Company registration number 02796677 (England and Wales)

# **NORTHERN EXPRESS GLASS LIMITED**

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022



# **COMPANY INFORMATION**

**Directors** Mr A Boardman

Mr P A Williams Mr R P Green

Secretary Ms R J Southern

Company number 02796677

Registered office Unit 1 Enterprise Way

Burn Hall Industrial Estate

Fleetwood FY7 8RY

Auditor MHA Moore and Smalley

Richard House 9 Winckley Square

Preston PR1 3HP

# CONTENTS

|                                       | Page    |
|---------------------------------------|---------|
| Strategic report                      | 1 - 2   |
| Directors' report                     | 4       |
| Directors' responsibilities statement | 3       |
| Independent auditor's report          | 5 - 7   |
| Statement of comprehensive income     | 8       |
| Balance sheet                         | 9       |
| Statement of changes in equity        | 10      |
| Statement of cash flows               | 11      |
| Notes to the financial statements     | 12 - 26 |

#### STRATEGIC REPORT

#### FOR THE YEAR ENDED 31 MARCH 2022

The directors present the strategic report for the year ended 31 March 2022.

#### Fair review of the business

The company showed an increase in sales of 24% compared with the previous year. This was due to the bounce back effect from the Covid-19 pandemic the previous year where they were required to halt production and close for brief period.

The company has continued to invest in machinery and this together with previous investment has improved efficiencies with good results despite the ongoing challenges of Covid-19 and the increased absenteeism that brings, the cost of living crisis and the surge in interest rates.

## Principal risks and uncertainties

The principal risks and uncertainties the company faces, along with how the directors seek to mitigate these risks are explained below:

## Raw material supply

Raw material supply to ensure we can produce our product on time and ensuring the best possible materials are secured through partnerships with key suppliers.

## Laws & regulations

The company keeps abreast of all changing industry standards and regulations through formal and informal training program.

# Construction and building market

Sales performance can be dependent on the wider performance of the UK construction and building market and the Directors are keeping an eye on any impact Covid 19, Brexit and the cost of living crisis have on the Business. However, the company has through years of successful trading the financial resources, capacity and experience to manage its way through another recession which is expected. All trade debtor balances are insured.

## Interest Rates

This will be a challenge for the company's level of profitability due to the increased cost in borrowing for day to day trading and the cost of any new plant and equipment. The Directors have the confidence in it's ability to cut it's cloth accordingly and the ability to make the necessary efficiencies and maintain a respectable level of profit.

# **Development and performance**

The company has continued to invest in the latest technology and the Directors consider it well positioned for the future.

## Key performance indicators

The company's key performance indicators are as follows:

Gross profit - 2022: 21.66% (2021: 19.79%)

Profit before dividends - 2022: £826,689 (2021: £945.080)

Both KPI's were ahead of company expectations.

# STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

On behalf of the board

Mr A Boardman Director

19 December 2022

# DIRECTORS' RESPONSIBILITIES STATEMENT FOR THE YEAR ENDED 31 MARCH 2022

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## **DIRECTORS' REPORT**

## FOR THE YEAR ENDED 31 MARCH 2022

The directors present their annual report and financial statements for the year ended 31 March 2022.

# Principal activities

The principal activity of the company continued to be that of the manufacture and distribution of glazing products.

## Results and dividends

The results for the year are set out on page 8.

Ordinary dividends were paid amounting to £2,207,978. The directors do not recommend payment of a further dividend.

#### **Directors**

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Mr A Boardman

Mr P A Williams

Mr R P Green

#### **Auditor**

The auditor, MHA Moore and Smalley, is deemed to be reappointed under section 487(2) of the Companies Act 2006.

## Strategic report

The company has chosen in accordance with Companies Act 2006, s. 414C(11) to set out in the company's strategic report information required by Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008, Sch. 7 to be contained in the directors' report. It has done so in respect of future developments.

# Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditor is aware of that information.

