

Company Registration No. 00148350 (England and Wales)

**J.H.& F.W.GREEN LIMITED**  
**ANNUAL REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

# J.H.& F.W.GREEN LIMITED

## COMPANY INFORMATION

---

<b>Directors</b>	R J H Green	
	P W Green	
	G R Green	
	H C E Green	
	J Green	
	R H Green	
	S D Green	
	F J Green	(Appointed 9 December 2020)
	S P Green	(Appointed 9 December 2020)
	J M Bowry	(Appointed 7 May 2021)
<b>Secretary</b>	R J H Green	
<b>Company number</b>	00148350	
<b>Registered office</b>	Sussex House Quarry Lane Chichester PO19 8PE	
<b>Auditor</b>	BHP LLP 57-59 Saltergate Chesterfield Derbyshire S40 1UL	

---

# **J.H.& F.W.GREEN LIMITED**

## **CONTENTS**

---

	<b>Page</b>
Strategic report	1 - 4
Directors' report	5 - 7
Independent auditor's report	8 - 10
Profit and loss account	11
Group statement of comprehensive income	12
Group balance sheet	13 - 14
Company balance sheet	15
Group statement of changes in equity	16
Company statement of changes in equity	17
Group statement of cash flows	18
Notes to the financial statements	19 - 44

---

# **J.H.& F.W.GREEN LIMITED**

## **STRATEGIC REPORT**

### ***FOR THE YEAR ENDED 31 DECEMBER 2020***

---

The directors present the strategic report for the year ended 31 December 2020.

#### **Fair review of the business**

We aim to present a balanced and comprehensive review of the development and performance of our business during the year and its position at the year end. Our review is consistent with the size and complex nature of our business and is written in the context of the risks and uncertainties we face.

The Group's principal activity, through David Cover and Son Ltd ("Covers") is the supply of timber and building materials to trade and private customers from depots across Sussex, Hampshire, Surrey and Kent.

The Group's other major activities are farming, and the development and rental of property.

There were no major acquisitions or capital investments in 2020, mainly due to the business navigating through the unprecedented economic environment brought on by the global Covid-19 pandemic. Covers closed entirely for 4 weeks from late March 2020 to support the national effort to combat the pandemic and took a cautious approach in reopening depots thereafter. The priority was, and still is, the safety and welfare of the staff and customers and the wider public interest.

The majority of the staff were furloughed and brought back on a staggered basis as the business reacted to increasing demand from the construction industry that bounced back strongly in the latter part of 2020.

The Group's prudent approach to finance meant we were in a strong position to still meet our financial obligations and continued to pay our suppliers to terms. Although considerable flexible borrowing facilities were in place, they were not utilised after May 2020.

We have clearly demonstrated the resilience that a long-term oriented family owned business has. We have also continued to be guided by our values (available on the website [www.coversmerchants.co.uk](http://www.coversmerchants.co.uk)) and aimed to protect and enhance our long term reputation with all stakeholders.

We consider that our key financial performance indicators are those that communicate the financial performance and strength of the Group as a whole, these being turnover, operating profit and profit before taxation.

A prior year adjustment has been made after it was identified that the fair value of the assets of the defined benefit pension scheme was understated as at 31 December 2019. This was as a result of a property purchase being omitted from the valuation as it fell in the period between the pension scheme year end (31 July) and the company year end (31 December). The restatement had no impact on previously reported 2019 cash or profit but increased net assets by £2.5m (see Note 37).

The turnover of the Group decreased by 20.7% mainly due to Covers closure and gradual return to reopening depots. Whilst we offered support to tenants adversely affected by Covid-19, income generated from property rental held up well.

Overall gross margin increased slightly to 35.7% (2019: 35.4%) and £ gross profit reduced by 20.1%, in line with the reduced turnover.

In 2020 the Group benefited from a £1.3m fair value gain from the Chichester Business Park property joint venture relating to one of the buildings moving from work in progress to investment property and subsequently being fully let.

On the back of the fair value gain Group operating profit increased slightly to £5.4m (2019 £5.3m). Adjusted Group operating profit (pre fair value gain) was £4.1m, down 25.7% to prior year. This would have been significantly worse were it not for the Government support measures the group benefitted from including through the furlough scheme.

Net interest payable reduced by £0.1m with strong cash generation due to no major acquisitions and lower interest rates. There were fair value gains on investment property of £0.7m this year (2019: nil).

# **J.H.& F.W.GREEN LIMITED**

## **STRATEGIC REPORT (CONTINUED)**

### **FOR THE YEAR ENDED 31 DECEMBER 2020**

---

#### **Fair review of the business (continued)**

Profit before taxation was £6.1m (2019: £5.2m). The tax charge was £1.1m (2019: £0.8m). Reported profit after taxation was £5.0m (2019: £4.3m).

During the year, the Group continued its contribution to the local community, particularly to hospices across the region, by making charitable donations of £68,000 (2019: £52,000).

The Group's Defined Benefit Pension Plan deficit increased to £8.0m (2019: £nil). This was due to the present value of the defined benefit obligations increasing by £8.8m because of a reduction in the discount rate from 2.6% to 1.2%. This was partly from a reduction in market rates and partly due to a more conservative basis being adopted. Accounting rules require the expected return on assets to be reduced by the same amount although historic performance has been much better. Based on more realistic technical provisions, the Plan is approximately in balance.

Plan Investments improved by £0.8m due to a good performance by the global equity part of the portfolio. The fund also invested £3m into a sustainable equity fund and reduced its holding of bonds. The major investment continues to be high yield bonds. There is also a substantial investment in directly held property invested in industrial and trade counter units.

The spread of assets held by the Plan is targeted at producing returns above the actuarial technical provisions with diversity to avoid excessive volatility.

A reduced dividend was paid to shareholders in 2020 which was funded through existing reserves.

After movements relating to the defined benefit pension scheme, revaluations and dividends, reserves have decreased by £2.2m. Overall the Group's balance sheet is in robust shape.

Cash generated from operations was £9.8m (2019: £5.9m) principally due to the robust profit, higher trade creditors (£1.6m) after strong final quarter trading and deferral of tax payments (£1.7m). With no major acquisitions taking place in the year, this allowed us to reduce bank borrowings (including overdraft) to £6.9m (2019: £11.1m). Overall cash inflow was £4.8m. The Group works well within its credit facilities

At the time of writing, Covers' trading has been extremely strong in 2021 due to unprecedented demand from both trade and account customers, with higher than normal disposable income being spent on home improvements.

This demand has put severe pressure on the building materials supply chain who also had to contend with logistical challenges, factory closures and post-Brexit procedures and laws. Using the strong supplier relationships we have built up, Covers is fulfilling the needs of its loyal customers as much as possible. The tight building materials market is also causing unprecedented price increases on many products. We foresee challenging times ahead until supply and demand for many of our products returns to balance.

The Group is positive about the short and medium-term and continues to invest in its staff, depots, vehicles and website. Stock and debtor control remain key business priorities as well as ensuring continuity of supplies to our customers.

With the current global risks and uncertainties in mind, we are aware that the development of the business may be subject to other unforeseen future events outside of our control, but we remain confident that the continued investment in the business and its underlying financial strength will enable it to continue to succeed in these challenging times and be well placed to take advantage of opportunities for growth.

The directors recognise the important contribution made by all the staff in the business's success, none more so than in a very challenging 2020.

#### **Research and development**

Covers continued to invest in developing its on-line ordering and sales capability throughout 2020 and have since launched a new and improved website in 2021.

## **J.H.& F.W.GREEN LIMITED**

### **STRATEGIC REPORT (CONTINUED)**

**FOR THE YEAR ENDED 31 DECEMBER 2020**

---

#### **J.H. and F.W. Green Group ("Greens"): Stakeholder Engagement– Section 172(1) Statement**

As the Board of Greens, we have a legal responsibility under section 172 of the Companies Act 2006 to act in the way we consider to be most likely to promote the Group's success for the benefit of its members as a whole, and to have regard to the long-term effect of our decisions on the Group and its stakeholders. This statement addresses the ways in which we as a Board carry out this responsibility.

