

	Called up share capital	Share premium account	Profit and loss account	Total equity
	£	£	£	£
At 1 January 2020	500,000	-	9,152,730	9,652,730
Comprehensive income for the year	1			
Profit for the year	-	-	833,928	833,928
Currency translation differences	-	- ,	54,361	54,361
Other comprehensive income for the year	-	:	54,361	54,361
Total comprehensive income for the year		<u> </u>	888,289	888,289
Contributions by and distributions to owners				
Dividends: Equity capital		<u>.</u> .	(150,000)	(150,000)
Shares issued during the year	3	9,997	•	10,000
Total transactions with owners	3	9,997	(150,000)	(140,000)
At 31 December 2020	500,003	9,997	9,891,019	10,401,019

Company Statement of Changes in Equity For the Year Ended 31 December 2021

	Called up share capital	Share premium account	Capital redemption reserve	Profit and loss account	Total equity
	£	£	£	£	£
At 1 January 2021	500,003	9,997	-	6,752,741	7,262,741
Comprehensive loss for the year					
Loss for the year	•	-	-	(1,036,207)	(1,036,207)
Total comprehensive loss for the year				(1,036,207)	(1,036,207)
Contributions by and distributions to owners					
Purchase of own shares	(3)	-	-	(9,997)	(10,000)
Transfer to capital redemption reserve	-	-	3	(3)	•
Total transactions with owners	(3)	-	3	(10,000)	(10,000)
At 31 December 2021	500,000	9,997	3	5,706,534	6,216,534

Company Statement of Changes in Equity For the Year Ended 31 December 2020

	Called up share capital £	Share premium account £	Profit and loss account £	Total equity
At 1 January 2020	500,000	-	6,596,207	7,096,207
Comprehensive income for the year				
Profit for the year	-	-	306,534	306,534
Total comprehensive income for the year			306,534	306,534
Contributions by and distributions to owners				
Dividends: Equity capital	-	-	(150,000)	(150,000)
Shares issued during the year	3	9,997	-	10,000
Total transactions with owners	3	9,997	(150,000)	(140,000)
At 31 December 2020	500,003	9,997	6,752,741	7,262,741

Consolidated Statement of Cash Flows For the Year Ended 31 December 2021

	•	: 2021 £	2020 £
Cash flows from operating activities	1	!	
(Loss)/profit for the financial year		(1,008,221)	833,928
Adjustments for:			
Depreciation of tangible assets	i	1,122,607	1,229,120
nterest paid	:	110,460	113,907
Taxation (credit)/charge	!	(44,233)	190,184
(Increase)/decrease in stocks	i	(408,738)	652,724
ncrease in debtors		(1,386,798)	(135,019)
ncrease/(decrease) in creditors	i I	219,900	(528,907)
Corporation tax (paid)/received	T.	(114,306)	22,748
Foreign exchange		-	179,964
Repurchase of own shares		(9,997)	-
Net cash (used in)/generated from operating activi	ties	(1,519,326)	2,558,649
Cash flows used in investing activities	!		
Purchase of tangible fixed assets		(27,953)	(385,446)
Net cash used in investing activities		(27,953)	(385,446)
Cash flows used in financing activities	j I		
Repayment of finance leases		(845,544)	(840,601)
Dividends paid			(150,000)
nterest paid		(110,460)	(113,907)
Net cash used in financing activities		(956,004)	(1,104,508)
Net decrease in cash and cash equivalents	· !	(2,503,283)	1,068,695
Cash and cash equivalents at beginning of year	1	3,754,528	2,694,438
Foreign exchange gains and losses	:	(185,095)	(8,605)
Cash and cash equivalents at the end of year	I	1,066,150	3,754,528
Cash and cash equivalents at the end of year com	prise:		
Cash at bank and in hand		1,066,150	3,754,528

Notes to the Financial Statements For the Year Ended 31 December 2021

1. General information

Parkside Flexibles (Europe) Limited is a private company, limited by shares, incorporated in England and Wales under the Companies Act 2006. The address of the registered office is shown on the Company Information page and the nature of the Group's operations and its principal activity is set out in the Strategic Report.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires Group management to exercise judgement in applying the Group's accounting policies (see note 3).

