# REGISTRAR OF COMPANIES

Company Registration No. 02230827 (England and Wales)

# ST. CLOUD CARE LIMITED ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

TUESDAY



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15/12/2020 COMPANIES HOUSE

#### **COMPANY INFORMATION**

**Directors** A Rubinstein

L Golani (Appointed 13 November 2019)

Company number . 02230827

Registered office The Boynes

Upper Hook Road Upton on Severn Worcestershire WR8 0SB

Auditor Harold Everett Wreford LLP

2nd floor

38 Warren Street

London W1T 6AE

Bankers Barclays Bank PLC

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#### STRATEGIC REPORT

#### FOR THE YEAR ENDED 31 DECEMBER 2019

The directors present the strategic report and financial statements for the year ended 31 December 2019.

#### Review of the business

The results for the year and financial position of the company are as shown in the annexed financial statements.

We aim to present a balanced and comprehensive review of the development and performance of our business during the year and its position at the year end. Despite the challenging market conditions in the care industry the company has delivered satisfactory results in the year. In this environment, the company focused on managing occupancy and costs to maintain profitability.

#### Revenue

The fee income for the year ended 31 December 2019 has increased by 9.76% in comparison with last year.

This year overall bed occupancy has increased and whilst this is modest progress, it has to be read against a continuing background of fiscal cuts to public sector health and social care budgets. Sales per registered bed have advanced to £1,071 per week, including voids. There remains scope for improvement in occupancy with around 42 beds vacant across the company at the year-end.

#### **Profitability**

Profitability has continued to improve at both gross and operating levels, this is a considerable achievement in the context of a tougher trading environment.

#### **Non-Current Assets**

The company continues to follow its strategy of investing in its Buildings and Fixtures and Fittings, with continuing investment into chattels of a significantly higher quality to further enhance the overall service experience offered to our customers.

#### PRINCIPAL RISKS AND UNCERTAINTIES

The company has a well-established process of identifying business risks, evaluating controls and establishing and executing action plans. In the directors' opinion the key risks are:

Human Resources: It is essential the company continues to recruit, retain and motivate high calibre personnel, particularly those appointed to senior positions.

Management of operations: The company has made strides in bringing consistency to the management of its clinical and other services and continues a close dialogue with external stakeholders we work with.

Strategic Review of Operations: Dementia care services are offered throughout the three counties in which the company trades. More development of the company's compliance and staff management systems is still required but ultimately the directors believe this will yield improved management of the company's care homes.

#### STRATEGIC REPORT (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2019

#### FINANCIAL KEY PERFORMANCE INDICATORS

We consider that our key financial performance indicators are those that communicate the financial performance and strength of the company as a whole. The key performance measures that the directors use to monitor the progress of the company's objectives are:

Occupancy levels - These have increased overall, however, there remains scope for room occupancy rate to improve.

Fee levels - These continue a positive trend as a greater proportion of our trade arises in more complex care needs

Gross Profit - Gross profit has increased from 39.6% to 40.0%.

#### OTHER KEY PERFORMANCE INDICATORS

Staff and Agency Costs - The company continues to recruit the vast majority of its staff directly and focuses on containing the use of agency staff to make sure we safely manage to deliver a high quality standard of care. Given the industry-wide skill shortages across the care sector, staff costs inevitably rise. Agency costs comprise 22% of total staff wages given the 24/7 demands our services place on our staff.

On behalf of the board

A Rubinstein

Director (

#### **DIRECTORS' REPORT (CONTINUED)**

#### FOR THE YEAR ENDED 31 DECEMBER 2019

#### **Future developments**

The Company operates as owning and managing the care homes and there are no planned changes in the business activities of the Company and directors believe that the Company will continue to trade at similar levels over the next 12 months. There are initiatives to improve occupancy. The Company demonstrated its commitment to investing in the training and development of its staff.

#### **Auditor**

The auditor, Harold Everett Wreford LLP, is deemed to be reappointed under section 487(2) of the Companies Act 2006.

#### Statement of directors' responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, International Accounting Standard 1 requires that directors:

- · properly select and apply accounting policies;
- present information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information;
- provide additional disclosures when compliance with the specific requirements in IFRSs are insufficient to
  enable users to understand the impact of particular transactions, other events and conditions on the entity's
  financial position and financial performance; and
- · make an assessment of the company's ability to continue as a going concern.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Statement of disclosure to auditor

Each director in office at the date of approval of this annual report confirms that:

- so far as the director is aware, there is no relevant audit information of which the company's auditor is unaware, and
- the director has taken all the steps that he / she ought to have taken as a director in order to make himself / herself aware of any relevant audit information and to establish that the company's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of section 418 of the Companies Act 2006.