#### **Promoting the company's success for its members**

Greens' history dates back to its incorporation in 1917 although the family had been involved in timber for at least a century before that. The main trading business was founded by the Cover family in 1846 and in 1946 control passed to Greens which continues to run it today. We're proud of the ways in which, over nearly 175 years, the Group has provided employment, training and financial reward for its owners and employees. We regard it as important that the family ownership has been maintained through the generations and the Group has re-invested most of its profits.

Covers aims to be the first choice for SME builders in the South East while also providing excellent service to its larger corporate and retail customers. In a crowded market, dominated by large corporate entities including UK and European plcs, Covers has retained its distinctive independent position by investing in its staff, branches and timber production facilities.

Greens' other businesses of farming and property investment are also focused on the long term, both in the way we farm, and we improve commercial and residential property for letting. This includes investing in solar PV and heat pumps where appropriate.

The Group makes strategic decisions based on long-term objectives. This has meant significant investment in capital, including acquiring other builders merchants, acquiring and improving premises, and continuing investment in vehicles, timber processing plant and lower carbon equipment, to ensure that we can serve more customers more effectively.

#### **Engaging with stakeholders**

Our key stakeholders, and the ways in which we engage with them, are as follows:

##### ***Our employees***

The Group rely on a skilled team including sales people, mill operatives, forklift, estate workers and lorry drivers all supported by head office purchasing, finance, HR, property and other specialists.

Recruitment and retention of staff is therefore a critical business activity. We engage with team members by:

- setting remuneration at competitive rates, and rewarding performance with bonuses in the trading business;
- providing training and career development support;
- ensuring that staff meet with their depot/department manager regularly and with a director at least annually.

##### ***Our customers and suppliers***

We aim to offer a market leading service to our customers of all sizes and types. We aim for long term relationships with our suppliers both directly and as part of our membership of the Fortis buying group of likeminded companies. We have built, and will maintain, a reputation for transparency and fair dealing in our interaction with customers and suppliers.

## **J.H.& F.W.GREEN LIMITED**

### **STRATEGIC REPORT (CONTINUED)**

***FOR THE YEAR ENDED 31 DECEMBER 2020***

---

#### ***Our community***

We are a family-run company with roots in Chichester and support the communities across the region we serve through charity donations. This particularly includes regular donations and fundraising for Hospices across the region we serve. We also provide support to many other local charities, clubs and schools with funds, materials and favourable rents. Our staff are encouraged to engage in the community through paid days off and matching of donations they raise.

On behalf of the board

J Green  
**Director**  
4 August 2021

S D Green  
**Director**

# **J.H.& F.W.GREEN LIMITED**

## **DIRECTORS' REPORT**

***FOR THE YEAR ENDED 31 DECEMBER 2020***

---

### **Results and dividends**

The results for the year are set out on page 11.

Ordinary dividends were paid amounting to £938,459.

### **Directors**

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

R J H Green	
P W Green	
G R Green	
H C E Green	
J Green	
R H Green	
S D Green	
E R Green	(Resigned 27 September 2020)
F J Green	(Appointed 9 December 2020)
S P Green	(Appointed 9 December 2020)
J M Bowry	(Appointed 7 May 2021)

### **Disabled persons**

The Group's policy is that disabled people are given full consideration for employment and subsequent training (including, if needed, retraining for alternative work where employees have become disabled), career development and promotion on the basis of their aptitudes and abilities.

### **Employee involvement**

The group continues to involve staff in the decision-making process and communicates regularly with them during the period. Their involvement in the group's performance is further encouraged with employee bonus schemes. The group's aim for all members of staff and applicants for employment is to fit the qualifications, aptitude and ability of each individual to the appropriate job, and to provide equal opportunity, regardless of age, gender, sexual orientation, religion or ethnic origin.

### **Auditor**

BHP, Chartered Accountants have expressed their willingness to continue in office, subject to the approval of members in general meeting.



## J.H.& F.W.GREEN LIMITED

### DIRECTORS' REPORT (CONTINUED)

**FOR THE YEAR ENDED 31 DECEMBER 2020**

---

#### Energy and carbon report

For some years, one of the Group's key strategic priorities has been environmental sustainability. We procure our timber from sustainable sources and have invested in Solar PV on most of our depot roofs. We aim to eliminate or recycle waste materials and continue to invest in lower energy consumption lighting. We have maintained an eco-specialist department since 2007 to help our customers build more sustainably. Covers is procuring electric (rather than diesel) powered forklift trucks and electric/hybrid cars and has also continued to invest in lower emission Euro 6 lorries.

In the year 989,867 kwh renewable energy was generated through Solar PV, of which 888,961 kwh was used and 100,906 kwh exported.

#### Energy Use (All UK) 2020

	Kwh	CO2e (tonnes)
Electricity (Gross)	2,126,781	496
Less: Exported	(100,906)	(24)
Less: Renewable energy used	<u>(888,961)</u>	<u>(207)</u>
Used electricity (Net)	1,136,913	265
Gas	17,429	3
Transport	8,866,649	2,382
<b>Total (net)</b>	<b>10,020,991</b>	<b>2,650</b>

#### Intensity ratio

Emissions per £1m turnover 41.38

In preparing these statistics, we have followed the 2019 HM Government Environment Reporting Guidelines. We have also used the GHG Reporting Protocol – Corporate Standard and have used the 2019 & 2020 UK Government Conversion Factors for Company Reporting. Copies of the conversion factors used are provided in the "UK Gov Carbon Conversion Factors". UK Government carbon conversion factors for reporting spreadsheets available at <https://www.gov.uk/government/publications/greenhouse-gas-reporting-conversion-factors-2020>.

# **J.H.& F.W.GREEN LIMITED**

## **DIRECTORS' REPORT (CONTINUED)**

**FOR THE YEAR ENDED 31 DECEMBER 2020**

---

### **Statement of directors' responsibilities**

The directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### **Statement of disclosure to auditor**

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the auditor of the company is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the auditor of the company is aware of that information.

On behalf of the board

J Green  
**Director**

S D Green  
**Director**

4 August 2021

# **J.H.& F.W.GREEN LIMITED**

## **INDEPENDENT AUDITOR'S REPORT**

### **TO THE MEMBERS OF J.H.& F.W.GREEN LIMITED**

---

#### **Opinion**

We have audited the financial statements of J.H.& F.W.Green Limited (the 'parent company') and its subsidiaries (the 'Group') for the year ended 31 December 2020 which comprise the Group profit and loss account, the group statement of comprehensive income, the group balance sheet, the company balance sheet, the group statement of changes in equity, the company statement of changes in equity, the Group statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and the parent company's affairs as at 31 December 2020 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

#### **Other information**

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

# **J.H.& F.W.GREEN LIMITED**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

### **TO THE MEMBERS OF J.H.& F.W.GREEN LIMITED**

---

#### **Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

#### **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the Group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of directors**

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the parent company or to cease operations, or have no realistic alternative but to do so.

#### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

We gained an understanding of the legal and regulatory framework applicable to the company and the industry in which it operates, and considered the risk of such regulations, including fraud. We designed audit procedures to respond to the risk, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error.

## **J.H.& F.W.GREEN LIMITED**

### **INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF J.H.& F.W.GREEN LIMITED**

---

We focused on laws and regulations relevant to the company which could give rise to a material misstatement in the financial statements. Our testing included discussions with management, directors and those staff with direct responsibility for the compliance of laws and regulations, agreeing financial statement disclosures to underlying supporting documentation, and reviewing legal expenses. There are inherent limitations in the audit procedures described and, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it.