The Company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of Comprehensive Income in these financial statements.

The following principal accounting policies have been applied:

2.2 Basis of consolidation

The consolidated financial statements present the results of the Company and its own subsidiary ("the Group") as if they form a single entity. Intercompany transactions and balances between group companies are therefore eliminated in full.

The consolidated financial statements incorporate the results of business combinations using the purchase method. In the Statement of Financial Position, the acquiree's identifiable assets, liabilities and contingent liabilities are initially recognised at their fair values at the acquisition date. The results of acquired operations are included in the Consolidated Statement of Comprehensive Income from the date on which control is obtained. They are deconsolidated from the date control ceases.

2.3 Parent company exemptions

In preparing the separate financial statements of the Parent Company, advantage has been taken of the following disclosure exemptions available to qualifying entities:

- Only one reconciliation of the number of shares outstanding at the beginning and end of the period has been presented as the reconciliations for the Group and the Parent Company would be identical;
- No cash flow statement or net debt reconciliation has been presented for the Parent Company;
- Disclosures in respect of the Parent Company's income, expense, net gains and net losses on financial instruments measured at amortised cost have not been presented as equivalent disclosures have been provided in respect of the Group as a whole; and
- No disclosure has been given for the aggregate remuneration of the key management personnel
 of the Parent Company as their remuneration is included in the totals for the Group as a whole.

Notes to the Financial Statements For the Year Ended 31 December 2021

2. Accounting policies (continued)

2.4 Going concern

The Directors have reviewed the going concern status of the Group following the impact of the Covid 19 pandemic and the ongoing conflict between Russia and Ukraine, with various factors considered in detail. These include the impact on the Group's customers and markets, the supply chain and ability to procure appropriate raw materials, the ongoing access to financing, and the ability to maintain operations and manufacturing output. The Directors assess that the going concern assumption remains appropriate at this time.

The current pipeline of orders in the UK and Europe remains strong and in growth. The fallout from Covid 19 pandemic and conflict between Russia and Ukraine continues to affect Global markets with rising raw material and energy costs leading to inflationary pressures. A strong supply chain and agile customer pricing has enabled the impact of these factors to be minimised.

The Directors remain positive about the future prospects of the Group during this period and have been pleased with the improved performance of the Group since the start of 2022. The Directors see the value of having two sites globally to help mitigate macro economic risks.

2.5 Foreign currency translation

Functional and presentation currency

The Company's functional and presentational currency is GBP. All amounts in these financial statements have been rounded to the nearest £1.

Transactions and balances

Foreign currency transactions are translated into the functional currency using the monthly average exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the Consolidated Statement of Comprehensive Income.

On consolidation, the results of overseas operations are translated into Sterling at rates approximating to those ruling when the transactions took place. All assets and liabilities of overseas operations are translated at the rate ruling at the reporting date. Exchange differences arising on translating the opening net assets at opening rate and the results of overseas operations at actual rate are recognised in other comprehensive income.

2.6 Turnover

Turnover represents amounts invoiced for goods and services net of value added tax (as applicable).

Turnover is recognised on dispatch when it can be measured reliably and it is probable that future economic benefits will accrue to the Group.

Notes to the Financial Statements For the Year Ended 31 December 2021

2. Accounting policies (continued)

2.7 Operating leases: the Group as lessee

Rentals paid under operating leases are charged to the Consolidated Statement of Comprehensive Income on a straight line basis over the lease term.

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the lease term, unless another systematic basis is representative of the time pattern of the lessee's benefit from the use of the leased asset.