On behalf of the board

A Rubinstein

Date: 16/3/262

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ST. CLOUD CARE LIMITED

#### Opinion

We have audited the financial statements of St. Cloud Care Limited (the 'company') for the year ended 31 December 2019 which comprise the income statement, the statement of financial position, the statement of changes in equity, the statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union.

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2019 and of its profit for the
  year then ended;
- · have been properly prepared in accordance with IFRSs as adopted by the European Union; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

#### Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

## INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF ST. CLOUD CARE LIMITED

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- · the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

#### Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

D J Scott (Senior Statutory Auditor) for and on behalf of Harold Everett Wreford LLP

16 March 2020

Chartered Accountants Statutory Auditor

2nd floor 38 Warren Street London W1T 6AE

# INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2019

		2019	2018 as
	Notes	£	reclassified £
Revenue	4	14 117 490	12,861,842
Cost of sales	4	14,117,489 (8,574,501)	(7,838,505)
Gross profit		5,542,988	5,023,337
Other operating income		51,883	28,884
Administrative expenses		(3,010,741)	(2,767,713)
Operating profit	5	2,584,130	2,284,508
Investment revenues	8	24,544	12,802
Finance costs	9	(645,930)	(633,591)
Profit before taxation		1,962,744	1,663,719
Income tax expense	10	(415,844)	(273,873)
Profit and total comprehensive income for the year	21	1,546,900	1,389,846

The income statement has been prepared on the basis that all operations are continuing operations.

# STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2019

	Notes	2019 £	2018 £
Non-current assets	40	17 520 404	17 227 246
Property, plant and equipment	12	17,530,401	17,327,346
Current assets			
Inventories	13	21,678	17,589
Trade and other receivables	14	475,135	565,322
Cash and cash equivalents		3,281,577	4,133,595
		3,778,390	4,716,506
Total assets		21,308,791	22,043,852
Current liabilities Trade and other payables	17	1,605,851	1,688,221
Current tax liabilities	17	170,814	157,004
Borrowings	16	13,823,649	14,655,283
25595			
		15,600,314	16,500,508
Net current liabilities		(11,821,924)	(11,784,002)
Non-current liabilities	•		
Borrowings	16	1,383,483	1,317,603
Deferred tax liabilities	18	826,521	774,168
		2,210,004	2,091,771
Total liabilities		17,810,318	18,592,279
Net assets		3,498,473	3,451,573
<b>-</b>		<del></del>	<del></del>
Equity Called up share capital	19	50,000	50,000
Revaluation reserve	20	1,258,379	1,258,379
Retained earnings	21	2,190,094	2,143,194
-			<del></del>
Total equity		3,498,473	3,451,573
			=======================================

### STATEMENT OF FINANCIAL POSITION (CONTINUED)

#### AS AT 31 DECEMBER 2019

The financial statements were approved by the board of directors and authorised for issue on ......1.6:MAR.2020 and are signed on its behalf by:

A Rubinstein Director

Company Registration No. 02230827

# STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2019

		Share Revaluation capital reserve		Retained earnings	Total
	Notes	£	£	£	£
Balance at 1 January 2018		50,000	1,277,076	1,734,651	3,061,727
Year ended 31 December 2018:					
Profit and total comprehensive income for the year		-	-	1,389,846	1,389,846
Dividends	11	-	-	(1,000,000)	(1,000,000)
Transfers		-	(18,697)	18,697	-
Balances at 31 December 2018		50,000	1,258,379	2,143,194	3,451,573
Year ended 31 December 2019:					
Profit and total comprehensive income for the year		-	-	1,546,900	1,546,900
Dividends	11	-	-	(1,500,000)	(1,500,000)
Balances at 31 December 2019		50,000	1,258,379	2,190,094	3,498,473

# STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2019

		20	2019		18
	Notes	£	£	£	£
Cash flows from operating activities					
Cash generated from operations	26		2,903,078		2,774,442
Interest paid		÷	(550,103)		(557,062)
Tax paid			(349,681)		(373,169)
Net cash inflow from operating activities			2,003,294		1,844,211
Investing activities			•		
Purchase of property, plant and equipment Proceeds on disposal of property, plant		(518,275)		(135,453)	
and equipment		-		150	
Interest received		24,544		12,802	
Net cash used in investing activities			(493,731)		(122,501)
Financing activities					
Proceeds from borrowings		63,419		33,684	
Repayment of bank loans Dividends paid		(925,000) (1,500,000)		(925,000) (1,000,000)	
Sividende para					
Net cash used in financing activities			(2,361,581)		(1,891,316)
Net decrease in cash and cash equivalents		•	(852,018)		(169,606)
Cash and cash equivalents at beginning of year			4,133,595		4,303,201
Cash and cash equivalents at end of year			3,281,577		4,133,595
			====		

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

#### 1 Accounting policies

#### Company information

St. Cloud Care Limited is a private company limited by shares incorporated in England and Wales. The registered office is The Boynes, Upper Hook Road, Upton on Severn, Worcestershire, WR8 0SB.

#### 1.1 Accounting convention

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) as adopted for use in the European Union and with those parts of the Companies Act 2006 applicable to companies reporting under IFRS, (except as otherwise stated).

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared on the historical cost basis. The principal accounting policies adopted are set out below.

#### 1.2 Prior period reclassification

Certain prior year amounts between cost of sales and administrative expenses were reclassified for consistency with the current year presentation.

#### 1.3 Going concern

The directors have at the time of approving the financial statements, a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

As at 31 December 2019, the Company is in a net current liability position of £11,821,924 (2018: £11,784,002).

The facilities advanced to St. Cloud Care Limited expired on the 14 November 2019. Loan refinance negotiations concluded on 13 March 2020 with the signing of a new 5 year loan agreement.

#### 1.4 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the company and the revenue can be reliably measured. Revenue is measured at the fair value of the consideration received, excluding discounts, rebates, and other sales taxes or duty. The Company's revenues are derived from one primary source: contracted services income which is billed monthly in accordance with specific agreement with the residents.

Revenue represents income receivable from health and care provision services rendered and goods supplied.

Revenue is recognised in the accounting period in which the company obtains the right to consideration in exchange for its performance.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

#### 1 Accounting policies

(Continued)

#### 1.5 Property, plant and equipment

Property, plant and equipment are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold land and buildings

Over 50 years on a straight-line basis

Fixtures and fittings

10% on a straight-line basis

Motor vehicles

25% reducing balance basis

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the income statement. The asset's residual values, useful lives and methods of depreciation are reviewed, and adjusted if appropriate, at each financial year end.

#### 1.6 Impairment of tangible and intangible assets

The company assesses at each reporting date whether there is an indication that an asset may be impaired. If any such indication exists, or when annual impairment testing for an asset is required, the company estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs to sell, an appropriate valuation model is used.

Impairment losses of continuing operations are recognised in profit or loss in those expense categories consistent with the function of the impaired asset. For assets excluding goodwill, an assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such indication exists, the Group makes an estimate of recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case the carrying amount of the asset is increased to its recoverable amount. That increased amount cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years.

#### 1.7 Inventories

Inventories are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items. Net realisable value is based on the estimated selling price less any estimated completion or selling costs.

#### 1.8 Fair value measurement

IFRS 13 establishes a single source of guidance for all fair value measurements. IFRS 13 does not change when an entity is required to use fair value, but rather provides guidance on how to measure fair value under IFRS when fair value is required or permitted. The resulting calculations under IFRS 13 affected the principles that the Company uses to assess the fair value, but the assessment of fair value under IFRS 13 has not materially changed the fair values recognised or disclosed. IFRS 13 mainly impacts the disclosures of the Company. It requires specific disclosures about fair value measurements and disclosures of fair values, some of which replace existing disclosure requirements in other standards.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

#### 1 Accounting policies

(Continued)

#### 1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.10 Financial assets

Financial assets are recognised in the company's statement of financial position when the company becomes party to the contractual provisions of the instrument.

Financial assets are classified into specified categories. The classification depends on the nature and purpose of the financial assets and is determined at the time of recognition.

Financial assets are initially measured at fair value plus transaction costs, other than those classified as fair value through profit and loss, which are measured at fair value.

#### Loans and receivables

Trade receivables, loans and other receivables that have fixed or determinable payments that are not quoted in an active market are classified as 'loans and receivables'. Loans and receivables are measured at amortised cost using the effective interest method, less any impairment.