As part of our audit, we addressed the risk of management override of internal controls, including testing of journals and review of the nominal ledger. We evaluated whether there was evidence of bias by the directors that represented a risk of material misstatement due to fraud.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

#### **Use of our report**

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

**Philip Allsop (Senior Statutory Auditor)**  
**For and on behalf of BHP LLP**

5 August 2021

**Chartered Accountants**  
**Statutory Auditor**

57-59 Saltergate  
Chesterfield  
Derbyshire  
S40 1UL

## J.H.& F.W.GREEN LIMITED

### CONSOLIDATED PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDED 31 DECEMBER 2020

		2020	2019
	Notes	£	as restated £
Turnover	3	64,051,520	80,744,682
Cost of sales		(41,187,933)	(52,143,357)
<b>Gross profit</b>		<b>22,863,587</b>	<b>28,601,325</b>
Distribution costs		(11,760,233)	(13,068,273)
Administrative expenses		(11,906,579)	(13,636,974)
Other operating income		4,799,226	3,399,289
Share of operating profit in Joint Venture		1,407,570	39,080
<b>Operating profit</b>	<b>4</b>	<b>5,403,571</b>	<b>5,334,447</b>
Interest receivable and similar income	8	232,042	383,905
Interest payable and similar expenses	9	(226,027)	(551,917)
Fair value gains and losses	10	740,350	(834)
<b>Profit before taxation</b>		<b>6,149,936</b>	<b>5,165,601</b>
Taxation	11	(1,147,622)	(823,698)
<b>Profit for the financial year</b>		<b>5,002,314</b>	<b>4,341,903</b>

The profit and loss account has been prepared on the basis that all operations are continuing operations.

Refer to note 37 for 2019 restatement.

**J.H.& F.W.GREEN LIMITED****GROUP STATEMENT OF COMPREHENSIVE INCOME****FOR THE YEAR ENDED 31 DECEMBER 2020**

	2020	2019
	£	as restated £
<b>Profit for the year</b>	5,002,314	4,341,903
<b>Other comprehensive income</b>		
Actuarial (loss)/gain on defined benefit pension schemes	(7,830,000)	637,000
Tax relating to other comprehensive income	1,522,660	(175,440)
<b>Other comprehensive income for the year</b>	(6,307,340)	461,560
<b>Total comprehensive income for the year</b>	(1,305,026)	4,803,463

Total comprehensive income for the year is all attributable to the owners of the parent company.

# J.H.& F.W.GREEN LIMITED

## GROUP BALANCE SHEET

AS AT 31 DECEMBER 2020

		2020		2019 as restated	
	Notes	£	£	£	£
<b>Fixed assets</b>					
Goodwill	13		751,056		844,938
Other intangible assets	13		19,716		39,431
Total intangible assets			770,772		884,369
Tangible assets	14		34,540,451		34,471,892
Investment properties	15		7,535,054		6,815,913
Investments	16		3,817,037		2,385,977
			46,663,314		44,558,151
<b>Current assets</b>					
Stocks	19	12,722,783		12,527,676	
Debtors	20	23,979,017		22,892,032	
Cash at bank and in hand		4,355,141		589,773	
			41,056,941		36,009,481
<b>Creditors: amounts falling due within one year</b>	21	(16,231,689)		(14,070,041)	
Net current assets			24,825,252		21,939,440
<b>Total assets less current liabilities</b>			71,488,566		66,497,591
<b>Creditors: amounts falling due after more than one year</b>	22		(7,093,649)		(8,101,225)
<b>Provisions for liabilities</b>	26		(1,518,147)		(1,290,111)
<b>Net assets excluding pension (liability)/surplus</b>			62,876,770		57,106,255
<b>Defined benefit pension (liability)/surplus</b>	27		(7,978,000)		36,000
<b>Net assets</b>			54,898,770		57,142,255
<b>Capital and reserves</b>					
Called up share capital	28		610,976		610,976
Fair value reserve	29		6,455,855		4,485,338
Profit and loss reserves			47,831,939		52,045,941
<b>Equity attributable to owners of the parent company</b>			54,898,770		57,142,255

Refer to note 37 for 2019 restatement.



## **J.H.& F.W.GREEN LIMITED**

### **GROUP BALANCE SHEET (CONTINUED)**

***AS AT 31 DECEMBER 2020***

---

The financial statements were approved by the board of directors and authorised for issue on 4 August 2021 and are signed on its behalf by:

J Green  
**Director**

S D Green  
**Director**

# J.H.& F.W.GREEN LIMITED

## COMPANY BALANCE SHEET

AS AT 31 DECEMBER 2020

		2020		2019 as restated	
	Notes	£	£	£	£
<b>Fixed assets</b>					
Tangible assets	14		2,953,148		2,986,620
Investment properties	15		1,420,000		1,420,000
Investments	16		4,007,279		3,998,600
			<u>8,380,427</u>		<u>8,405,220</u>
<b>Current assets</b>					
Stocks	19	1,328,001		983,760	
Debtors	20	17,531,726		15,389,696	
Cash at bank and in hand		4,334,803		559,070	
		<u>23,194,530</u>		<u>16,932,526</u>	
<b>Creditors: amounts falling due within one year</b>	21	(6,447,193)		(6,251,359)	
Net current assets			<u>16,747,337</u>		<u>10,681,167</u>
<b>Total assets less current liabilities</b>			<u>25,127,764</u>		<u>19,086,387</u>
<b>Creditors: amounts falling due after more than one year</b>	22		(6,287,500)		(6,787,500)
<b>Provisions for liabilities</b>	26		(35,000)		(38,320)
<b>Net assets excluding pension (liability)/surplus</b>			<u>18,805,264</u>		<u>12,260,567</u>
<b>Defined benefit pension (liability)/surplus</b>	27		(7,978,000)		36,000
<b>Net assets</b>			<u><u>10,827,264</u></u>		<u><u>12,296,567</u></u>
<b>Capital and reserves</b>					
Called up share capital	28		610,976		610,976
Fair value reserve	29		40,579		40,579
Profit and loss reserves			10,175,709		11,645,012
<b>Total equity</b>			<u><u>10,827,264</u></u>		<u><u>12,296,567</u></u>

Refer to note 37 for 2019 restatement.

The financial statements were approved by the board of directors and authorised for issue on 4 August 2021 and are signed on its behalf by:

J Green  
Director  
Company Registration No. 00148350

S D Green  
Director

# J.H.& F.W.GREEN LIMITED

## GROUP STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 31 DECEMBER 2020

		Share capital	Revaluation	Profit and reserves	Total
	Notes	£	£	£	£
As restated for the period ended 31 December 2019:					
Balance at 1 January 2019		610,976	5,708,770	47,192,120	53,511,866
<b>Year ended 31 December 2019:</b>					
Profit for the year		-	-	4,341,903	4,341,903
Other comprehensive income:					
Actuarial gains/(losses) on defined benefit plans		-	-	637,000	637,000
Tax relating to other comprehensive income		-	-	(175,440)	(175,440)
Total comprehensive income for the year		-	-	4,803,463	4,803,463
Dividends	12	-	-	(1,173,074)	(1,173,074)
Other movements		-	(1,223,432)	1,223,432	-
Balance at 31 December 2019		610,976	4,485,338	52,045,941	57,142,255
<b>Year ended 31 December 2020:</b>					
Profit for the year		-	-	5,002,314	5,002,314
Other comprehensive income:					
Actuarial gains/(losses) on defined benefit plans		-	-	(7,830,000)	(7,830,000)
Tax relating to other comprehensive income		-	-	1,522,660	1,522,660
Total comprehensive income for the year		-	-	(1,305,026)	(1,305,026)
Dividends	12	-	-	(938,459)	(938,459)
Other movements		-	1,970,517	(1,970,517)	-
Balance at 31 December 2020		610,976	6,455,855	47,831,939	54,898,770