2.8 Leased assets: the Group as lessee

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible fixed assets. Assets acquired by finance lease are depreciated over the shorter of the lease term and their useful lives. Assets acquired by hire purchase are depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the Group. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the Consolidated Statement of Comprehensive Income so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

2.9 Government grants

Payments received from the government for furloughed employees are a form of grant. This grant money is receivable as compensation for expenses already incurred, and where this is not in respect of future related costs, is recognised in other income in the period in which it becomes receivable and the related expense is incurred.

2.10 Finance costs

Finance costs are charged to the Consolidated Statement of Comprehensive Income over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

2.11 Pensions

Defined contribution pension plan

The Group operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate entity. Once the contributions have been paid the Group has no further payment obligations.

The contributions are recognised as an expense in the Consolidated Statement of Comprehensive Income when they fall due. Amounts not paid are shown in accruals as a liability in the Statement of Financial Position. The assets of the plan are held separately from the Group in independently administered funds.

Notes to the Financial Statements For the Year Ended 31 December 2021

2. Accounting policies (continued)

2.12 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in the Consolidated Statement of Comprehensive Income, except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the Company and the Group operate and generate income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Statement of Financial Position date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits;
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met; and
- Where they relate to timing differences in respect of interests in subsidiaries, associates, branches and joint ventures and the Group can control the reversal of the timing differences and such reversal is not considered probable in the foreseeable future.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

2.13 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Leasehold improvements

- Over the term of the lease

Plant and machinery

- 10 - 20% straight line

Motor vehicles

- 20% straight line

Fixtures and fittings

- 20% straight line

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Consolidated Statement of Comprehensive Income.

Notes to the Financial Statements For the Year Ended 31 December 2021

2. Accounting policies (continued)

2.14 Valuation of investments

Investments in subsidiaries are measured at cost less accumulated impairment.

2.15 Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a weighted average basis. Work in progress and finished goods include labour and attributable overheads.

At each reporting date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

2.16 Financial instruments

Trade and other debtors/creditors

Trade and other debtors are recognised initially at transaction price less attributable transaction costs. Trade and other creditors are recognised initially at transaction price plus attributable transaction costs. Subsequent to initial recognition they are measured at amortised cost using the effective interest method, less any impairment losses in the case of trade debtors. If the arrangement constitutes a financing transaction, for example if payment is deferred beyond normal business terms, then it is measured at the present value of future payments discounted at a market rate of instrument for a similar debt instrument.

Cash and cash equivalents

Cash and cash equivalents comprise cash balances and call deposits. Bank overdrafts that are repayable on demand and form an integral part of the Group's cash management are included as a component of cash and cash equivalents for the purpose only of the cash flow statement.

Notes to the Financial Statements For the Year Ended 31 December 2021

2. Accounting policies (continued)

2.17 impairment

Financial assets (including trade and other debtors)

A financial asset not carried at fair value through profit or loss is assessed at each reporting date to determine whether there is objective evidence that it is impaired. A financial asset is impaired if objective evidence indicates that a loss event has occurred after the initial recognition of the asset, and that the loss event had a negative effect on the estimated future cash flows of that asset that can be estimated reliably.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount and the present value of the estimated future cash flows discounted at the asset's original effective interest rate. For financial instruments measured at cost less impairment an impairment is calculated as the difference between its carrying amount and the best estimate of the amount that the Group would receive for the asset if it were to be sold at the reporting date, interest on the impaired asset continues to be recognised through the unwinding of the discount. Impairment losses are recognised in profit or loss. When a subsequent event causes the amount of impairment loss to decrease, the decrease in impairment loss is reversed through profit or loss.

Non-financial assets

The carrying amounts of the entity's non-financial assets, other than stocks and deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. The recoverable amount of an asset is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

An impairment loss is reversed if and only if the reasons for the impairment have ceased to apply.

Impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

2.18 Dividends

Equity dividends are recognised when they become legally payable. Interim equity dividends are recognised when paid. Final equity dividends are recognised when approved by the shareholders at an annual general meeting.