Interest is recognised by applying the effective interest rate, except for short-term receivables when the recognition of interest would be immaterial. The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating the interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the debt instrument to the net carrying amount on initial recognition.

#### Impairment of financial assets

Financial assets, other than those at FVTPL, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows of the investment have been affected.

#### Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership to another entity.

#### 1.11 Financial liabilities

Financial liabilities are classified as either financial liabilities at fair value through profit or loss or other financial liabilities.

#### Other financial liabilities

Other financial liabilities, including borrowings, are initially measured at fair value, net of transaction costs. They are subsequently measured at amortised cost using the effective interest method, with interest expense recognised on an effective yield basis.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability to the net carrying amount on initial recognition.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

#### 1 Accounting policies

(Continued)

#### Derecognition of financial liabilities

Financial liabilities are derecognised when, and only when, the company's obligations are discharged, cancelled, or they expire.

#### 1.12 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of direct issue costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

#### 1.13 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

#### Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the income statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

#### Deferred tax

Deferred tax is the tax expected to be payable or recoverable on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit, and is accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the income statement, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

#### 1.14 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of inventories or non-current assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

#### 1 Accounting policies

(Continued)

#### 1.15 Leases

At inception, the company assesses whether a contract is, or contains, a lease within the scope of IFRS 16. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Where a tangible asset is acquired through a lease, the company recognises a right-of-use asset and a lease liability at the lease commencement date. Right-of-use assets are included within property, plant and equipment, apart from those that meet the definition of investment property.

When the company acts as a lessor, leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees, over the major part of the economic life of the asset. All other leases are classified as operating leases. If an arrangement contains lease and non-lease components, the company applies IFRS 15 to allocate the consideration in the contract. When the company is an intermediate lessor, it accounts for its interests in the head lease and the sub-lease separately, classifying the sub-lease with reference to the right-of-use asset arising from the head lease instead of the underlying asset.

#### 2 Adoption of new and revised standards and changes in accounting policies

The following new and revised Standards and Interpretations have been issued and are effective for the current financial period of the company.

IFRS 16 Leases effective for annual periods beginning on or after January 1, 2019. Specifies how to recognize, measure, present and disclose leases. The standard provides a single lessee accounting model, requiring the recognition of assets and liabilities for all leases, unless the lease term is 12 months or less or the underlying asset has a low value.

The application of the other revised Interpretations, Amendments and Annual Improvements has not had any material impact on the amounts reported for the current and prior years but may affect the accounting for future transactions or arrangements.

IFRS 16 Leases

1 January 2019

### Standards which are in issue but not yet effective

Any standards and interpretations that have been issued but are not yet effective have not been applied by the company in these financial statements. Application of these Standards are not expected to have a material effect on the financial statements in future periods.

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

#### 3 Critical accounting estimates and judgements

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are outlined below.

#### (i) Provisions

The Company has recognised provisions for impairment of trade receivables, employee bonuses, income tax and deferred tax in its financial statements which requires management to make judgements. The judgements, estimates and associated assumptions necessary to calculate these provisions are based on historical experience and other reasonable factors.

#### 4 Revenue

The Company has only one source of revenue, being the provision of care service. An analysis of the company's revenue is as follows:

		2019 £	2018 £
	Revenue analysed by class of business		
	Nursing home fees	14,117,489 ————	12,861,842
	•	2019 £	2018 £
	Other significant revenue	-	-
	Interest income	24,544 ======	12,802
5	Operating profit		
		2019	2018
		£	£
	Operating profit for the year is stated after charging/(crediting):		
	Fees payable to the company's auditor for the audit of the company's		
	financial statements	7,200	7,200
	Depreciation of property, plant and equipment	312,100	295,450
	Loss on disposal of property, plant and equipment	3,120	758
	Cost of inventories recognised as an expense	8,574,501	7,838,505

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

#### 6 Employees

The average monthly number of persons (including directors) employed by the company during the year was:

		2019 Number	2018 Number
	Care staff, domestic staff and admin	354	348
	Management	16	18
		370	366
	Their aggregate remuneration comprised:	2242	2042
	•	2019 £	2018 £
	Wages and salaries	6,605,904	6,622,354
	Social security costs	523,132	528,439
	Pension costs	114,210	72,948
		7,243,246	7,223,741
	There are no key management personnel other than the directors.	÷	
7	Directors' remuneration		
		2019	2018
		£	£
	Remuneration for qualifying services	103,685	100,626
8	Investment income		
		2019	2018
		£	, £
	Interest income Bank deposits	24,544	12,802
	,		

Total interest income for financial assets that are not held at fair value through profit or loss is £24,544 (2018 - £12,802).