# J.H.& F.W.GREEN LIMITED

## COMPANY STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 31 DECEMBER 2020

	Notes	Share capital £	Fair value £	Profit and reserves £	Total £
<b>As restated for the period ended 31 December 2019:</b>					
<b>Balance at 1 January 2019</b>		610,976	198,979	4,059,218	9,547,403
<b>Period ended 31 December 2019:</b>					
Profit for the year		-	-	3,460,678	3,460,678
Other comprehensive income:					
Actuarial gains and (losses) on defined benefit plans		-	-	637,000	637,000
Tax relating to other comprehensive income		-	-	(175,440)	(175,440)
Total comprehensive income for the year		-	-	3,922,238	3,922,238
Dividends	12	-	-	(1,173,074)	(1,173,074)
Transfers		-	(158,400)	158,400	-
<b>Balance at 31 December 2019</b>		610,976	40,579	11,645,012	12,296,567
<b>Period ended 31 December 2020:</b>					
Profit for the year		-	-	5,776,496	5,776,496
Other comprehensive income:					
Actuarial gains and (losses) on defined benefit plans		-	-	(7,830,000)	(7,830,000)
Tax relating to other comprehensive income		-	-	1,522,660	1,522,660
Total comprehensive income for the year	-	-	-	(530,844)	(530,844)
Dividends	12	-	-	(938,459)	(938,459)
<b>Balance at 31 December 2020</b>		610,976	40,579	10,175,709	10,827,264

# J.H.& F.W.GREEN LIMITED

## GROUP STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2020

		2020		2019	
	Notes	£	£	as restated	£
<b>Cash flows from operating activities</b>					
Cash generated from operations	34	9,766,050		5,922,296	
Interest paid		(226,027)		(524,917)	
Income taxes paid		(342,205)		(1,210,082)	
<b>Net cash inflow from operating activities</b>		<b>9,197,818</b>		<b>4,187,297</b>	
<b>Investing activities</b>					
Purchase of intangible assets		-	(59,146)		
Proceeds on disposal of intangibles		-	18,227		
Purchase of tangible fixed assets		(1,371,849)	(4,665,838)		
Proceeds on disposal of tangible fixed assets		53,492	40,470		
Purchase of investment property		(60,000)	(1,777)		
Proceeds on disposal of investment property		-	727,344		
Joint venture drawings/(investment)		(25,000)	3,900,000		
Movement in other investments and loans		87,976	(44,882)		
Interest received		231,464	382,765		
Other income received from investments		578	1,140		
<b>Net cash (used in)/generated from investing activities</b>		<b>(1,083,339)</b>		<b>298,303</b>	
<b>Financing activities</b>					
Receipt from/(repayment of) borrowings		72,718	(20,341)		
Receipt from/(repayment of) bank loans		(3,173,788)	1,123,030		
Loans to associated companies		(120,661)	(4,547,700)		
Movement in finance leases obligations		825,104	(95,211)		
Dividends paid to equity shareholders		(938,459)	(1,173,074)		
<b>Net cash used in financing activities</b>		<b>(3,335,086)</b>		<b>(4,713,296)</b>	
<b>Net increase/(decrease) in cash and cash equivalents</b>		<b>4,779,393</b>		<b>(227,696)</b>	
Cash and cash equivalents at beginning of year		(676,554)		(448,858)	
<b>Cash and cash equivalents at end of year</b>		<b>4,102,839</b>		<b>(676,554)</b>	
<b>Relating to:</b>					
Cash at bank and in hand		4,355,141		589,773	
Bank overdrafts included in creditors payable within one year		(252,302)		(1,266,327)	

# J.H.& F.W.GREEN LIMITED

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

---

### 1 Accounting policies

#### Company information

J.H.& F.W.Green Limited ("the company") is a private limited company domiciled and incorporated in England and Wales. The registered office is Sussex House, Quarry Lane, Chichester, PO19 8PE.

The Group consists of J.H.& F.W.Green Limited and all of its subsidiaries.

#### 1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value. A property used in the trade of another Group company has been reclassified from investment properties to tangible fixed assets in the accounts in the light of the triennial review of FRS 102. The principal accounting policies adopted are set out below.

The company is a qualifying entity for the purposes of FRS 102, being a member of a group where the parent of that group prepares publicly available consolidated financial statements, including this company, which are intended to give a true and fair view of the assets, liabilities, financial position and profit or loss of the group. The company has therefore taken advantage of exemptions from the following disclosure requirements for parent company information presented within the consolidated financial statements:

- Section 7 'Statement of Cash Flows': Presentation of a statement of cash flow and related notes and disclosures;
- Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instrument Issues: The disclosure requirements of paragraphs 11.42, 11.44, 11.45, 11.47, 11.48(a)(iii), 11.48(a)(iv), 11.48(b), 11.48(c), 12.26, 12.27, 12.29(a), 12.29(b), and 12.29A;
- Section 26 'Share based Payment': Share based payment arrangements required under FRS 102 paragraphs 26.18(b), 26.19 to 26.21 and 26.23;
- Section 33 'Related Party Disclosures': Compensation for key management personnel.

As permitted by s408 Companies Act 2006, the company has not presented its own profit and loss account and related notes. The company's profit for the year was £5,776,497 (2019 - £3,460,678 profit).

#### 1.2 Basis of consolidation

The consolidated financial statements incorporate those of J.H.& F.W.Green Limited and all of its subsidiaries (ie entities that the group controls through its power to govern the financial and operating policies so as to obtain economic benefits).

All financial statements are made up to 31 December 2020.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

#### 1.3 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the group has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

# J.H.& F.W.GREEN LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

### 1 Accounting policies

(Continued)

#### 1.4 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

#### 1.5 Intangible fixed assets - goodwill

Goodwill arising on consolidation, representing the excess of the purchase price over the fair value of net assets of subsidiaries at the date of acquisition is capitalised and written off over its useful economic life. Acquired goodwill is written off in equal annual instalments over its estimated useful economic life of 10 years.

#### 1.6 Intangible fixed assets other than goodwill

Intangible assets acquired separately from a business are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets acquired on business combinations are recognised separately from goodwill at the acquisition date where it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity and the fair value of the asset can be measured reliably; the intangible asset arises from contractual or other legal rights; and the intangible asset is separable from the entity.

Amortisation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Website development	3 years straight line
---------------------	-----------------------

#### 1.7 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Land and buildings	1.25% straight line in appropriate cases.
Land and buildings Leasehold	1.25% straight line in appropriate cases.
Plant and machinery	4.1%, 8% & 10% straight line
Fixtures, fittings & equipment	8% straight line
Motor vehicles	8% & 20% straight line

#### 1.8 Investment properties

Investment properties are not depreciated as they are measured using the fair value model and stated at its fair value as the reporting end date. The surplus or deficit on revaluation is recognised in the profit and loss account.

#### 1.9 Fixed asset investments

Equity investments are measured at fair value through profit or loss except for those equity investments that are not publicly traded and whose fair value cannot otherwise be measured reliably which are recognised at cost less impairment until a reliable measure of fair value becomes available.

In the parent company financial statements investments in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses.

# J.H.& F.W.GREEN LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

### 1 Accounting policies

(Continued)

#### 1.10 Financial instruments

The Group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the Group's balance sheet when the Group becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

##### **Other financial assets**

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are covered in note 1.9.

##### **Impairment of financial assets**

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

##### **Derecognition of financial assets**

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the group transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

##### **Classification of financial liabilities**

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities.

##### **Other financial liabilities**

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or finance income as appropriate. Hedge accounting has not been applied.

##### **Derecognition of financial liabilities**

Financial liabilities are derecognised when the Group's contractual obligations expire or are discharged or cancelled.

#### 1.11 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

##### **Current tax**

The tax currently payable is based on taxable profit for the year. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.



# J.H.& F.W.GREEN LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

---

### 1 Accounting policies

(Continued)

#### **Deferred tax**

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset if, and only if, there is a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

#### **1.12 Provisions**

Provisions are recognised when the Group has a legal or constructive present obligation as a result of a past event, it is probable that the Group will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation. Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value. When a provision is measured at present value, the unwinding of the discount is recognised as a finance cost in profit or loss in the period in which it arises.

#### **1.13 Retirement benefits**

The contributions payable in respect of defined contribution schemes are charged to the profit and loss account for the relevant year.