Notes to the Financial Statements For the Year Ended 31 December 2021

3. Judgements in applying accounting policies and key sources of estimation uncertainty

In preparing these financial statements, the Directors have had to make the following judgements:

Determine whether there are indicators of impairment of the Group's tangible assets. Factors taken
into consideration in reaching such a decision include the economic viability and expected future
financial performance of the asset and where it is a component of a larger cash-generating unit, the
viability and expected future performance of that unit.

Other key sources of estimation uncertainty

Tangible fixed assets (see note 13)

Tangible fixed assets are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on the number of factors. In re-assessing asset lives, factors such as technological innovation, product life cycles and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposal values.

Stock (see note 15)

Management estimate the proportion of direct wages to be absorbed into stock cost based on production rates over the year. Stock carrying value is subsequently considered as to whether any stock provisions are needed based on the age and quality of stock held.

4. Turnover

The whole of the turnover is attributable to the principal activity of the Group.

Analysis of turnover by country of destination:

		2021 £	2020 £
	United Kingdom	8,107,682	6,708,622
	Rest of Europe	5,304,166	7,336,416
	Rest of the world	14,919,798	22,162,325
		28,331,646	36,207,363
5.	Other operating income for furloughed employees		
		2021 £	2020 £
	Government grants receivable for furloughed employees	155,840	56,017
			

Notes to the Financial Statements For the Year Ended 31 December 2021

6.	Operating (loss)/profit		
	The operating (loss)/profit is stated after charging/(crediting):		
		2021 £	2020 £
	Depreciation on tangible fixed assets	1,122,608	1,229,120
	Operating lease rentals	603,306	677,798
	Foreign exchange losses/(gains)	308,847	(862,620)
7.	Auditor's remuneration		
		2021 £	2020 £
	Fees payable to the Group's auditor for the audit of the Group's annual financial statements	49,875	47,500
	Fees payable to the Group's auditor in respect of:		
	Audit of financial statements of subsidiaries pursuant to legislation	18,550	15,900
	Other services relating to taxation	29,468	7,750
	All other assurance services	5,150	-
		53,168	23,650

Notes to the Financial Statements For the Year Ended 31 December 2021

8. Employees

Staff costs, including Directors' remuneration, were as follows:

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Wages and salaries	4,445,570	4,692,120	3,889,659	3,962,633
Social security costs	403,863	450,307	396,992	442,984
Cost of defined contribution scheme	344,918	309,414	268,010	209,735
	5,194,351	5,451,841	4,554,661	4,615,352

Employees (continued)

The average monthly number of employees, including the Directors, during the year was as follows:

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Manufacturing	123	127	90	94
Administration	40	43	26	29
Selling	5	5	4	4
	168	175	120	127

9. Directors' remuneration

	2021 £	2020 £
Directors' emoluments	347,830	457,585
Company contributions to defined contribution pension schemes	33,896	34,869
	381,726	492,454

During the year retirement benefits were accruing to 4 Directors (2020 - 4) in respect of defined contribution pension schemes.

The highest paid Director received remuneration of £123,000 (2020 - £138,000).

The value of the Company's contributions paid to a defined contribution pension scheme in respect of the highest paid Director amounted to £12,000 (2020 - £12,000).

Notes to the Financial Statements For the Year Ended 31 December 2021

10. Interest payable and similar expenses		
	2021 £	2020 £
Bank interest payable	9,966	8,469
Finance leases and hire purchase contracts	100,494	105,438
	110,460	113,907
11. Taxation	•	
	2021	2020
	£	£
Corporation tax		
Current tax on (loss)/profits for the year	-	59,474
Adjustments in respect of prior periods	60,866	430
	60,866	59,904
Foreign tax	· · · · · · · · ·	
Foreign tax on income for the year	34,172	164,221
Foreign tax in respect of prior periods	(48,878)	15,152
	(14,706)	179,373
Total current tax	46,160	239,277
Deferred tax		
Origination and reversal of timing differences	(195,318)	(15,471)
Adjustments in respect of prior periods	21,813	(66,323)
Effect of changes in tax rates	83,112	32,701
Total deferred tax	(90,393)	(49,093)
Taxation on (loss)/profit	(44,233)	190,184