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

9	Finance costs		
		2019	2018
		£	£
	Interest on bank overdrafts and loans	484,223	491,378
	Other interest payable	65,880	65,684
	Total interest expense	550,103	557,062
	Finance cost amortised	95,827	76,529
		645,930	633,591
10	Income tax expense		
		2019	2018
		£	£
	Current tax	262.404	226 622
	UK corporation tax on profits for the current period	363,491 	326,632
	Deferred tax		
	Origination and reversal of temporary differences	52,353	(52,759)
	Total tax charge	415,844	273,873
	The charge for the year can be reconciled to the profit per the income sta	tement as follows:	
•		2019	2018
		£	£
	Profit before taxation	1,962,744	1,663,719
	Expected tax charge based on a corporation tax rate of 19.00%	372,921	316,107
	Effect of expenses not deductible in determining taxable profit	694	929
	Under/(over) provided in prior years	2,901	-
	Depreciation	59,299	56,135
	Capital allowances	(76,584)	(46,539)
	Deferred tax	52,353	(52,759)
	Other differences	4,260	
	Taxation charge for the year	415,844	273,873

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

11	Dividends	2019 per share	2018 per share	2019 £	2018 £
	Amounts recognised as distributions to equity holders:				
	Ordinary shares				
	Interim dividend paid	30.00	20.00	1,500,000	1,000,000
12	Property, plant and equipment				
		Freehold land and buildings	Fixtures and fittings	Motor vehicles	Total
		£	£	£	£
	Cost	47.040.004	4 070 000	44.405	40 005 700
	At 1 January 2018 Additions	17,913,334 16,808	1,270,969 100,477	41,405 18,168	19,225,708 135,453
	Disposals	10,606	(2,982)	(1,250)	(4,232)
	Disposais		(2,302)		(4,202)
	At 31 December 2018	17,930,142	1,368,464	58,323	19,356,929
	Additions	240,733	277,542	-	518,275
	Disposals	(3,000)	(9,162)	-	(12,162)
	At 31 December 2019	18,167,875	1,636,844	58,323	19,863,042
	Accumulated depreciation and impairment				
	At 1 January 2018	779,864	920,958	36,635	1,737,457
	Charge for the year	252,953	39,301	3,196	295,450
	Eliminated on disposal		(2,074)	(1,250)	(3,324)
	At 31 December 2018	1,032,817	958,185	38,581	2,029,583
	Charge for the year	257,336	49,829	4,935	312,100
	Eliminated on disposal	(2,686)	(6,356)	-	(9,042)
	At 31 December 2019	1,287,466	1,001,658	43,517	2,332,641
	Carrying amount	<del></del>			
	At 31 December 2019	16,880,409	635,186	14,806	17,530,401
	At 31 December 2018	16,897,325	410,279	19,742	17,327,346
13	Inventories			2019 £	2018 £
				٠.	
	Raw materials			21,678	17,589
				==	====

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

14	Trade and other receivables		
	,	2019	2018
		£	£
	Trade receivables	353,396	471,481
	Provision for bad and doubtful debts	(13,914)	(40,498)
		339,482	430,983
	Other receivables	33,842	35,444
	Prepayments	101,811	98,895
		475,135	565,322

Trade receivables disclosed above are classified as loans and receivables and are therefore measured at amortised cost.

There are no amounts included above due in more than one year.

#### 15 Trade receivables - credit risk

#### Fair value of trade receivables

The directors consider that the carrying amount of trade and other receivables is approximately equal to their fair value.

No significant receivable balances are impaired at the reporting end date.

	Movement in the allowances for doubtful debts	2019 £	2018 £
	Balance at 1 January 2019	40,498	39,246
	Allowance reversed	(26,584)	1,252
	Balance at 31 December 2019	13,914	40,498
16	Borrowings		
		2019	2018
		£	£
	Secured borrowings at amortised cost		
	Bank loans	13,875,000	14,800,000
	Unamortised finance cost	(51,351)	(144,717)
	Loans from parent undertaking	1,383,483	1,317,603
		15,207,132	15,972,886

#### **Analysis of borrowings**

Borrowings are classified based on the amounts that are expected to be settled within the next 12 months and after more than 12 months from the reporting date, as follows:

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

16	Borrowings		(Continued)
	·	2019 £	2018 £
	Current liabilities	13,823,649	14,655,283
	Non-current liabilities	1,383,483 ————— 15,207,132	1,317,603

The directors consider that there is no material difference between the book values and fair values of interest-bearing liabilities.