The cost to the Group of pensions in respect of the defined benefit pension scheme are reflected in the accounts in accordance with Financial Reporting Standard 102.

#### **1.14 Government grants**

Grants are credited to deferred revenue. Grants towards capital expenditure are released to the profit and loss account over the expected useful life of the assets. Grants towards revenue expenditure are released to the profit and loss account as the related expenditure is incurred.

Grants received in relation to the government's Coronavirus Job Retention Scheme have been recognised within other operating income. The grant is accounted for on the accruals basis once the related payroll return has been submitted.

### 2 Judgements and key sources of estimation uncertainty

In the application of the Group's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

# J.H.& F.W.GREEN LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

### 3 Turnover and other revenue

An analysis of the group's turnover is as follows:

	2020 £	2019 £
<b>Turnover</b>		
Group turnover	64,051,520	80,744,682

#### Other significant revenue

Government grants received	1,752,088	-
----------------------------	-----------	---

#### Turnover analysed by geographical market

	2020 £	2019 £
United Kingdom	64,051,520	80,744,682

### 4 Operating profit

	2020 £	2019 £
Operating profit for the year is stated after charging/(crediting):		
Exchange differences apart from those arising on financial instruments measured at fair value through profit or loss	7,041	125
Government grants	(1,752,088)	-
Depreciation of owned tangible fixed assets	1,157,306	1,143,193
Depreciation of tangible fixed assets held under finance leases	113,505	65,724
(Profit)/loss on disposal of tangible fixed assets	(21,013)	40,157
Profit on disposal of investment property	-	(109,344)
Amortisation of intangible assets	113,597	113,597
Profit on disposal of intangible assets	-	(18,227)
Operating lease charges	683,822	735,228

### 5 Auditors' remuneration

	2020 £	2019 £
Fees payable to the group's auditor and its associates:		
<b>For audit services</b>		
Audit of the financial statements of the group and company	42,117	43,240
Audit of the company's subsidiaries	41,153	45,049
	83,270	88,289
<b>For other services</b>		
Taxation services	2,960	2,955

# J.H.& F.W.GREEN LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

### 6 Employees

The average monthly number of persons (including directors) employed by the group and company during the year was:

	2020 Number	2019 Number
Office and management	107	114
Sales and operations	336	362
	<u>443</u>	<u>476</u>

Their aggregate remuneration comprised:

	2020 £	2019 £
Wages and salaries	11,762,894	12,489,101
Social security costs	1,096,273	1,189,698
Pension costs	1,145,394	959,292
	<u>14,004,561</u>	<u>14,638,091</u>

### 7 Directors' remuneration

	2020 £	2019 £
Remuneration for qualifying services	519,393	548,321
Company pension contributions to defined contribution schemes	20,628	20,614
	<u>540,021</u>	<u>568,935</u>

Remuneration disclosed above includes the following amounts paid to the highest paid director:

	2020 £	2019 £
Remuneration for qualifying services	140,581	257,750
Company pension contributions to defined contribution schemes	10,000	10,000
	<u>150,581</u>	<u>267,750</u>

# J.H.& F.W.GREEN LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

### 8 Interest receivable and similar income

	2020	2019
	£	£
<b>Interest income</b>		
Other interest income	231,464	382,765
<b>Income from fixed asset investments</b>		
Income from other fixed asset investments	578	1,140
Total income	232,042	383,905

### 9 Interest payable and similar expenses

	2020	2019
	£	£
<b>Interest on financial liabilities measured at amortised cost:</b>		
Interest on bank overdrafts and loans	179,414	449,293
<b>Other finance costs:</b>		
Interest on finance leases and hire purchase contracts	21,591	14,060
Net interest on the defined benefit liability	-	27,000
Other interest	25,022	61,564
Total finance costs	226,027	551,917

### 10 Fair value gains/losses

	2020	2019
	£	£
<b>Fair value gains/(losses) on financial instruments</b>		
Change in the value of financial liabilities held at fair value	72,718	(20,341)
<b>Other gains/(losses)</b>		
Changes in the fair value of investment properties	659,141	-
Changes in fair value of investments	8,679	19,507
	740,350	(834)

### 11 Taxation

	2020	2019
	£	£
<b>Current tax</b>		
UK corporation tax on profits for the current period	933,864	800,084
Adjustments in respect of prior periods	(88,336)	(1,692)
Total current tax	845,528	798,392

# J.H.& F.W.GREEN LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

### 11 Taxation

(Continued)

	2020 £	2019 £
<b>Deferred tax</b>		
Origination and reversal of timing differences	302,094	25,306
	<u>          </u>	<u>          </u>
Total tax charge	1,147,622	823,698
	<u>          </u>	<u>          </u>

The actual charge for the year can be reconciled to the expected charge for the year based on the profit or loss and the standard rate of tax as follows:

	2020 £	2019 £
Profit before taxation	6,149,936	5,165,601
	<u>          </u>	<u>          </u>
Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2019: 19.00%)	1,168,488	981,464
Tax effect of expenses that are not deductible in determining taxable profit	(118,639)	(6,756)
Tax effect of income not taxable in determining taxable profit	(269,167)	(7,169)
Change in unrecognised deferred tax assets	(168)	(53,126)
Adjustments in respect of prior years	(88,336)	(1,692)
Effect of change in corporation tax rate	-	(220)
Permanent capital allowances in excess of depreciation	102,237	65,558
Other permanent differences	86,794	(182,893)
Additional deduction for LRR	(508)	5
Deferred tax re investment properties	-	40
Changes in deferred tax rates	105,607	32,140
Joint venture profit/(loss) taxable in the group	161,314	(3,653)
	<u>          </u>	<u>          </u>
Taxation charge	1,147,622	823,698
	<u>          </u>	<u>          </u>

In addition to the amount charged to the profit and loss account, the following amounts relating to tax have been recognised directly in other comprehensive income:

	2020 £	2019 as restated £
Deferred tax arising on:		
Actuarial differences recognised as other comprehensive income	(1,522,660)	175,440
	<u>          </u>	<u>          </u>

# J.H.& F.W.GREEN LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

### 12 Dividends

	2020 £	2019 £
Dividends paid	938,459	1,173,074

### 13 Intangible fixed assets

Group	Goodwill £	Website development £	Total £
<b>Cost</b>			
At 1 January 2020 and 31 December 2020	1,120,375	190,824	1,311,199
<b>Amortisation and impairment</b>			
At 1 January 2020	275,437	151,393	426,830
Amortisation charged for the year	93,882	19,715	113,597
At 31 December 2020	369,319	171,108	540,427
<b>Carrying amount</b>			
At 31 December 2020	751,056	19,716	770,772
At 31 December 2019	844,938	39,431	884,369

The Company had no intangible fixed assets at 31 December 2020 or 31 December 2019.