On behalf of the board

# Mr A Boardman Director

19 December 2022

#### INDEPENDENT AUDITOR'S REPORT

## TO THE MEMBERS OF NORTHERN EXPRESS GLASS LIMITED

#### Qualified opinion on financial statements

We have audited the financial statements of Northern Express Glass Limited (the 'company') for the year ended 31 March 2022 which comprise the statement of comprehensive income, the balance sheet, the statement of changes in equity, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, except for the effects on the corresponding figures of the matter described in the basis for qualified o pinion paragraph, the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2022 and of its profit for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
   and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for qualified opinion

Due to restrictions as part of the Covid-19 lockdown during March 2020, we were not able to observe the counting of physical inventories at 31 March 2020. We were unable to obtain sufficient appropriate audit evidence to verify the existence of stock balances held of £404,250 at 31 March 2020 by alternative means of audit testing. Consequently we were unable to determine whether there was any consequential effect on the cost of sales for the year ended 31 March 2021. Our audit opinion on the financial statements for the year ended 31 March 2021 was modified accordingly. Our opinion on the current year's financial statements is also modified because of the possible effect of this matter on the comparability of the current year's figures and the corresponding figures. In addition, were any adjustment to the stock balance or cost of sales for the comparative years to be required, the strategic report would also need to be amended.

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

## TO THE MEMBERS OF NORTHERN EXPRESS GLASS LIMITED

#### Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

As described in the basis for qualified opinion section of our report, we were unable to satisfy ourselves concerning stock quantities of £404,250 at 31 March 2020. We have concluded that where the other information refers to the stock balance or related balances such as cost of sales, it may be materially misstated for the same reason.

## Opinions on other matters prescribed by the Companies Act 2006

Except for the possible effects of the matter described in the basis for qualified opinion section of our report, in our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

## Matters on which we are required to report by exception

Except for the matter described in the basis for qualified opinion section of our report, in the light of knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

Arising solely from the limitation on the scope of our work relating to stocks, referred to above;

- we have not obtained all the information and explanations that we considered necessary for the purpose of our audit: and
- we were unable to determine whether adequate accounting records have been kept.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of remuneration specified by law are not made.

# Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

## TO THE MEMBERS OF NORTHERN EXPRESS GLASS LIMITED

## Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud, are detailed below:

- Enquiry of management around actual and potential litigation and claims.
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations, including EN1279 and EN12150.
- Auditing the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness, and evaluating the business rationale of significant transactions outside the normal course of business.

Because of the field in which the client operates, we identified the following areas as those most likely to have a material impact on the financial statements to be health & safety; and employment law.

Owing to the inherent limitations of an audit, there is an unavoidable risk that some material misstatements in the financial statements may not be detected, even though the audit is properly planned and performed in accordance with the ISAs (UK). For instance, the further removed non-compliance is from the events and transactions reflected in the financial statements, the less likely the auditor is to become aware of it or to recognize the non-compliance.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

## Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Virginia Cooper (Senior Statutory Auditor)
For and on behalf of MHA Moore and Smalley
Chartered Accountants
Statutory Auditor

Richard House 9 Winckley Square Preston PR1 3HP

21 December 2022

# STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2022

|       | 2022             | 2021                                                                                                                     |
|-------|------------------|--------------------------------------------------------------------------------------------------------------------------|
| Notes | £                | £                                                                                                                        |
| 3     | 12,051,381       | 9,684,955                                                                                                                |
|       | (9,440,761)      | (7,768,750)                                                                                                              |
|       | 2,610,620        | 1,916,205                                                                                                                |
|       | (1,575,189)      | (1,285,951)                                                                                                              |
|       | 99,593           | 569,577                                                                                                                  |
| 4     | 1,135,024        | 1,199,831                                                                                                                |
| 7     | 32,132           | 28,240                                                                                                                   |
| 8     | (39,601)         | (58,890)                                                                                                                 |
|       | 1,127,555        | 1,169,181                                                                                                                |
| 9     | (300,866)        | (224,101)                                                                                                                |
|       | 826,689          | 945,080                                                                                                                  |
|       | 3<br>4<br>7<br>8 | Notes  12,051,381 (9,440,761)  2,610,620  (1,575,189) 99,593  4  1,135,024  7  32,132 8 (39,601)  1,127,555  9 (300,866) |

The profit and loss account has been prepared on the basis that all operations are continuing operations.