Notes to the Financial Statements For the Year Ended 31 December 2021

11. Taxation (continued)

Factors affecting tax charge for the year

The tax assessed for the year is higher than (2020 - lower than) the standard rate of corporation tax in the UK of 19% (2020 - 19%). The differences are explained below:

	2021 £	2020 £
(Loss)/profit before tax	(1,052,454)	1,024,112
(Loss)/profit multiplied by standard rate of corporation tax in the UK of 19% (2019 - 19%) Effects of:	(199,966)	194,581
Fixed asset timing differences	5,362	6,541
(Income not taxable)/expenses not deductible for tax purposes	52,611	(24,573)
Adjustments to tax in respect of prior periods	(26,839)	15,582
Adjustments to tax in respect of prior periods - deferred tax	21,813	(66,323)
Deferred tax rate differences	39,134	32,701
Foreign tax rate differences	4,603	34,213
Other permanent differences	(9,454)	(2,538)
Group relief surrendered	68,503	-
Total tax charge for the year	(44,233)	190,184

Factors that may affect future tax charges

An increase in the future main corporation tax rate to 25% from 1 April 2023, from the previously enacted 19%, was announced in the budget on 3 March 2021, and substantively enacted on 24 May 2021. The deferred tax balance at the year end has been calculated based on the rate as at the year end date.

12. Dividends

	2021 £	2020 £
Final dividend declared of £Nil per share (2020 - £0.30)	-	150,000

Notes to the Financial Statements For the Year Ended 31 December 2021

13. Tangible fixed assets

Group

	Lease hold improvements £	Plant and machinery £	Motor vehicles and fixtures and fittings £	Total £
Cost	i			
At 1 January 2021	1,140,459	13,027,438	469,403	14,637,300
Additions	: -	27,953	-	27,953
Exchange adjustments	38,504	232,053	3,646	274,203
At 31 December 2021	1,178,963	13,287,444	473,049	14,939,456
Depreciation	!			
At 1 January 2021	868,453	8,832,979	451,658	10,153,090
Charge for the year	60,321	1,051,671	10,615	1,122,607
Exchange adjustments	(19,528)	93,927	2,757	77,156
At 31 December 2021	909,246	9,978,577	465,030	11,352,853
Net book value	!		;	
At 31 December 2021	269,717	3,308,867	8,019	3,586,603
At 31 December 2020	272,006	4,194,459	17,745	4,484,210

Included in plant and machinery are assets held under finance lease obligations with net book value £2,723,050 (2020 - £3,541,669). Depreciation charged during the year in respect of these assets was £624,169 (2020 - £689,260).

Notes to the Financial Statements For the Year Ended 31 December 2021

13. Tangible fixed assets (continued)

Company

Cont	Leasehold improvements £	Plant and machinery £	Fixtures and fittings £	Total £
Cost At 1 January 2021 Additions	420,282 -	10,408,895 27,953	337,645 -	11,166,822 27,953
At 31 December 2021	420,282	10,436,848	337,645	11,194,775
Depreciation At 1 January 2021 Charge for the year At 31 December 2021	188,837 31,073 ————————————————————————————————————	6,516,926 830,464 7,347,390	337,527 118 	7,043,290 861,655 7,904,945
Net book value				
At 31 December 2021	200,372	3,089,458	-	3,289,830
At 31 December 2020	231,445	3,891,969	118	4,123,532