# J.H.& F.W.GREEN LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

### 14 Tangible fixed assets

Group	Land and buildings	Land and buildings Leasehold	Plant and machinery	Fixtures, fittings & equipment	Motor vehicles	Total
	£	£	£	£	£	£
<b>Cost</b>						
At 1 January 2020	21,614,946	9,856,844	5,618,600	2,568,110	5,335,382	44,993,882
Additions	84,367	-	482,018	47,613	757,851	1,371,849
Disposals	-	-	(150,084)	(13,576)	(414,091)	(577,751)
At 31 December 2020	21,699,313	9,856,844	5,950,534	2,602,147	5,679,142	45,787,980
<b>Depreciation and impairment</b>						
At 1 January 2020	2,607,680	560,066	2,810,638	1,890,255	2,653,351	10,521,990
Depreciation charged in the year	133,903	99,881	361,310	119,536	556,181	1,270,811
Eliminated in respect of disposals	(423)	-	(128,368)	(13,411)	(403,070)	(545,272)
At 31 December 2020	2,741,160	659,947	3,043,580	1,996,380	2,806,462	11,247,529
<b>Carrying amount</b>						
At 31 December 2020	18,958,153	9,196,897	2,906,954	605,767	2,872,680	34,540,451
At 31 December 2019	19,007,266	9,296,778	2,807,962	677,855	2,682,031	34,471,892

# J.H.& F.W.GREEN LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

### 14 Tangible fixed assets

(Continued)

Company	Land and buildings £	Plant and machinery £	Motor vehicles £	Total £
<b>Cost</b>				
At 1 January 2020	2,566,154	525,710	143,850	3,235,714
Additions	-	33,100	8,750	41,850
Disposals	-	(17,000)	(23,616)	(40,616)
At 31 December 2020	2,566,154	541,810	128,984	3,236,948
<b>Depreciation and impairment</b>				
At 1 January 2020	-	169,253	79,841	249,094
Depreciation charged in the year	-	43,032	20,158	63,190
Eliminated in respect of disposals	-	(12,039)	(16,445)	(28,484)
At 31 December 2020	-	200,246	83,554	283,800
<b>Carrying amount</b>				
At 31 December 2020	2,566,154	341,564	45,430	2,953,148
At 31 December 2019	2,566,154	356,457	64,009	2,986,620

The net carrying value of tangible fixed assets includes the following in respect of assets held under finance leases or hire purchase contracts.

	Group 2020 £	2019 £	Company 2020 £	2019 £
Plant and machinery	251,707	-	-	-
Motor vehicles	629,523	411,011	-	-
	881,230	411,011	-	-

Group freehold land and buildings with a carrying amount of £4,895,650 (2019 - £4,895,650) have been pledged to secure liabilities of the group. The Group is not allowed to pledge these assets as security for other borrowings or to sell them to another entity.



# J.H.& F.W.GREEN LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

### 15 Investment properties

	Group 2020 £	Company 2020 £
<b>Fair value</b>		
At 1 January 2019	6,815,913	1,420,000
Additions through external acquisition	60,000	-
Net gains or losses through fair value adjustments	659,141	-
At 31 December 2020	<u>7,535,054</u>	<u>1,420,000</u>

The directors consider that the value of the investment properties at 31 December 2020 fairly reflects their current market value. All investment properties are available for let under operating leases.

### 16 Fixed asset investments

	Notes	Group 2020 £	2019 £	Company 2020 £	2019 £
Investments in subsidiaries	17	-	-	3,896,590	3,896,590
Investments in joint ventures		3,705,919	2,273,350	-	-
Quoted investments		110,673	102,182	110,672	101,993
Unlisted investments		445	10,445	17	17
		<u>3,817,037</u>	<u>2,385,977</u>	<u>4,007,279</u>	<u>3,998,600</u>
<b>Quoted investments included in above;</b>					
Quoted investments carrying amount		<u>110,673</u>	<u>102,182</u>	<u>110,672</u>	<u>101,993</u>

The Group has a half share in Chichester Business Park - Joint Venture, which is an unincorporated property development business. Separate financial statements are prepared for the Joint Venture.

# J.H.& F.W.GREEN LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

### 16 Fixed asset investments

(Continued)

#### Movements in fixed asset investments Group

	Shares in joint ventures	Other investments other than loans	Total
	£	£	£
<b>Cost or valuation</b>			
At 1 January 2020	2,273,350	112,627	2,385,977
Valuation changes	-	8,491	8,491
Joint venture profit/(loss) share	1,407,569	-	1,407,569
Distributions	25,000	-	25,000
Disposals	-	(10,000)	(10,000)
	<u>3,705,919</u>	<u>111,118</u>	<u>3,817,037</u>
At 31 December 2020	3,705,919	111,118	3,817,037
<b>Carrying amount</b>			
At 31 December 2020	<u>3,705,919</u>	<u>111,118</u>	<u>3,817,037</u>
At 31 December 2019	<u>2,273,350</u>	<u>112,627</u>	<u>2,385,977</u>

#### Movements in fixed asset investments Company

	Shares in group undertakings	Other investments other than loans	Total
	£	£	£
<b>Cost or valuation</b>			
At 1 January 2020	3,896,590	102,010	3,998,600
Valuation changes	-	8,679	8,679
	<u>3,896,590</u>	<u>110,689</u>	<u>4,007,279</u>
At 31 December 2020	3,896,590	110,689	4,007,279
<b>Carrying amount</b>			
At 31 December 2020	<u>3,896,590</u>	<u>110,689</u>	<u>4,007,279</u>
At 31 December 2019	<u>3,896,590</u>	<u>102,010</u>	<u>3,998,600</u>

# J.H.& F.W.GREEN LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

### 17 Subsidiaries

Details of the company's subsidiaries at 31 December 2020 are as follows:

Name of undertaking and country of incorporation or residency		Nature of business	Class of shareholding	% Held
Bury Estates Limited	England and Wales	Property investment	Ordinary	100.00
David Cover & Son Limited	England and Wales	Timber and builders merchants	Ordinary	100.00
Seabeach Investments Limited	Guernsey	Property investment	Ordinary	100.00
Sengate Limited	England and Wales	Property development	Ordinary	100.00
Spur Properties Limited	England and Wales	Dormant	Ordinary	100.00
Orpington Timber & Building Supplies Limited	England and Wales	Dormant	Ordinary	100.00

### 18 Financial instruments

	Group 2020 £	2019 £	Company 2020 £	2019 £
<b>Carrying amount of financial assets</b>				
Debt instruments measured at amortised cost	21,870,208	22,174,935	15,890,052	15,288,469
Equity instruments measured at cost less impairment	445	10,445	17	17
Equity instruments measured at fair value through profit or loss	110,673	102,182	110,672	101,993
	<u>111,115,126</u>	<u>112,727,562</u>	<u>16,010,731</u>	<u>15,390,479</u>
<b>Carrying amount of financial liabilities</b>				
Measured at amortised cost	20,319,731	20,903,822	12,424,889	12,693,938
	<u>20,319,731</u>	<u>20,903,822</u>	<u>12,424,889</u>	<u>12,693,938</u>

Debt instruments measured at amortised cost include; trade debtors and other debtors. Financial liabilities measured at amortised cost consists of total creditors excluding corporation tax, other tax and social security and accruals and deferred income.

### 19 Stocks

	Group 2020 £	2019 £	Company 2020 £	2019 £
Raw materials and consumables	100,945	126,523	96,889	121,777
Finished goods and goods for resale	12,621,838	12,401,153	1,231,112	861,983
	<u>12,722,783</u>	<u>12,527,676</u>	<u>1,328,001</u>	<u>983,760</u>

# J.H.& F.W.GREEN LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

### 20 Debtors

	Group 2020	2019 as restated	Company 2020	2019 as restated
	£	£	£	£
<b>Amounts falling due within one year:</b>				
Trade debtors	7,179,217	7,409,633	126,140	222,125
Amounts due from subsidiary undertakings	-	-	3,182,783	7,042,352
Other debtors	14,230,373	14,312,243	12,421,754	7,888,992
Prepayments and accrued income	530,082	661,506	115,004	101,227
	<u>21,939,672</u>	<u>22,383,382</u>	<u>15,845,681</u>	<u>15,254,696</u>
<b>Amounts falling due after one year:</b>				
Other debtors	463,125	453,750	159,375	135,000
Deferred tax asset (note 25)	1,576,220	54,900	1,526,670	-
	<u>2,039,345</u>	<u>508,650</u>	<u>1,686,045</u>	<u>135,000</u>
Total debtors	<u>23,979,017</u>	<u>22,892,032</u>	<u>17,531,726</u>	<u>15,389,696</u>

### 21 Creditors: amounts falling due within one year

	Notes	Group 2020 £	2019 £	Company 2020 £	2019 £
Bank loans and overdrafts	23	652,302	3,243,297	400,000	1,900,000
Obligations under finance leases	24	331,074	95,212	-	-
Payments received on account		(96)	(48)	(96)	(48)
Trade creditors		6,096,637	4,477,085	123,170	75,386
Amounts owed to group undertakings		-	-	1,008,098	1,149
Corporation tax payable		927,985	424,662	128,342	149,642
Other taxation and social security		2,077,622	842,782	181,462	195,279
Other creditors		3,917,631	3,707,759	3,864,720	3,449,647
Accruals and deferred income		2,228,534	1,279,292	741,497	480,304
		<u>16,231,689</u>	<u>11,070,041</u>	<u>6,417,193</u>	<u>6,251,359</u>