# **BALANCE SHEET**

# **AS AT 31 MARCH 2022**

|                                                |       | 20:         | 2022             |                | 21          |
|------------------------------------------------|-------|-------------|------------------|----------------|-------------|
|                                                | Notes | £           | £                | £              | £           |
| Fixed assets                                   |       |             |                  |                |             |
| Intangible assets                              | 11    |             | 1,682            |                | 2,141       |
| Tangible assets                                | 12    |             | 1,854,242<br>    |                | 1,945,584   |
|                                                |       |             | 1,855,924        |                | 1,947,725   |
| Current assets                                 |       |             |                  |                |             |
| Stocks                                         | 13    | 498,495     |                  | 499,442        |             |
| Debtors                                        | 14    | 2,313,389   |                  | 3,491,255      |             |
| Cash at bank and in hand                       |       | 662,604     |                  | 929,763<br>——— |             |
|                                                |       | 3,474,488   |                  | 4,920,460      |             |
| Creditors: amounts falling due within one year | 15    | (2,376,973) |                  | (2,262,749)    |             |
| Net current assets                             |       |             | 1,097,515        |                | 2,657,711   |
| Total assets less current liabilities          |       |             | 2,953,439        |                | 4,605,436   |
| Creditors: amounts falling due after more      |       |             |                  |                |             |
| than one year                                  | 16    |             | (627,831)        |                | (1,014,649) |
| Provisions for liabilities                     |       |             |                  |                |             |
| Deferred tax liability                         | 19    | 410,535     |                  | 294,425        |             |
|                                                |       |             | (410,535)<br>——— |                | (294,425)   |
| Net assets                                     |       |             | 1,915,073        |                | 3,296,362   |
|                                                |       |             |                  |                |             |
| Capital and reserves                           |       |             |                  |                |             |
| Called up share capital                        | 21    |             | 100              |                | 100         |
| Profit and loss reserves                       |       |             | 1,914,973        |                | 3,296,262   |
| Total equity                                   |       |             | 1,915,073        |                | 3,296,362   |
|                                                |       |             | 7                |                | -,,         |

The financial statements were approved by the board of directors and authorised for issue on 19 December 2022 and are signed on its behalf by:

Mr A Boardman Director Mr P A Williams Director

Company Registration No. 02796677

# STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2022

|                                                                                        | Share capital Profit and<br>loss reserves |          | Total                  |                        |
|----------------------------------------------------------------------------------------|-------------------------------------------|----------|------------------------|------------------------|
|                                                                                        | Notes                                     | £        | £                      | £                      |
| Balance at 1 April 2020                                                                |                                           | 100      | 2,376,679              | 2,376,779              |
| Year ended 31 March 2021: Profit and total comprehensive income for the year Dividends | 10                                        | -        | 945,080<br>(25,497)    | 945,080<br>(25,497)    |
| Balance at 31 March 2021                                                               |                                           | 100      | 3,296,262              | 3,296,362              |
| Year ended 31 March 2022: Profit and total comprehensive income for the year Dividends | 10                                        | <u>-</u> | 826,689<br>(2,207,978) | 826,689<br>(2,207,978) |
| Balance at 31 March 2022                                                               |                                           | 100      | 1,914,973              | 1,915,073              |

# STATEMENT OF CASH FLOWS

# FOR THE YEAR ENDED 31 MARCH 2022

|                                               |       | 20:         | 22          | 202         | 21        |
|-----------------------------------------------|-------|-------------|-------------|-------------|-----------|
|                                               | Notes | £           | £           | £           | £         |
| Cash flows from operating activities          |       |             |             |             |           |
| Cash generated from operations                | 27    |             | 2,700,479   |             | 1,422,940 |
| Interest paid                                 |       |             | (39,601)    |             | (58,890   |
| Income taxes paid                             |       |             | (526,205)   |             | (197,615  |
| Net cash inflow from operating activities     |       |             | 2,134,673   |             | 1,166,435 |
| Investing activities                          |       |             |             |             |           |
| Purchase of intangible assets                 |       | -           |             | (2,294)     |           |
| Purchase of tangible fixed assets             |       | (204,407)   |             | (90,333)    |           |
| Proceeds on disposal of tangible fixed assets |       | 140,500     |             | -           |           |
| Receipts arising from loans made              |       | (80,000)    |             | (512,816)   |           |
| Interest received                             |       | 32,132      |             | 28,240      |           |
| Net cash used in investing activities         |       |             | (111,775)   |             | (577,203  |
| Financing activities                          |       |             |             |             |           |
| Repayment of borrowings                       |       | -           |             | (1,007,795) |           |
| Proceeds of new bank loans                    |       | -           |             | 1,200,000   |           |
| Repayment of bank loans                       |       | (1,200,000) |             | -           |           |
| Payment of finance leases obligations         |       | (195,597)   |             | (312,138)   |           |
| Dividends paid                                |       | (894,460)   |             | (25,497)    |           |
| Net cash used in financing activities         |       |             | (2,290,057) |             | (145,430  |
| Net (decrease)/increase in cash and cash      |       |             |             |             |           |
| equivalents                                   |       |             | (267,159)   |             | 443,802   |
| Cash and cash equivalents at beginning of yea | ar    |             | 929,763     |             | 485,961   |
| Cash and cash equivalents at end of year      |       |             | 662,604     |             | 929,763   |

# NOTES TO THE FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 31 MARCH 2022

## 1 Accounting policies

#### Company information

Northern Express Glass Limited is a private company limited by shares incorporated in England and Wales. The registered office is Unit 1 Enterprise Way, Burn Hall Industrial Estate, Fleetwood, FY7 8RY.