Notes to the Financial Statements For the Year Ended 31 December 2021

14.	Fixed asset investments					
	Company		*			
			1			Investments in subsidiary
						companies £
	Cost and net book value		•			
	At 1 January 2021 and 31 Decemb	er 2021				178,000
	Subsidiary undertaking		1			
	The following was a direct subsidia	ry undertaking	of the Comp	oany:		
	Name	Registered o	ffice	ı	Class of shares	: Holding
	Parkside Flexibles (Asia) Sdn Bhd		marie Indus	trial Park, 40150		100%
15.	Stocks					
			Group 2021	Group 2020 £	Company 2021 £	2020
	Raw materials and consumables		1,812,222	1,600,757	1,232,571	948,736
	Work in progress		642,657	659,064	262,523	306,558
	Finished goods and goods for resal	e	945,221	731,541	667,045	416,010
			3,400,100	2,991,362	2,162,139	1,671,304
						

The difference between purchase price or production cost of stocks and their replacement cost is not material.

Notes to the Financial Statements For the Year Ended 31 December 2021

16.	Debtors				
		Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
	Trade debtors	5,651,583	4,420,640	2,889,758	1,393,667
	Amounts owed by group undertakings	· ·	-	693,099	1,678,935
	Other debtors	400,552	355,028	278,828	237,250
	Called up share capital not paid	-	10,000	-	10,000
	Prepayments and accrued income	385,968	275,796	242,628	186,814
	Tax recoverable	99,682	24,975	•	•
		6,537,785	5,086,439	4,104,313	3,506,666

Amounts due from group undertakings are interest free and repayable on demand.

The impairment loss recognised in the Group profit or loss for the year in respect of bad and doubtful trade debtors was £Nil (2020 - £Nil).

17. Creditors: amounts falling due within one year

Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
2,201,276	1,908,053	1,106,688	1,234,047
155,475	142,558	135,064	106,534
-	-	120,340	59,474
699,507	840,601	699,507	840,601
81,526	-	81,526	150,000
1,326,211	1,493,977	1,163,158	1,282,470
4,463,995	4,385,189	3,306,283	3,673,126
	2021 £ 2,201,276 155,475 - 699,507 81,526 1,326,211	2021 2020 £ £ 2,201,276 1,908,053 155,475 142,558 699,507 840,601 81,526 - 1,326,211 1,493,977	2021 2020 2021 £ £ £ 2,201,276 1,908,053 1,106,688 155,475 142,558 135,064 120,340 699,507 840,601 699,507 81,526 - 81,526 1,326,211 1,493,977 1,163,158

18. Creditors: amounts falling due after more than one year

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Obligations under finance lease	694,537	1,398,987	694,537	1,398,987

Notes to the Financial Statements For the Year Ended 31 December 2021

19.	Hire purchase and finance leases	1					
	Minimum lease payments under hire purchase fall due as follows:						
		Group 2021 £	Group 2020 £	Company 2021 £	Company 2020		
	Within one year	699,507	840,601	699,507	840,601		
	Between 1-5 years	694,537	1,398,987	694,537	1,398,987		
		1,394,044	2,239,588	1,394,044	2,239,588		
		:	=				
	Obligations under finance leases are seat variable rates.	cured against the asse	ets to which the	ey relate and a	ccrue interes		
20.	Deferred taxation						
	Group	; 1					
		!	1				
					202		
		1	:		:		
	At beginning of year		1		131,344		
	Tax credit to profit or loss	•			(90,396		
	Exchange rate differences				6,564		
				_			
	At end of year				47,51		
		: :		=			
	Company	i I					
		:			202 ⁻		
		!			202		
		1					
	At beginning of year	1			313,248		
	Charged to profit or loss				(150,189		
	At end of year			-	163,059		
	The provision for deferred taxation is made up as follows:						
		Group 2021 £	Group 2020 - £	Company 2021 £	Company 2020		
	Accelerated capital allowances	201,416	131,344	316,963	313,248		
	Losses and other deductions	(153,904)		(153,904)	=, ••		
	mosses and other deductions	(155,804)	-	(100,504)	-		

Notes to the Financial Statements For the Year Ended 31 December 2021

21. Share capital

Allotted and called up	2021 £	2020 £
500,000 (2020 - 500,000) Ordinary shares of £1.00 each Nil (2020 - 250) Ordinary B shares of £0.01 each	500,000 -	500,000 3
	500,000	500,003

The A Ordinary shares have attached to them full voting, dividend and capital distribution (including upon winding up) rights; they do not confer any rights of redemption.