# J.H.& F.W.GREEN LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

### 22 Creditors: amounts falling due after more than one year

	Notes	Group 2020 £	2019 £	Company 2020 £	2019 £
Bank loans and overdrafts	23	6,287,500	7,884,318	6,287,500	6,787,500
Obligations under finance leases	24	806,149	216,907	-	-
		<u>7,093,649</u>	<u>8,101,225</u>	<u>6,287,500</u>	<u>6,787,500</u>

### 23 Loans and overdrafts

	Group 2020 £	2019 £	Company 2020 £	2019 £
Bank loans	6,687,500	9,861,288	6,687,500	8,687,500
Bank overdrafts	252,302	1,266,327	-	-
	<u>6,939,802</u>	<u>11,127,615</u>	<u>6,687,500</u>	<u>8,687,500</u>
Payable within one year	652,302	3,243,297	400,000	1,900,000
Payable after one year	<u>6,287,500</u>	<u>7,884,318</u>	<u>6,287,500</u>	<u>6,787,500</u>

The bank loans and overdrafts are secured on specific group freehold properties.

### 24 Finance lease obligations

	Group 2020 £	2019 £	Company 2020 £	2019 £
Future minimum lease payments due under finance leases:				
Within one year	331,074	95,212	-	-
In two to five years	806,149	216,907	-	-
	<u>1,137,223</u>	<u>312,119</u>	<u>-</u>	<u>-</u>

# J.H.& F.W.GREEN LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

### 25 Deferred taxation

Deferred tax assets and liabilities are offset where the Group or company has a legally enforceable right to do so. The following is the analysis of the deferred tax balances (after offset) for financial reporting purposes:

	Liabilities 2020	Liabilities 2019 as restated	Assets 2020	Assets 2019 as restated
Group	£	£	£	£
Accelerated capital allowances	784,600	622,226	4,400	4,400
Retirement benefit obligations	-	6,120	1,515,820	-
Investment properties	471,200	326,700	-	-
Other timing differences	-	-	10,850	-
Swap provisions	-	-	45,150	50,500
	<u>1,255,800</u>	<u>955,046</u>	<u>1,576,220</u>	<u>54,900</u>
Company	£	£	£	£
Accelerated capital allowances	26,100	25,700	-	-
Retirement benefit obligations	-	6,120	1,515,820	-
Investment properties	8,900	6,500	-	-
Other timing differences	-	-	10,850	-
	<u>35,000</u>	<u>38,320</u>	<u>1,526,670</u>	<u>-</u>
			Group 2020	Company 2020
			£	£
Movements in the year:				
Liability at 1 January 2020			900,146	38,320
Charge/(credit) to profit or loss			302,094	(7,330)
Credit to other comprehensive income			(1,522,660)	(1,522,660)
Asset at 31 December 2020			<u>(320,420)</u>	<u>(1,491,670)</u>

# J.H.& F.W.GREEN LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

### 26 Provisions for liabilities

		Group 2020	2019 as restated	Company 2020	2019 as restated
	Notes	£	£	£	£
Swap arrangements		262,347	335,065	-	-
Deferred tax liabilities	25	1,255,800	955,046	35,000	38,320
		<u>1,518,147</u>	<u>1,290,111</u>	<u>35,000</u>	<u>38,320</u>

Movement on provisions other than deferred tax liabilities:

Group	£
At 1 January 2020	335,065
Reversal of provision	(72,718)
At 31 December 2020	<u>262,347</u>

#### Swap Arrangements

The interest on part of the Groups debts is hedged under a swap arrangement until 2022. The financial liability arising from the remaining arrangement at the year end is reflected within provisions at fair value. Movements in the fair value during the year are included in the Profit and Loss Account (see note 10). Hedge accounting rules have not been applied.

### 27 Retirement benefit schemes

	2020 £	2019 £
<b>Defined contribution schemes</b>		
Charge to profit and loss in respect of defined contribution schemes	<u>342,652</u>	<u>352,918</u>

Defined contribution pension schemes are operated for all qualifying employees. The assets of the schemes are held separately from those of the Group in independently administered funds.

#### Defined benefit scheme

The Group operates a pension scheme providing benefits based on final salary pensionable pay, known as the Green Group Retirement Benefit Plan. The scheme has been closed to new entrants since 31 July 2001. Since then the Group has offered a stakeholder scheme which operates on a defined contribution basis as does the ongoing scheme for the Group's directors. All of the schemes are funded by payments and contributions to separately administered trust funds.

The Green Group Retirement Benefits Plan is a UK defined benefit scheme. A trustee funding valuation was carried out at 1 August 2019 and updated to 31 December 2020 by a qualified independent actuary.

# J.H.& F.W.GREEN LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

### 27 Retirement benefit schemes

(Continued)

#### Key assumptions

	2020	2019
	%	%
Discount rate	1.20	2.60
Expected rate of increase of pensions in payment	2.95	3.40
Expected rate of salary increases	2.30	2.30
Deferred revaluation (CPI)	2.25	2.50
Retail price inflation (RPI)	2.95	3.40
Expected return on assets	1.20	2.60

#### Mortality assumptions

Assumed life expectations on retirement at age 65:

	2020	2019
	Years	Years
Retiring today		
- Males	21.9	21.8
- Females	24.3	24.1
Retiring in 20 years		
- Males	23.3	23.2
- Females	25.7	25.5

Amounts recognised in the profit and loss account

	2020	2019
	£	£
Current service cost	434,000	356,000
Net interest on defined benefit liability/(asset)	-	27,000
Past service cost	92,000	-
Total costs	526,000	383,000

Amounts taken to other comprehensive income

	2020	2019
	£	as restated £
Actual return on scheme assets	1,401,000	4,469,000
Less: calculated interest element	(952,000)	(1,157,000)
Return on scheme assets excluding interest income	449,000	3,312,000
Actuarial changes related to obligations	(8,279,000)	(2,675,000)
Total income/(costs)	(7,830,000)	637,000



# J.H.& F.W.GREEN LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

### 27 Retirement benefit schemes

(Continued)

The amounts included in the balance sheet arising from obligations in respect of defined benefit plans are as follows:

	Group & Company 2020	2019 as restated
	£	£
Present value of defined benefit obligations	45,667,000	36,866,000
Fair value of plan assets	(37,689,000)	(36,902,000)
Deficit in scheme	7,978,000	(36,000)
Total liability/(asset) recognised	7,978,000	(36,000)

Movements in the present value of defined benefit obligations

	Group & Company 2020	Group & Company 2019 as restated
	£	£
Liabilities at 1 January	36,866,000	33,718,000
Current service cost	434,000	356,000
Past service cost	92,000	-
Benefits paid	(960,000)	(1,071,000)
Contributions from scheme members	4,000	4,000
Actuarial gains and losses	8,279,000	2,675,000
Interest cost	952,000	1,184,000
At 31 December	45,667,000	36,866,000

# J.H.& F.W.GREEN LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

### 27 Retirement benefit schemes

(Continued)

Movements in the fair value of plan assets

	Group & Company 2020 £	Group & Company 2019 as restated £
Fair value of assets at 1 January	36,902,000	32,722,000
Interest income	952,000	1,157,000
Return on plan assets (excluding amounts included in net interest)	449,000	3,312,000
Benefits paid	(960,000)	(1,071,000)
Contributions by the employer	342,000	778,000
Contributions by scheme members	4,000	4,000
At 31 December	37,689,000	36,902,000

Fair value of plan assets at the reporting period end

	Group & Company 2020 £	2019 £
Equity instruments	9,601,000	7,279,000
Property	7,630,000	7,630,000
Bonds	13,860,000	16,752,000
Annuities	4,370,000	4,885,000
Cash	2,228,000	356,000
	37,689,000	36,902,000

### 28 Share capital

	Group and company 2020 £	2019 £
<b>Ordinary share capital</b>		
<b>Issued and fully paid</b>		
557,893 Ordinary A shares of £1 each	557,893	557,893
1,061,664 Ordinary B shares of 5p each	53,083	53,083
	610,976	610,976

Each share is entitled to one vote and a dividend proportional to its nominal value.