The shareholder loan is repayable on 20 December 2027 and the Company may repay any part of the loan or any part of the interest to the shareholder at any time without penalty. Interest has been charged at the rate of 5% per annum on the loan and interest charged for the year amounted to £65,880.

The Barclays Bank loan is secured by a mortgage debenture incorporating a fixed and floating charge over all current and future assets of the company. Freehold land and buildings have been pledged as security for bank loans under a mortgage charge.

The facilities advanced to St. Cloud Care Limited expired on the 14 November 2019. Loan refinance negotiations concluded on 13 March 2020 with the signing of a new 5 year loan agreement.

Interest rate is chargeable at 2.3% over the London Interbank Offered Rate (LIBOR) on the bank loans. Interest is charged on the loan in arrears. Any interest charged but unpaid as at 31 December 2019 has been included within current liabilities. The unamortised finance cost is charged to the income statement over the terms of the bank loans.

St. Cloud Care Limited has undertaken several financial covenants with the lender in connection with this loan which are tested on a quarterly basis. These covenants comprise:

- A Cash Flow Cover not to be less than 1.30:1
- B Net Leverage not to exceed 6.25:1 incrementally decreasing to 4.50:1 from 31 March 2019
- C Loan to Value must not exceed 60% at any time
- D An aggregate Minimum Cash Balance of £2m must be maintained at all times

At the balance sheet date, there were no breaches.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

17	Trade and other payables	Currer	Current	
		2019	2018	
		£	£	
	Trade payables	639,905	695,682	
	Amount owed to parent undertaking	25,000	149,993	
	Accruals	241,323	232,239	
	Social security and other taxation	148,793	129,624	
	Other payables	550,830	480,683	
		1,605,851	1,688,221	

The directors consider that the carrying amount of trade and other payables approximates to their fair value.

#### 18 Deferred taxation

The following are the major deferred tax liabilities and assets recognised by the company and movements thereon during the current and prior reporting period.

	ACAs £
Deferred tax liability at 1 January 2018	826,927
Deferred tax movements in prior year Credit to profit or loss	(52,759)
Deferred tax liability at 1 January 2019	774,168
Deferred tax movements in current year Charge to profit or loss	52,353
Deferred tax liability at 31 December 2019	826,521 ————

Deferred tax assets and liabilities are offset where the company has a legally enforceable right to do so. The following is the analysis of the deferred tax balances (after offset) for financial reporting purposes:

	2019 £	2018 £
Deferred tax liabilities	826,521	774,168

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

19	Share capital	2019 £	2018 £
	Ordinary share capital	~	~
	Issued and fully paid		
	50,000 Ordinary shares of £1 each	50,000	50,000
		50,000	50,000
		· <u>-</u>	
20	Revaluation reserve		
		2019	2018
		£	£
	At beginning of year	1,258,379	1,277,076
	Transfer to retained earnings	-	(18,697)
	At end of year	1,258,379	1,258,379
	•		
21	Retained earnings		
		2019	2018
		£	£
	At the beginning of the year	2,143,194	1,734,651
	Profit for the year	1,546,900	1,389,846
	Dividends	(1,500,000)	(1,000,000)
	Transfer from revaluation reserve	-	18,697 ————
	At the end of the year	2,190,094	2,143,194

#### 22 Capital risk management

The company is not subject to any externally imposed capital requirements.

The company seeks to manage its capital to ensure that it is able to continue as a going concern. The capital structure of the company consists of loans and equity comprising issued share capital and retained earnings.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

#### 23 Financial instruments

In common with other businesses, the company is exposed to risks that arise from its use of financial instruments. This note describes the company's objectives, policies and processes for managing those risks and the methods used to measure them. Further quantitative information in respect of these risks is presented throughout these financial statements.

The significant accounting policies regarding financial instruments are disclosed in note 1.

Substantive changes to the company's exposure to interest-bearing indebtedness are disclosed below. Proceeds from the issue of the company's shares will be utilised to provide working capital and to reduce borrowings within the company. There have been no other substantive changes in the company's exposure to financial instrument risks, its objectives, policies and processes for managing those risks, or the methods used to measure them from previous periods unless otherwise stated in this note.