#### 1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary a mounts in these financial statements are rounded to the nearest  $\mathfrak{L}$ .

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

#### 1.2 Going concern

At the time of approving the financial statements, the directors are monitoring the impact of the Covid-19 pandemic and the cost of living crisis, putting plans in place to mitigate any losses or shortfalls in cash flow and taking precautions where necessary.

The company has considerable cash reserves in place and the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

## 1.3 Turnover

Turnover represents amounts receivable for the sales of glass, net of value added tax. Sales are recognised at the point of despatch to the customer.

# 1.4 Intangible fixed assets other than goodwill

Intangible assets acquired separately from a business are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets acquired on business combinations are recognised separately from goodwill at the acquisition date where it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity and the fair value of the asset can be measured reliably; the intangible asset arises from contractual or other legal rights; and the intangible asset is separable from the entity.

Amortisation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Website design

20% straight line

# 1.5 Tangible fixed assets

Tangible fixed assets are initially measured at cost, and subsequently measured at cost, net of depreciation and any impairment losses.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

#### 1 Accounting policies

(Continued)

Depreciation is recognised so as to write off the cost of assets less their residual values over their useful lives on the following bases:

Land and buildings Leasehold Straight line over 15 years

Plant and machinery 20% reducing balance and 10% straight line

Fixtures and equipment 20% reducing balance Motor vehicles 25% reducing balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

#### 1.6 Impairment of fixed assets

At each reporting end date, the company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

# 1.7 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

# 1.8 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks and other short-term liquid investments with original maturities of three months or less.

## 1.9 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's balance sheet when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

## FOR THE YEAR ENDED 31 MARCH 2022

#### 1 Accounting policies

(Continued)

#### Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

#### Other financial assets

The company has no financial assets which fall to be classified as other financial assets in these financial statements

#### Impairment of financial assets

Financial assets are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

## Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the company transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

## Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

## Basic financial liabilities

Basic financial liabilities, including trade and other payables and bank loans, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

# Other financial liabilities

The company has no financial liabilities that fall to be classified as other financial liabilities in these financial statements.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

## FOR THE YEAR ENDED 31 MARCH 2022

#### Accounting policies

(Continued)

#### Derecognition of financial liabilities

Financial liabilities are derecognised when the company's contractual obligations expire or are discharged or cancelled.

#### 1.10 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

# 1.11 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

#### Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

#### Deferred tax

Deferred tax is recognised on respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more, or a right to pay less or to receive more tax.

Deferred tax is measured on an undiscounted basis at the tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

## 1.12 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

# 1.13 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

# 1.14 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the balance sheet as a finance lease obligation. Lease payments are treated as consisting of capital and interest elements. The interest is charged to profit or loss so as to produce a constant periodic rate of interest on the remaining balance of the liability.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

#### 1 Accounting policies

(Continued)

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leases asset are consumed.

#### 1.15 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

The government grant is part of the Job Retention Scheme which is a result of the Covid-19 pandemic. The grant is to be used towards a percentage of selected employee's wages, given that the employee does not work, known as furloughed, during this period. This grant income has been included within other operating income in the year.

## 1.16 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation in the period are included in profit or loss.

# 2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

## Critical judgements

The following judgements (apart from those involving estimates) have had the most significant effect on amounts recognised in the financial statements.

## Leases

The Company enters into commercial property leases for its office and factory buildings. Where management has determined, based on an evaluation of the terms and conditions, that the lessor retains all significant risks and rewards of these properties, it will account for the contracts as operating leases.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 MARCH 2022

# 2 Judgements and key sources of estimation uncertainty

(Continued)

# Key sources of estimation uncertainty

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are as follows.

#### Depreciation

In determining the appropriate depreciation rates for the Company's assets, management reviews the operating policies of the business and makes judgements as to the applicable useful economic lives of the assets, considering residual values.