250 Ordinary B shares were repurchased and subsequently cancelled during the year.

22. Reserves

The Group's capital and reserves are as follows:

Called up share capital

Called up share capital represents the nominal value of the shares issued.

Share premium account

The share premium account includes the premium on issue of equity shares, net of any issue costs

Capital redemption reserve

The capital redemption reserve account represents the repurchase of shares at nominal value.

Profit and loss account

The profit and loss account represents the cumulative profits or losses, net of dividends paid and other adjustments.

23. Analysis of net debt

	At 1 January 2021 £	Cash flows	Foreign exchange £	At 31 December 2021 £
Cash at bank and in hand	3,754,528	(2,677,188)	(11,190)	1,066,150
Finance leases	(2,239,588)	845,544	-	(1,394,044)
	1,514,940	(1,831,644)	(11,190)	(327,894)

Notes to the Financial Statements For the Year Ended 31 December 2021

24. Contingent liabilities

The Company is party to a composite arrangement with Parkside Property (Yorkshire) Limited, a company subject to common ownership. The total bank loan payable by Parkside Property (Yorkshire) Limited at 31 December 2021 amounted to £0.50m (2020 - £0.75m).

This agreement is due to expire in August 2023.

25. Pension commitments

The Group operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the Group in an independently administered fund. The pension cost charge represents contributions payable by the Group to the fund and amounted to £344,918 (2020 - £309,414). Contributions totalling £36,564 (2020 - £Nil) were payable to the fund at the reporting date.

26. Commitments under operating leases

At 31 December 2021 the Group and the Company had future minimum lease payments under non-cancellable operating leases as follows:

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Not later than 1 year	834,537	815,133	651,269	626,951
Later than 1 year and not later than 5 years	2,278,639	2,347,746	2,273,970	2,336,852
Later than 5 years	6,726,666	7,243,666	6,726,666	7,243,666
	9,839,842	10,406,545	9,651,905	10,207,469

Notes to the Financial Statements For the Year Ended 31 December 2021

27. Related party transactions

The Company has taken advantage of the available exemption conferred by Section 33.1A of FRS102 not to disclose transactions with wholly owned members of the Group.

During the year, the Group made the following transactions with companies under common ownership:

	2021 £	2020 £
Amounts owed by related undertakings at the beginning of the year Rental expenses Payments	380,000 (380,000)	279,323 450,000 (729,323)
Amounts owed by related undertakings at the year end	•	

Texo Estates Limited took ownership of a building used by Parkside Flexibles (Europe) Limited as a warehouse storage facility. Mark Nicholas Kennedy Aldridge is the sole director of Texo Estates Limited and is also a non-executive director of Parkside Flexibles (Europe) Limited. The building has subsequently been leased to Parkside Flexibles (Europe) Limited with rental charges in the year totalling £137,000 (2020 - £137,000).

The Group has service agreements with its parent company, Bushman Limited, totalling £2,562,561 for the year (2020 - £3,277,518). Amounts outstanding at the reporting date were £340,000 (2020 - £340,000) which are included in accruals and deferred income within note 17.

Key management personnel

Key management personnel include all directors of the Group who together have authority and responsibility for planning, directing and controlling the activities of the Group.

28. Ultimate parent undertaking and controlling party

The immediate and ultimate parent undertaking of the Company is Bushman Limited registered at One Cornet Street St Peter Port, Guernsey, GY1 1BZ.

No other group financial statements include the results of the Company.

The Company's ultimate controlling party is considered to be The Wren Settlement Trust, the sole shareholder of the ultimate parent company, Bushman Limited.