#### Principal financial instruments

The principal financial instruments used by the company, from which financial instrument risk arises, are as follows:

	2019	2018
	£	£
Trade receivables	339,483	430,983
Other receivables	33,844	35,444
Cash and cash equivalents	3,281,576	4,133,595
Trade and other payables	639,906	695.682
Interest-bearing loans and borrowings	(15,207,132)	(16,117,603)
	========	=========

#### General objectives, policies and processes

The Board has overall responsibility for the determination of the company's risk management objectives and policies and, while retaining ultimate responsibility for them, has delegated authority for designing and operating processes that ensure the effective implementation of the objectives and policies to the company's finance function. The Board receives regular reports through which it reviews the effectiveness of the processes in place and the appropriateness of the objectives and policies it sets.

The overall objective of the Board is to set policies that seek to reduce risk as far as possible without unduly affecting the Company's competitiveness and flexibility. Further details regarding these policies are set out below:

#### Credit risk

Credit risk arises principally from the company's trade and other receivables and cash and cash equivalents. It is a risk that the counterparty fails to discharge its obligation in respect of the instrument. The maximum exposure to credit risk equals the carrying value of these items in the financial statements.

#### Capital

The company considers its capital to comprise its ordinary share capital and the retained earnings as its capital reserves. Details of the company capital are disclosed in the statements of changes in equity.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

#### 23 Financial instruments

(Continued)

Liquidity risk

Liquidity risk arises principally from the company's management of working capital and the amount of funding committed to its software and hardware platforms. It is a risk that the company will encounter difficulty in meeting its financial obligations as they fall due.

The company's policy is to ensure that it will always have sufficient cash to allow it to meet its liabilities when they become due. The principal liabilities of the company arise in respect of operational and administrative expenditure, trade and other payables and the servicing on interest- bearing debt.

The Board receives cash flow projections on a regular basis as well as information on cash balances.

Interest rate risk

The company is exposed to interest rate risk in respect of surplus funds held on deposit. The Board does not currently undertake hedging arrangements.

The fair value of obligations under trade and other payables is equal to the book values.

Currency risk

The company is not exposed to any significant currency risk.

#### 24 Related party transactions

Directors' emoluments are required to be disclosed as related-party transactions. The directors of St. Cloud Care Limited received emoluments amounting to £103,685 during the year ended 31 December 2019 (2018 - £100,626). Included in the aforementioned amount the company was charged a director's fee amounting to £5,352 (2018 - £4,800) for E.Robson by CBGA Robson LLP in which E. Robson is a member.

Included within interest-bearing loans and borrowings note 16 is an amount due to shareholders as follows:

	31/12/2019	31/12/2018
	£	£
Care investments UK S.a.r.I	<u>1,383,483</u>	<u>1.317.603</u>

The Company accrued for management fees amounting to £11,667 to Ravad Ltd (2018: £0) and £58,323 to Golden House Limited (2018: £70,000) the joint ultimate controlling parties of the immediate parent company.

At 31 December 2019, St. CLoud Care Limited owed Golden House Limited £0 (2018 - £136,660) which is included in creditors.

At 31 December 2019, St. CLoud Care Limited owed Ravad Limited £25,000 (2018 - £13,333) which is included in creditors.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

#### 25 Controlling party

The immediate parent company is Care Investments UK S.a.r.l, a company registered in Luxembourg. The registered office is 64 Rue Principal, L-5367 Shuttrange, Luxembourg.

As at 31 December 2019, the joint ultimate controlling parties were Golden House Limited and Ravad Limited who own Golden House Ravad - Care Homes England, Limited Partnership, the shareholder of Care Investments UK Sarl. Both ultimate controlling parties are incorporated in Israel.

#### 26 Cash generated from operations

	2019	2018
	£	£
Profit for the year after tax	1,546,900	1,389,846
Adjustments for:		
Taxation charged	415,844	273,873
Finance costs	645,930	633,591
Investment income	(24,544)	(12,802)
Loss on disposal of property, plant and equipment	3,120	758
Depreciation and impairment of property, plant and equipment	312,100	295,450
Other non-cash movement	-	44,248
Movements in working capital:		
Increase in inventories	(4,089)	-
Decrease/(increase) in trade and other receivables	90,187	(102,268)
(Decrease)/increase in trade and other payables	(82,370)	251,746
Cash generated from operations	2,903,078	2,774,442
•		====