## Stock valuation

Stocks are stated at the lower of cost (first-in-first-out method) or net realisable value. The cost of stocks comprise net prices paid for materials purchased. Net realisable value represents the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution. Inventory provisions are recognised for slow-moving, obsolete or unsalable inventory and are reviewed on a quarterly basis.

## 3 Turnover and other revenue

|   |                                                                                | 2022<br>£ | 2021<br>£ |
|---|--------------------------------------------------------------------------------|-----------|-----------|
|   | Other revenue                                                                  | ~         | ~         |
|   | Interest income                                                                | 32,132    | 28,240    |
|   | Grants received                                                                | 96,342    | 569,227   |
|   |                                                                                |           |           |
| 4 | Operating profit                                                               |           |           |
|   |                                                                                | 2022      | 2021      |
|   | Operating profit for the year is stated after charging/(crediting):            | £         | £         |
|   | Government grants                                                              | (96,342)  | (569,227) |
|   | Fees payable to the company's auditor for the audit of the company's financial |           |           |
|   | statements                                                                     | 6,750     | 5,250     |
|   | Depreciation of owned tangible fixed assets                                    | 421,443   | 358,960   |
|   | Depreciation of tangible fixed assets held under finance leases                | 183,312   | 96,718    |
|   | Profit on disposal of tangible fixed assets                                    | (17,392)  | -         |
|   | Amortisation of intangible assets                                              | 459       | 153       |
|   | Operating lease charges                                                        | 33,415    | 34,886    |
|   |                                                                                |           |           |

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

# 5 Employees

The average monthly number of persons (including directors) employed by the company during the year was:

|   |                                                                                                                           | 2022<br>Number      | 2021<br>Number      |
|---|---------------------------------------------------------------------------------------------------------------------------|---------------------|---------------------|
|   | Administrative<br>Production                                                                                              | 21<br>127           | 23<br>118           |
|   | Total                                                                                                                     | 148                 | 141                 |
|   | Their aggregate remuneration comprised:                                                                                   | 2022<br>£           | 2021<br>£           |
|   | Wages and salaries Pension costs                                                                                          | 3,274,258<br>53,820 | 2,915,484<br>48,469 |
|   |                                                                                                                           | 3,328,078           | 2,963,953           |
| 6 | Directors' remuneration                                                                                                   | 2022<br>£           | 2021<br>£           |
|   | Remuneration for qualifying services                                                                                      | 45,274              | 106,364             |
| 7 | Interest receivable and similar income                                                                                    | 2022<br>£           | 2021<br>£           |
|   | Interest income Other interest income                                                                                     | 32,132              | 28,240              |
| 8 | Interest payable and similar expenses                                                                                     | 2022                | 2021                |
|   | Interest on financial liabilities measured at amortised cost:                                                             | £                   | £                   |
|   | Interest on infancial habilities measured at amortised cost.  Interest on bank overdrafts and loans  Other finance costs: | 10,091              | 37,136              |
|   | Interest on finance leases and hire purchase contracts Other interest                                                     | 29,510<br>-         | 21,664<br>90        |
|   |                                                                                                                           | 39,601              | 58,890              |
|   |                                                                                                                           |                     |                     |

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

| 9 | Taxation                                                                                                                      | 2022              | 2021          |
|---|-------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------|
|   |                                                                                                                               | £                 | £             |
|   | Current tax                                                                                                                   |                   |               |
|   | UK corporation tax on profits for the current period                                                                          | 184,756<br>       | 197,040       |
|   | Deferred tax                                                                                                                  |                   |               |
|   | Origination and reversal of timing differences                                                                                | 116,110<br>       | 27,061        |
|   | Total tax charge                                                                                                              | 300,866           | 224,101       |
|   | The actual charge for the year can be reconciled to the expected charge for the year and the standard rate of tax as follows: | ar based on the p | rofit or loss |
|   |                                                                                                                               | 2022<br>£         | 2021<br>£     |
|   | Profit before taxation                                                                                                        | 1,127,555         | 1,169,181     |
|   | Expected tax charge based on the standard rate of corporation tax in the UK of                                                |                   |               |
|   | 19.00% (2021: 19.00%)                                                                                                         | 214,235           | 222,144       |
|   | Tax effect of expenses that are not deductible in determining taxable profit                                                  | 4,609             | 1,957         |
|   | Tax effect of income not taxable in determining taxable profit                                                                | (16,506)          | -             |
|   | Change in deferred tax rate                                                                                                   | 98,528            | -             |

The Chancellor stated his intention to maintain the main rate of corporation tax at 19%. This change to previously announced policy was substantively enacted on 17 March 2020. The Chancellor subsequently announced his intention to increase the headline rate of corporation to 25% from 1 April 2023, this policy was subsequently enacted on 25 May 2021

300,866

224,101

Deferred tax changes occurred in the year as a result of the change of future period's corporation tax rate from 19% to 25%. Deferred tax is now expected to reverse at the increased rate.