### 29 Reserves

#### Fair value reserve

The fair value reserve has arisen on the revaluation of investment properties.

## J.H.& F.W.GREEN LIMITED

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

#### 30 Financial commitments, guarantees and contingent liabilities

In respect of the unincorporated joint venture, Sengate Limited is jointly and severally liable for the other party's share of the joint venture liabilities as at 31 December 2020 of £330,922 (2019: £327,466).

A charge over one of the Group's properties has been granted to the Green Group Retirement Benefit Plan to help secure any deficit which was £7,978,000 at 31 December 2020 (2019: £36,000 surplus (as restated)).

#### 31 Operating lease commitments

At the reporting end date the Group had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	Group 2020 £	2019 £	Company 2020 £	2019 £
Within one year	717,572	688,833	13,125	14,404
Between two and five years	1,643,583	2,206,732	39,375	39,375
In over five years	844,375	892,500	354,375	367,500
	<u>3,205,530</u>	<u>3,788,065</u>	<u>406,875</u>	<u>421,279</u>

#### 32 Capital commitments

Amounts contracted for but not provided in the financial statements:

	Group 2020 £	2019 £	Company 2020 £	2019 £
Contracted for but not provided in the financial statements:				
Acquisition of property, plant and equipment	<u>303,552</u>	<u>1,216,660</u>	<u>-</u>	<u>-</u>

## **J.H.& F.W.GREEN LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

**FOR THE YEAR ENDED 31 DECEMBER 2020**

---

#### **33 Related party transactions**

##### **Transactions with related parties**

Astrea Limited, Pinhill Limited and Ednam Estates Limited are subsidiary undertakings of Vertex Holdings Limited, a company under the control of the directors of the Group. Transactions and balances with these companies are:

Leasing charges payable by the Group £459,436 (2019: £601,799)

Management and other services payable by the Group £136,674 (2018 paid to the Group: £81,000)

Balance due to the Group £12,382,977 (2019: £13,047,155)

R J H Green, P W Green, and H C E Green are also directors of Skeller Limited. Transactions and balances with Skeller Limited are:

Balance due by the Group £148,108 (2019: £128,705)

Mr P.W. Green, Mr G.R. Green, Mr H.C.E Green and Mr R.J.H. Green are designated members of Cooksbridge LLP. Transactions and balances with Cooksbridge LLP are:

Rent payable by the Group £135,883 (2019: £137,200)

Administrative and other services £888 (2019: £682)

Balance due by the Group £425,650 (2019: 71,593)

There was an amount of £183,875 (2019: £155,000) owed by Green Forest Renewables Ltd at the reporting end date. W R Green, a son of one of the directors is a majority owner of Green Forest Renewables Ltd.

Dividends totalling £168,811 (2019: £272,880) were paid to directors during the year.

The directors do not consider there to be any key management personnel other than themselves. Directors remuneration is disclosed in note 7.

# J.H.& F.W.GREEN LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

### 34 Cash generated from group operations

	2020 £	2019 £
Profit for the year after tax	5,002,314	4,341,903
<b>Adjustments for:</b>		
Taxation charged	1,147,622	823,698
Finance costs	226,027	551,917
Investment income	(232,042)	(383,905)
(Gain)/loss on disposal of tangible fixed assets	(21,013)	40,157
Gain on disposal of investment property	-	(109,344)
Gain on disposal of intangible assets	-	(18,227)
Share of joint venture operating profit/loss	(1,407,570)	23,083
Amortisation and impairment of intangible assets	113,597	113,597
Depreciation and impairment of tangible fixed assets	1,270,811	1,208,917
Other gains and losses	(740,350)	834
Pension scheme non-cash movement	184,000	(422,000)
Decrease in provisions	(72,718)	(41,822)
<b>Movements in working capital:</b>		
(Increase)/decrease in stocks	(195,107)	952,382
Decrease in debtors	477,209	600,992
Increase/(decrease) in creditors	4,013,270	(1,759,886)
<b>Cash generated from operations</b>	<b>9,766,050</b>	<b>5,922,296</b>

### 35 Analysis of changes in net debt - group

	1 January 2020 £	Cash flows £	Market value movements £	31 December 2020 £
Cash at bank and in hand	589,773	3,765,368	-	4,355,141
Bank overdrafts	(1,266,327)	1,014,025	-	(252,302)
	(676,554)	4,779,393	-	4,102,839
Borrowings excluding overdrafts	(9,861,288)	3,101,070	72,718	(6,687,500)
Obligations under finance leases	(312,119)	(825,104)	-	(1,137,223)
	(10,849,961)	7,055,359	72,718	(3,721,884)

# J.H.& F.W.GREEN LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

### 36 Analysis of changes in net debt - company

	1 January 2020	Cash flows	31 December 2020
	£	£	£
Cash at bank and in hand	559,070	3,775,733	4,334,803
Borrowings excluding overdrafts	(8,687,500)	2,000,000	(6,687,500)
	<u>(8,128,430)</u>	<u>5,775,733</u>	<u>(2,352,697)</u>

### 37 Prior period adjustment

#### Reconciliation of changes in equity - group

	1 January 2019	31 December 2019
	£	£
<b>Adjustments to prior year</b>		
Defined benefit pension scheme adjustment	-	2,492,380
Equity as previously reported	53,511,866	54,649,875
Equity as adjusted	<u>53,511,866</u>	<u>57,142,255</u>

#### Analysis of the effect upon equity

Profit and loss reserves	-	2,492,380
	<u>-</u>	<u>2,492,380</u>

#### Reconciliation of changes in profit for the previous financial period

	2019
	£
<b>Adjustments to prior year</b>	
Total adjustments	-
Profit as previously reported	4,341,903
Profit as adjusted	<u>4,341,903</u>

# J.H.& F.W.GREEN LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

### 37 Prior period adjustment (Continued)

#### Reconciliation of changes in equity - company

	1 January 2019 £	31 December 2019 £
<b>Adjustments to prior year</b>		
Defined benefit pension scheme adjustment	-	2,492,380
Equity as previously reported	9,547,403	9,804,187
Equity as adjusted	9,547,403	12,296,567

#### Analysis of the effect upon equity

Profit and loss reserves	-	2,492,380
--------------------------	---	-----------

#### Reconciliation of changes in profit for the previous financial period

	2019 £
<b>Adjustments to prior year</b>	
Total adjustments	-
Profit as previously reported	3,460,678
Profit as adjusted	3,460,678

#### Notes to reconciliation

##### Defined benefit pension scheme adjustment

A prior year adjustment has been made after it was identified that the fair value of plan assets relating to the defined benefit pension scheme was understated by £3,015,000 as at 31 December 2019, with the actuarial loss on the defined benefit pension scheme being overstated by the same amount in the Statement of Comprehensive Income for 2019. This was as a result of a property purchase being omitted from the valuation as it fell in the period between the pension scheme year end (31 July 2019) and the company year end (31 December 2019).

The result has been to change the previously reported pension deficit of £2,979,000 into a pension surplus of £36,000 as disclosed in note 27.

The 2019 balance sheet also included a deferred tax asset of £516,500 relating to the pension scheme deficit but this has been restated to become a deferred tax liability of £6,120.

The adjustments can be summarised as follows:

Increase in plan assets/reduction in plan liabilities	£3,015,000
Increase in deferred tax liability/reduction in deferred tax asset	<u>(£522,620)</u>
Increase in net assets/equity	£2,492,380

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.