# 10 Dividends

Taxation charge for the year

|            | 2022      | 2021   |
|------------|-----------|--------|
|            | £         | £      |
| Final paid | 2,207,978 | 25,497 |
|            |           |        |

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

| 11 | Intangible fixed assets            |                                    |                     |                        | W              | /ebsite design |
|----|------------------------------------|------------------------------------|---------------------|------------------------|----------------|----------------|
|    |                                    |                                    |                     |                        |                | £              |
|    | Cost                               |                                    |                     |                        |                |                |
|    | At 1 April 2021 and 31 March 2022  |                                    |                     |                        |                | 2,294          |
|    | Amortisation and impairment        |                                    |                     |                        |                |                |
|    | At 1 April 2021                    |                                    |                     |                        |                | 153            |
|    | Amortisation charged for the year  |                                    |                     |                        |                | 459            |
|    | At 31 March 2022                   |                                    |                     |                        |                | 612            |
|    | Carrying amount                    |                                    |                     |                        |                |                |
|    | At 31 March 2022                   |                                    |                     |                        |                | 1,682          |
|    | At 31 March 2021                   |                                    |                     |                        |                | 2,141          |
| 12 | Tangible fixed assets              |                                    |                     |                        |                |                |
|    |                                    | Land and<br>buildings<br>Leasehold | Plant and machinery | Fixtures and equipment | Motor vehicles | Total          |
|    |                                    | £                                  | £                   | £                      | £              | £              |
|    | Cost                               |                                    |                     |                        |                |                |
|    | At 1 April 2021                    | 14,437                             | 4,244,570           | 258,450                | 1,005,822      | 5,523,279      |
|    | Additions                          | -                                  | 275,580             | 13,996                 | 346,945        | 636,521        |
|    | Disposals                          | -                                  | (23,703)            | -                      | (333,500)      | (357,203)      |
|    | At 31 March 2022                   | 14,437                             | 4,496,447           | 272,446                | 1,019,267      | 5,802,597      |
|    | Depreciation and impairment        |                                    |                     |                        |                |                |
|    | At 1 April 2021                    | 9,626                              | 2,693,494           | 194,163                | 680,412        | 3,577,695      |
|    | Depreciation charged in the year   | 963                                | 457,395             | 13,958                 | 132,439        | 604,755        |
|    | Eliminated in respect of disposals | -                                  | (23,703)            | -                      | (210,392)      | (234,095)      |
|    | At 31 March 2022                   | 10,589                             | 3,127,186           | 208,121                | 602,459        | 3,948,355      |
|    | Carrying amount                    |                                    |                     |                        |                |                |
|    | At 31 March 2022                   | 3,848                              | 1,369,261           | 64,325                 | 416,808        | 1,854,242      |
|    | At 31 March 2021                   | 4,811                              | 1,551,076           | 64,287                 | 325,410        | 1,945,584      |
|    |                                    |                                    |                     |                        |                |                |

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 MARCH 2022

| 12 | Tangible fixed assets                                                                                                   |                   | (Continued)    |
|----|-------------------------------------------------------------------------------------------------------------------------|-------------------|----------------|
|    | The net carrying value of tangible fixed assets includes the following in respect of leases or hire purchase contracts. | assets held under | finance        |
|    | '                                                                                                                       | 2022              | 2021           |
|    |                                                                                                                         | £                 | £              |
|    | Plant and machinery                                                                                                     | 789,843           | 709,175        |
|    | Motor vehicles                                                                                                          | 293,036           | 128,182        |
|    |                                                                                                                         | 1,082,879         | 837,357        |
| 13 | Stocks                                                                                                                  |                   |                |
|    |                                                                                                                         | 2022              | 2021           |
|    |                                                                                                                         | £                 | £              |
|    | Raw materials and consumables                                                                                           | 394,441           | 332,751        |
|    | Work in progress                                                                                                        | 104,054           | 166,691        |
|    |                                                                                                                         | 498,495<br>————   | 499,442<br>——— |
| 14 | Debtors                                                                                                                 |                   |                |
|    |                                                                                                                         | 2022              | 2021           |
|    | Amounts falling due within one year:                                                                                    | £                 | £              |
|    | Trade debtors                                                                                                           | 1,762,046         | 1,530,410      |
|    | Corporation tax recoverable                                                                                             | 426,845           | 426,845        |
|    | Other debtors                                                                                                           | 99,957            | 1,509,095      |
|    | Prepayments and accrued income                                                                                          | 24,541<br>———     | 24,905         |
|    |                                                                                                                         | 2,313,389         | 3,491,255      |
|    |                                                                                                                         |                   |                |

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

| 15 | Creditors: amounts falling due within one year |       |           |           |
|----|------------------------------------------------|-------|-----------|-----------|
|    | ,                                              |       | 2022      | 2021      |
|    |                                                | Notes | £         | £         |
|    | Bank loans                                     | 17    | -         | 616,660   |
|    | Obligations under finance leases               | 18    | 214,727   | 174,732   |
|    | Trade creditors                                |       | 667,792   | 655,492   |
|    | Amounts owed to group undertakings             |       | 160,000   | -         |
|    | Corporation tax                                |       | 184,756   | 526,205   |
|    | Other taxation and social security             |       | 263,086   | 223,674   |
|    | Other creditors                                |       | 814,155   | 2,615     |
|    | Accruals and deferred income                   |       | 72,457    | 63,371    |
|    |                                                |       | 2,376,973 | 2,262,749 |
|    |                                                |       |           |           |

Finance leases are secured against the fixed asset to which they relate.

Included within other creditors is an invoice financing facility which is secured against the trade debtor book.

# 16

Payable within one year

Payable after one year

| 16 | Creditors: amounts falling due after more than one ye       | ar              |         |           |
|----|-------------------------------------------------------------|-----------------|---------|-----------|
|    |                                                             |                 | 2022    | 2021      |
|    |                                                             | Notes           | £       | £         |
|    | Bank loans and overdrafts                                   | 17              |         | 583,340   |
|    | Obligations under finance leases                            | 18              | 627,831 | 431,309   |
|    |                                                             |                 | 627,831 | 1,014,649 |
|    | Finance leases are secured against the fixed asset to which | ch they relate. |         |           |
| 17 | Loans and overdrafts                                        |                 |         |           |
|    |                                                             |                 | 2022    | 2021      |
|    |                                                             |                 | £       | £         |
|    | Bank loans                                                  |                 | =       | 1,200,000 |
|    |                                                             |                 |         |           |

616,660

583,340

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

| 18 | Finance lease obligations                               |         |         |  |  |
|----|---------------------------------------------------------|---------|---------|--|--|
|    | •                                                       | 2022    | 2021    |  |  |
|    | Future minimum lease payments due under finance leases: | £       | £       |  |  |
|    | Within one year                                         | 214,727 | 174,732 |  |  |
|    | In two to five years                                    | 627,831 | 431,309 |  |  |
|    |                                                         | 842,558 | 606,041 |  |  |

Finance lease payments represent rentals payable by the company for certain items of plant and machinery. Leases include purchase options at the end of the lease period, and no restrictions are placed on the use of the assets. All leases are on a fixed repayment basis and no arrangements have been entered into for contingent rental payments.

## 19 Deferred taxation

Deferred tax assets and liabilities are offset where the company has a legally enforceable right to do so. The following is the analysis of the deferred tax balances (after offset) for financial reporting purposes:

| Liabilities<br>2022 | Liabilities<br>2021<br>£ |
|---------------------|--------------------------|
| -                   | ~                        |
| 410,535             | 294,425                  |
|                     |                          |
|                     |                          |
|                     | 2022                     |
|                     | £                        |
|                     | 294,425                  |
|                     | 17,582                   |
|                     | 98,528                   |
|                     | 410,535                  |
|                     |                          |

The deferred tax liability set out above is expected to reverse within 12 months and relates to accelerated capital allowances that are expected to mature within the same period.

# 20 Retirement benefit schemes

| Defined contribution schemes                                        | 2022<br>£ | 2021<br>£ |
|---------------------------------------------------------------------|-----------|-----------|
| Charge to profit or loss in respect of defined contribution schemes | 53,820    | 48,469    |

The company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the company in an independently administered fund.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) $\,$

# FOR THE YEAR ENDED 31 MARCH 2022

| 21 | Share capital                | 2022   | 2021   | 2022 | 2021 |
|----|------------------------------|--------|--------|------|------|
|    | Ordinary share capital       | Number | Number | £    | £    |
|    | Issued and fully paid        |        |        |      |      |
|    | A Ordinary shares of £1 each | 50     | 50     | 50   | 50   |
|    | B Ordinary shares of £1 each | 25     | 25     | 25   | 25   |
|    | C Ordinary shares of £1 each | 20     | 20     | 20   | 20   |
|    | D Ordinary shares of £1 each | 5      | 5      | 5    | 5    |
|    |                              |        |        |      |      |
|    |                              | 100    | 100    | 100  | 100  |
|    |                              |        |        |      |      |

# 22 Financial commitments, guarantees and contingent liabilities

As part of the acquisition of this company made by NEG 2020 Limited, a deferred consideration arrangement was put in place with the previous shareholders of this company. Deferred consideration owed to one of the previous shareholders is secured against all the current and future assets of this company.

# 23 Operating lease commitments

Acquisition of tangible fixed assets

# Lessee

24

At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

|                                                                      | 2022             | 2021    |
|----------------------------------------------------------------------|------------------|---------|
|                                                                      | £                | £       |
| Within one year                                                      | 177,452          | 177,610 |
| Between two and five years                                           | 568,012          | 666,502 |
| •                                                                    | 300,012          | •       |
| In over five years                                                   |                  | 74,000  |
|                                                                      | 7 <b>4</b> 5,464 | 918,112 |
|                                                                      |                  |         |
| Capital commitments                                                  |                  |         |
| Amounts contracted for but not provided in the financial statements: |                  |         |
| ·                                                                    | 2022             | 2021    |
|                                                                      | £                | £       |
|                                                                      |                  |         |

142,660

481,805

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

# 25 Directors' transactions

Advances or credits have been granted by the company to its directors as follows:

| Description             | % Rate | Opening<br>balance<br>£ | Amounts<br>advanced<br>£ | Interest<br>charged<br>£ | Amounts<br>repaid<br>£ | Closing<br>balance<br>£ |
|-------------------------|--------|-------------------------|--------------------------|--------------------------|------------------------|-------------------------|
| Director's loan account | 2.00   | 708,679                 | 451,170                  | 17,307                   | (1,177,156)            | _                       |
| Director's loan account | 2.00   | 604,837                 | 385,665                  | 14,825                   | (1,005,327)            | -                       |
|                         |        | 1,313,516               | 836,835                  | 32,132                   | (2,182,483)            | -                       |

# 26 Ultimate controlling party

The company is a wholly owned subsidiary of NEG 2020 Limited, a company registered in England and Wales.

# 27 Cash generated from operations

| 2022<br>£ | 2021<br>£                                                                                               |
|-----------|---------------------------------------------------------------------------------------------------------|
| 826,689   | 945,080                                                                                                 |
|           |                                                                                                         |
| 300,866   | 224,101                                                                                                 |
| 39,601    | 58,890                                                                                                  |
| (32,132)  | (28,240)                                                                                                |
| (17,392)  | -                                                                                                       |
| 459       | 153                                                                                                     |
| 604,755   | 455,678                                                                                                 |
|           |                                                                                                         |
| 947       | (95,191)                                                                                                |
| (55,652)  | (256,578)                                                                                               |
| 1,032,338 | 119,047                                                                                                 |
| 2,700,479 | 1,422,940                                                                                               |
|           | \$26,689<br>300,866<br>39,601<br>(32,132)<br>(17,392)<br>459<br>604,755<br>947<br>(55,652)<br>1,032,338 |

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

| 28 | Analysis of changes in net debt                                  | 1 April 2021             | Cash flows           | New finance 31 | March 2022 |
|----|------------------------------------------------------------------|--------------------------|----------------------|----------------|------------|
|    |                                                                  | £                        | £                    | leases<br>£    | £          |
|    | Cash at bank and in hand                                         | 929,763                  | (267,159)            | -              | 662,604    |
|    | Borrowings excluding overdrafts Obligations under finance leases | (1,200,000)<br>(606,041) | 1,200,000<br>195,597 | -<br>(432,114) | (842,558)  |
|    |                                                                  | (876,278)                | 1,128,438            | (432,114)      | (179,954)  |

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.